



# **2026 DRAFT BUDGET**

## **GENERAL OPERATING, CAPITAL, WATER, WASTEWATER, & USER FEES**

**KURTIS MCGONEGAL**

**TREASURER**

**JANUARY 14, 2026**



# WHITEWATER REGION

## **Mission:**

**The Township of Whitewater Region delivers municipal services to a welcoming community.**

## **Vision:**

**The Township of Whitewater Region maintains a rural quality of life by balancing sustainability and growth.**

# 2020 – 2030 STRATEGIC PLAN

## Areas of focus:

1. Infrastructure – Roads, Funding, Levels of Service, Overall Assets
2. Environment – Water Quality, Stormwater & Drainage, Waste Management
3. Economic Development – Villages & Hamlets, Business, Development & Tourism
4. Recreation – Facilities, Trails & Parks, Outreach & Programs, Water Access
5. Corporate Performance – Financial Sustainability, Municipal Services, Continuous Improvement

# 2022 – 2026 STRATEGIC DIRECTION

## Areas of focus:

1. Long-term Financial Planning & Sustainability – create a funding framework, prioritize infrastructure investment in core asset renewal.
2. Facilities Direction – understand current and future needs and provide resolution on key facilities.
3. Service Levels & Efficiencies – Understand resident expected levels of service and their delivery.
4. Staffing Culture – Foster an organization focused on professionalism and teamwork.
5. Growth & Economic Development – Foster economic development and promote retention and expansion of existing businesses through engagement and connectivity.

# BUDGET SCHEDULE



## MAYORAL DIRECTION - BUDGET

1. Direction to the CAO to prepare:
  - a. A summary of the draft 2026 Budget for Council and public consultation, considering:
    - i. a 5-year Budget A 5-year Budget forecast addressing inflation, cost of living adjustments, maintaining levels of service, Asset Management Plan forecasted increases of 4.2% per year, OCIF/OMPF/CCBF allocations, OPP/County of Renfrew/Ministry of Education forecasted increases, and estimated annual assessment growth.
    - ii. a 5-year Capital Funding projection (excluding water and wastewater).
    - iii. a 5-year rate-supported Water and Wastewater Operating and Capital Budget, considering the 2025 10-year Water and Wastewater Rate Study.

## MAYORAL DIRECTION – BUDGET (CONT'D)

- iv. that assessment growth taxation revenues generated from new properties are included in the 2026 operating budget as growth.
  - v. user fees and charges increasing in alignment with inflation, with subsidies supporting ratepayers only, and a contribution to capital reinvestment needs.
  - vi. the 2026 Budget considering feedback from the community, Council members, and direction from the Mayor, prior to the end of 2025.
  - vii. that proposed changes to the budget align with the overall objective of inflation plus capital infrastructure reinvestment, with a net tax requirement of no more than 7%, and not to exceed 3.4% of median household income (inclusive of County of Renfrew levy, OPP levy, and Ministry of Education levy).
- 
- 1. Shortened Veto Period:
    - a. Notice that the Mayor will not exercise the veto power under subsection 284.16(4) of the *Act*, therefore shortening of the 10-day veto period for budget amendments to coincide with Council's final deliberations and vote.

## MAYORAL DIRECTION – AFFORDABILITY

- ❖ There is a focus for the 2026 Budget on affordability, which is why a limit of 3.4% of Median household income was set out in the direction. The current median household income is \$81,000 (per 2021 Stats Can Data).
- ❖ This limit was determined based on a study conducted BMA Management Consulting Inc., based in Hamilton, ON, which conducts a study of participating municipalities (126 municipalities for 2024) and determines benchmarks based on socio-economic, financial, and service delivery indicators, as well as comparisons of similar sized municipalities. Whitewater Region participated in the 2024 and 2025 editions of the study.
  - ❖ Sustainability: net financial position per capita, net liabilities ratio, asset consumption.
  - ❖ Flexibility: reserves, debt capacity.
  - ❖ Vulnerability/Affordability: tax levy, water/sewer costs, property-tax burden per income.

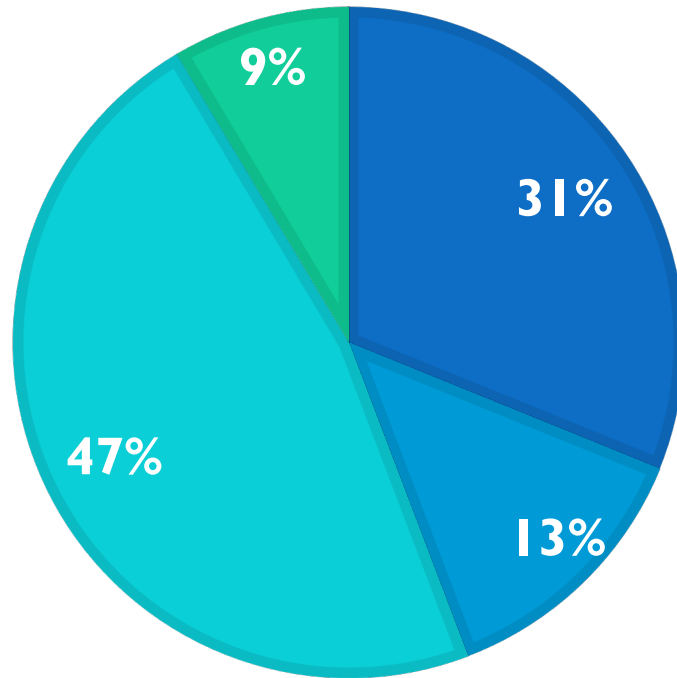


\$77,485

HOW MUCH IS  
A 1% LEVY  
INCREASE?

## BREAKDOWN OF EVERY DOLLAR COLLECTED

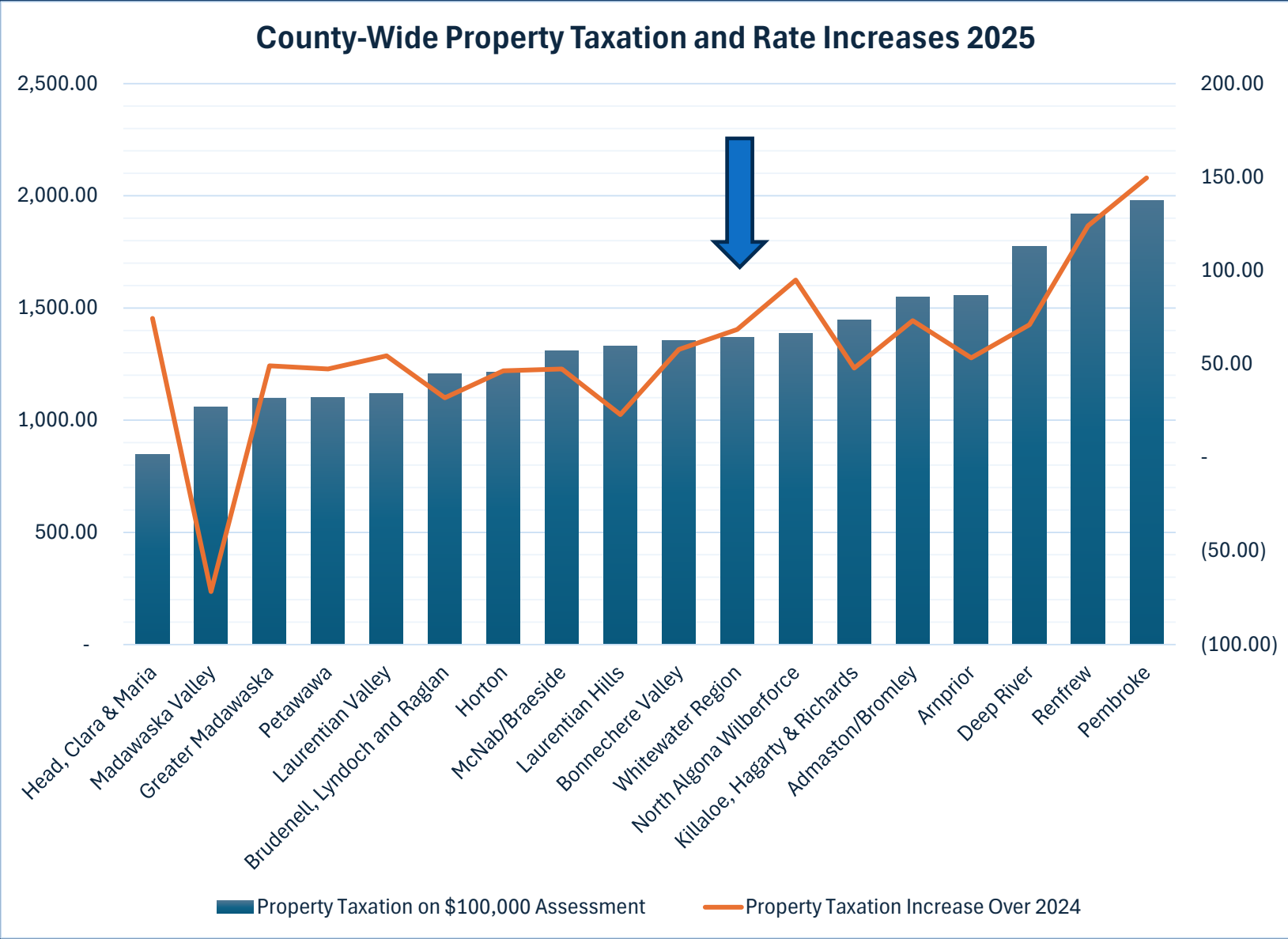
■ County (31%) ■ Education (13%)  
■ Municipal (47%) ■ Policing (9%)



YOUR TAX  
DOLLAR  
(2025)

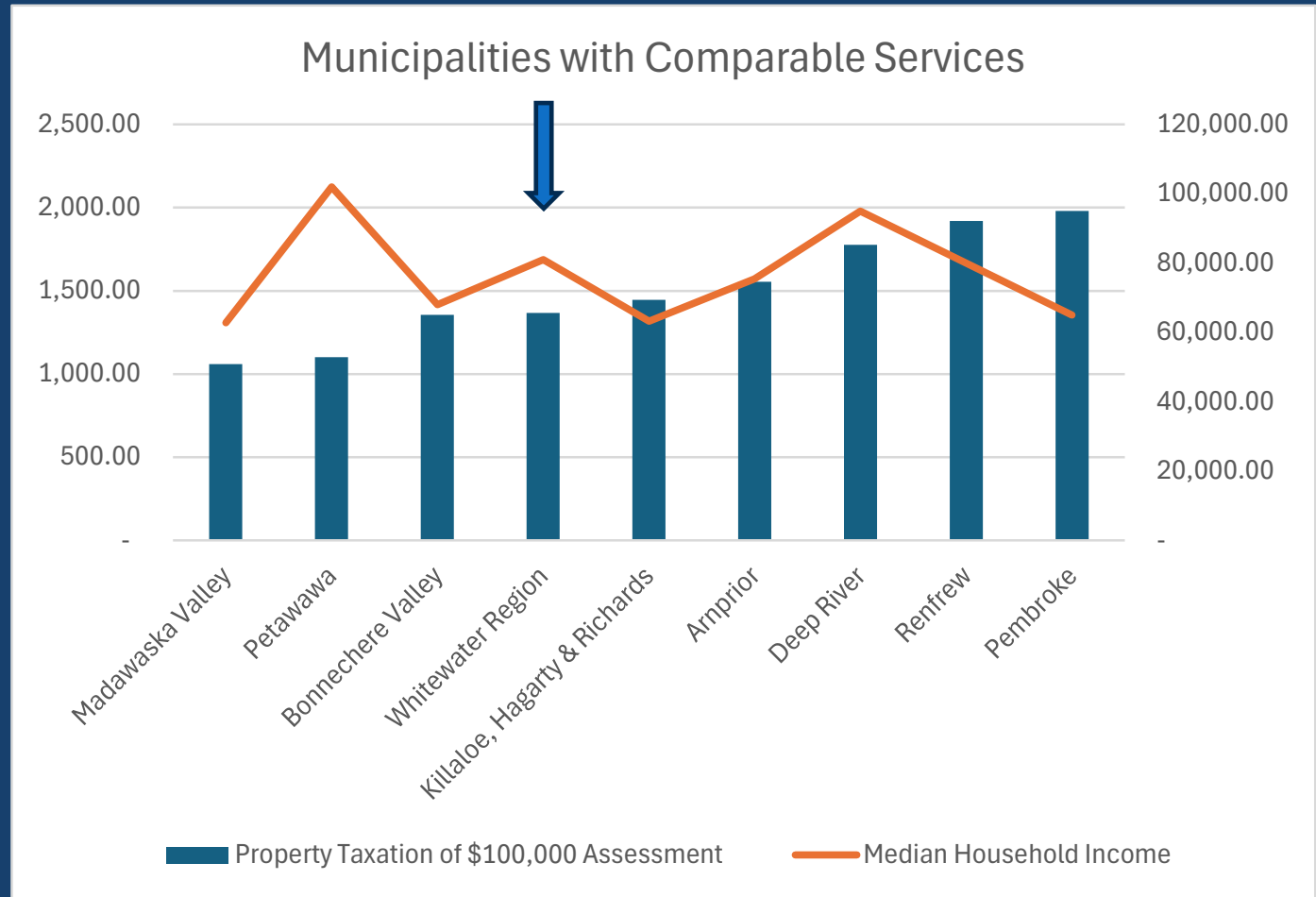
# RESIDENTIAL TAX RATE COMPARISON

- The blue bars illustrate total taxation values calculated using \$100,000 assessment. (Municipal, County, & Education)
- The orange line illustrates rate increases in 2025.



# RESIDENTIAL TAX RATE COMPARISON

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- The orange line illustrates Median Household Income, per 2021 Statistics Canada Data, in hundreds of dollars.



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# KEY HIGHLIGHTS

- 
- Operating Increase 1.6% (net of growth)
    - Municipal Portion: 1.6%
      - Inflation Pressures (1.8% average June to June)
      - Insurance (annual)
    - OPP Portion: Up 11% over 2025
      - Due to 2025 Reserve Contribution there is a 0% impact to 2026 budget.
  - Mayoral Direction
    - Affordability
    - Maintaining Current Levels of Service

# PUBLIC COMMENTS - OPERATING

Input received from the public regarding the operating budget:

- The amount of taxation increases over past years and the consideration as to whether cost savings could be achieved through shared services and the elimination of certain in-house services;
- The cost of the OPP to the Township and how the Township is billed;
- What would the cost be to increase the condition of gravel roads;
- The cost of consultants to the Township and benefit;
- The future of the solar panels and their revenue;
- Consider to subsidize the non-resident cost at the Pembroke Pool;
- Consider change of use of arena space to allow other year-round sports besides ice hockey/skating.

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# KEY HIGHLIGHTS

- 
- Capital Increase 4.2%
  - Funding Sources
    - Ontario Community Infrastructure Fund (OCIF)
    - Canada Community Building Fund (CCBF)
    - Tax, Reserves & Reserve Funds
  - Criteria
    - Must Have, Can't Fail
    - Timing is Right
    - Annual Replacement
    - Strategically Important

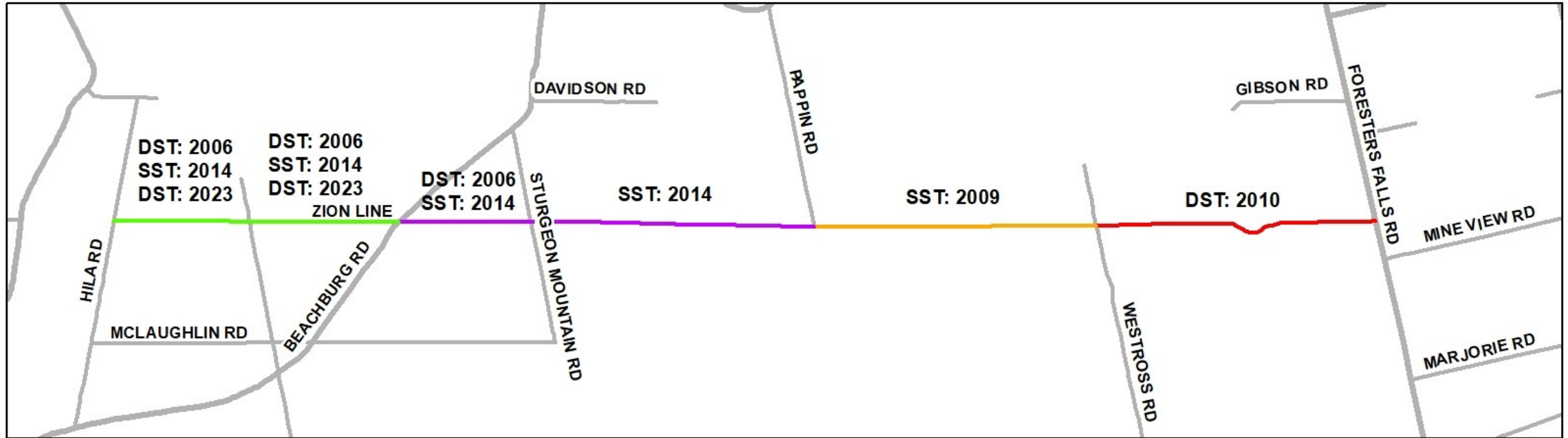
# PUBLIC COMMENTS - CAPITAL

Input received from the public regarding the capital budget:

- Why was the Zion Line not included for the 2026 budget? The history of the road;
- Does the Township need 5 fire halls and equipment? Is there efficiencies that can be found?;
- Can services be contracted out to extend life of equipment, i.e. hauling of gravel?
- Does the Township need indoor arenas or could the switch be made to outdoor rinks?



# ZION LINE – HISTORY



SST: Single Surface Treatment  
DST: Double Surface Treatment



0 0.5 1 2 3 4 5 Kilometers

## Road Reconstruction Costs (including subsurface preparation)

Asphalt (single lift): \$200,000 per km

Asphalt (single lift) widening for Active Transportation: \$280,000 per km

Double Surface Treatment with Fog Seal: \$118,000 per km

Single Surface Treatment: \$46,000 per km

# SALARIES & WAGES – GENERAL

## FTE COMPARISON

Department	2025	2026	% Change
Council	N/A	N/A	
Administration	7.14	7.39	0.25
Fire	1.33	1.18	(0.15)
Emergency Measures	0.10	0.10	-
Building	2.25	1.50	(0.75)
Animal Control	0.05	0.05	-
By-Law Enforcement	0.05	0.05	-
Planning & Development	1.29	1.54	0.25
Transportation Services	14.48	13.48	(1.00)
Environmental Services	3.19	3.19	-
Parks & Recreation	3.27	2.87	(0.40)
Economic Development	0.50	0.75	0.25
Recreation Facilities	3.37	3.36	(0.01)
Drainage	0.25	0.25	-
Total	37.27	35.71	(1.56)



# GENERAL OPERATING

# BUDGET CATEGORIES

## General Government

- Governance (Council)
- Ad-Hoc Committees
- Corporate Management (Administration)

## Protective Services

- Fire
- Police
- Emergency Measures
- Building Permit Inspection Services/Protective Inspection & Control

## Transportation Services

- Roads (paved, unpaved, winter control)
- Streetlighting
- Airport

## Environmental Services

- Landfill
- Curbside collection
- Water
- Wastewater

## Recreation & Cultural Services

- Parks & Arenas
- Libraries and Museums
- Social Services
- Economic Development
- Tourist Booth

## Planning & Development

- Planning & Zoning
- Industrial Park
- Drainage



TRANSPORTATION





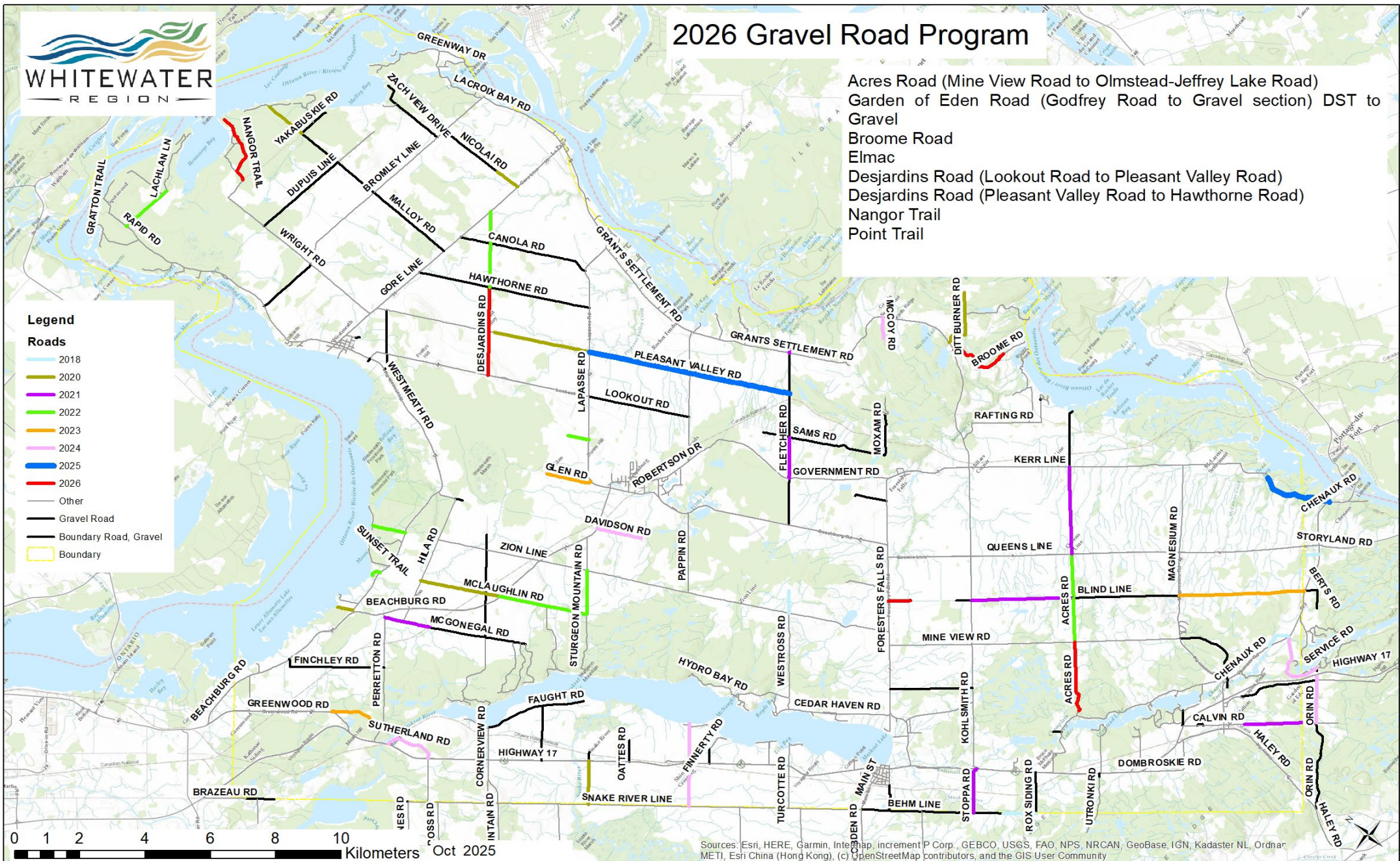
## 2026 Gravel Road Program

Acres Road (Mine View Road to Olmstead-Jeffrey Lake Road)  
Garden of Eden Road (Godfrey Road to Gravel section) DST to Gravel  
Broome Road  
Elmac  
Desjardins Road (Lookout Road to Pleasant Valley Road)  
Desjardins Road (Pleasant Valley Road to Hawthorne Road)  
Nangor Trail  
Point Trail

### Legend

#### Roads

- 2018
- 2020
- 2021
- 2022
- 2023
- 2024
- 2025
- 2026
- Other
- Gravel Road
- Boundary Road, Gravel
- Boundary



Sources: Esri, HERE, Garmin, Intermap, increment P Corp., GEBCO, USGS, FAO, NPS, NRCAN, GeoBase, IGN, Kadaster NL, Ordnance Survey, Esri China (Hong Kong), Swisstopo, Mapbox, (c) OpenStreetMap contributors, and the GIS User Community



# ENVIRONMENTAL SERVICES



## RECYCLING, WASTE & LANDFILL

### Recycling

- |                           |             |
|---------------------------|-------------|
| • 2025 Operating Expenses | \$186,300   |
| • 2026 Operating Expenses | \$ 68,750   |
| • Decrease of             | \$(117,550) |

### Waste

- |                           |           |
|---------------------------|-----------|
| • 2025 Operating Expenses | \$306,700 |
| • 2026 Operating Expenses | \$343,375 |
| • Increase of             | \$ 36,675 |

### Landfill

- |                           |           |
|---------------------------|-----------|
| • 2025 Operating Expenses | \$406,625 |
| • 2026 Operating Expenses | \$432,725 |
| • Increase of             | \$ 26,100 |
| • Changes:                |           |
| • Wages                   | \$9,600   |
| • Equipment Repair        | \$7,000   |
| • Grinding                | \$7,000   |



# WASTE USER FEE CHANGES

Description	2025 Fee	2026 Proposed	Difference
Garbage Collection Fee (2 Bags/week)	\$168	\$168	Nil
Recycling Collection for ICI Properties (in addition to waste collection)	N/A	\$446	\$446

Total number of ICI stops: 153

**1. Curbside collection cost:** - \$357 per stop

**2. Tipping fees on blue box collected curbside range:**

a. Low estimate: \$59 per stop

b. High estimate: \$118 per stop

**3. Landfill ICI blue box hauling and tipping fees:** \$30 per stop

**Total Costs to manage ICI Blue Box – Curbside and Landfill range:**

**Low:** \$446 per stop (\$8.58 per week)

**High:** \$505 per stop (\$9.71 per week)

	2025	2026	REVENUE
Operating Expenses	\$9,141,995	\$9,350,645	
Operating Revenue	\$3,364,187	\$3,380,379	
Balance to be funded by levy	\$5,777,808	\$5,970,266	
Prior Year Levy	\$5,549,827	\$5,777,808	
% Overall Levy increase	2.90%	2.50%	
Expected Growth		0.90%	
% increase		1.60%	



QUESTIONS?



# CAPITAL & SPECIAL PROJECT BUDGET

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# FUNDING SOURCES - OCIF

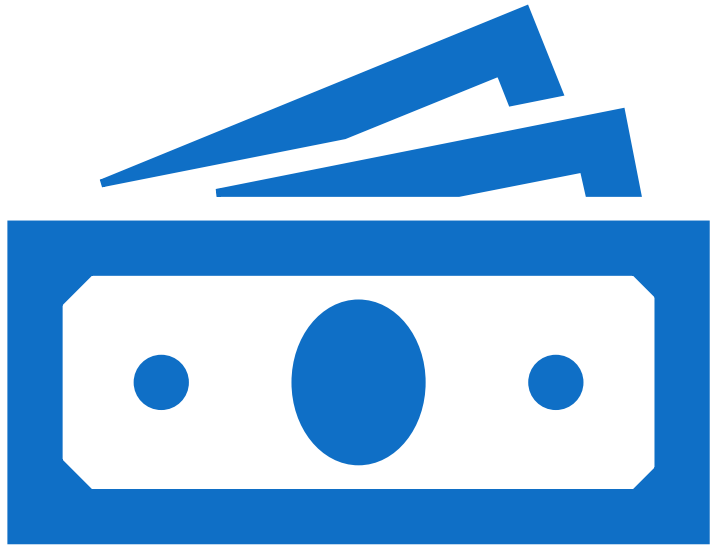
- 
- Ontario Community Infrastructure Fund
    - \$817,064 (2026 Allocation)
      - \$420,135 Allocated to General Capital
      - \$396,929 Allocated to Water/Wastewater
    - Calculated using forward looking Current Replacement Values (CRVs)
    - Eligible projects:
      - Capital construction of new core infrastructure
      - Capital maintenance for renewal, rehabilitation and replacement of core infrastructure
      - Asset Management software, training and third party condition assessments

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# FUNDING SOURCES - CCBF

- 
- Canada Community Building Fund (CCBF)
    - Formally known as Gas Tax Funding
    - \$236,620 (2026 Allocation)
    - Eligible Projects:
      - Construction, renewal or material enhancement of infrastructure
      - Remediation and redevelopment of brownfield sites
      - Initiatives that strengthen your municipality's ability to plan for the future

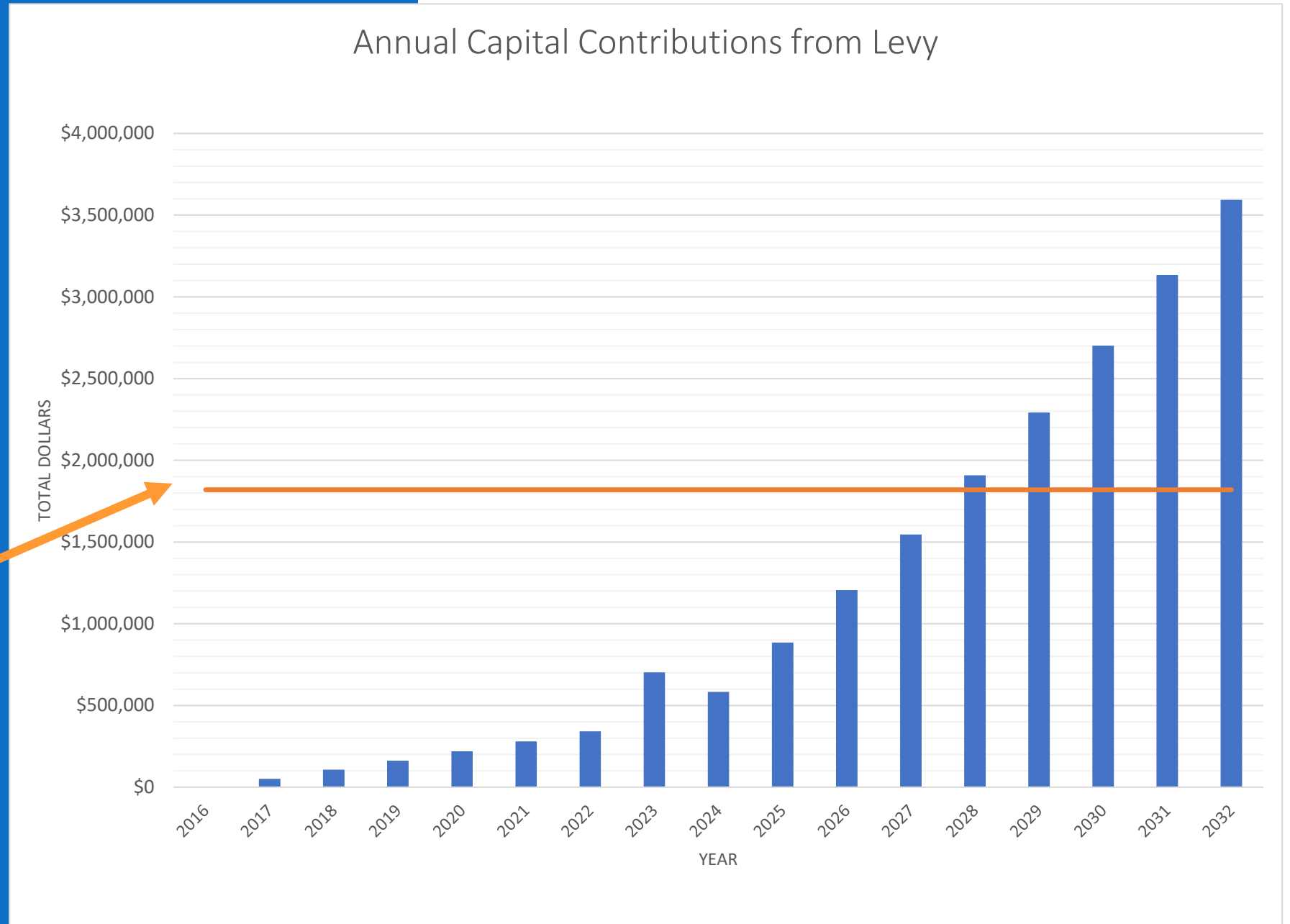
# FUNDING SOURCES – TAX & RESERVES



- 2026 Taxation for Capital \$2,298,179
  - \$1,212,479 generated in 2026 tax levy, made up of:
    - \$887,042 from prior years levy contributions
    - \$325,437 proposed from 2026 levy
  - \$1,004,625 debenture payments (Capital Assets)
  - \$81,143 debentures closed in 2025
- Other Reserves
  - Working Capital
  - Development Charges
  - Water
  - Wastewater

WHAT THE  
CONTINUAL  
COMMITMENT TO  
4.2% FOR CAPITAL  
REPRESENTS

CONSTRAINT (3.4%  
AFFORDABILITY)







# CAPITAL & SPECIAL PROJECTS

## DIVISION OF CAPITAL FUNDS

Category	Allocation Percentage	Total Capital Funds (Levy and Grants)	Debt per Category*	2026 Allocation
Road Network	50%	\$1,425,115	\$647,979	\$777,136
Stormwater Network	5%	\$142,511	\$0	\$142,511
Buildings	10%	\$285,023	\$0	\$285,023
Machinery & Equipment	10%	\$285,023	\$110,081	\$174,942
Vehicles	20%	\$570,046	\$141,792	\$428,254
Land Improvements	5%	\$142,511	\$0	\$142,511
Total	100%	\$2,850,299	\$899,852	\$1,950,377

\*Debenture for Landfill Compactor removed as it is funded by User-Fees

# PROPOSED CAPITAL & SPECIAL PROJECT: ROADS

Description	Type	Capital or Special Project	New/ Replacement	Total Cost	Funded
Crawford Street	Road	Capital	Replacement	\$858,000	\$27,135
Pinewood Park Road Culvert	Road	Capital	Replacement	\$40,000	\$40,000
Lacroix Bay Road Design	Engineer	Special Project	New	\$50,000	\$50,000
Government Road (Foresters Falls Road to Fletcher Road) - Asphalt	Road	Capital	Replacement	\$660,000	\$660,000

Remaining in Roads Reserve at end of 2026: \$0

# PROPOSED CAPITAL & SPECIAL PROJECT: STORMWATER NETWORK

Description	Type	Capital or Special Project	New/ Replacement	Total Cost	Funded
Crawford Street	Road	Capital	Replacement	\$460,000	\$142,511

Remaining in Stormwater Network Reserve at end of 2026: \$0

# PROPOSED CAPITAL & SPECIAL PROJECT: BUILDINGS

Description	Type	Capital or Special Project	New/ Replacement	Total Cost	Funded
Furnace & HVAC - Administration Building	General Government	Capital	Replacement	\$50,000	\$50,000
Cobden Arena Compressor Package	Infrastructure	Capital	Replacement	\$65,000	\$65,000
Beam Painting Cobden Arena – SA	Building	Capital	Replacement	\$25,000	\$25,000
Structure Repairs 3 Arenas - Cement Work	Building	Capital	Replacement	\$135,000	\$135,000
Cobden Arena HVAC	Building	Capital	Replacement	\$4,500	\$4,500
Museum - Snow Roller Shed	Building	Capital	New	\$5,000	\$5,000

Remaining in Buildings Reserve at end of 2026: \$523

## PROPOSED CAPITAL & SPECIAL PROJECT: MACHINERY & EQUIPMENT

Description	Type	Capital or Special Project	New/ Replacement	Total Cost	Funded
RWIS & CCTV	Equipment	Capital	Replacement	\$50,000	\$50,000
Training Equipment (in-house CPR & first aid)	Equipment	Special Project	New	\$25,000	\$25,000
Breathing Air Compressor (unfunded from 2025)	Equipment	Capital	New	\$16,000	\$16,000

Remaining in Machinery & Equipment Reserve at end of 2026: \$83,942

# PROPOSED CAPITAL & SPECIAL PROJECT: VEHICLES

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded
Tandem Plow Truck	Fleet	Capital	Replacement	\$425,000	\$378,254
Fire Tanker	Fleet	Capital	Replacement	\$50,000	\$50,000

Remaining in Vehicle Reserve at end of 2026: overspent \$46,746

## PROPOSED CAPITAL & SPECIAL PROJECT: LAND IMPROVEMENTS

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded
Play Structure - Cobden/Foresters Falls Park w/base	Equipment	Capital	Replacement	\$142,511	\$142,511

Remaining in Land Improvements Reserve at end of 2026: \$0

Land Improvement: Any physical betterment or addition to public land (e.g., grading, landscaping, pathways, irrigation, lighting, underground services) that isn't land itself but enhances its use and value.



# PROPOSED CAPITAL & SPECIAL PROJECT: FROM RESERVES

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Ross Landfill Monitoring Well	Infrastructure	Capital	New	\$35,000	Waste Reserve
Website Upgrade	Administration	Special Project	Replacement	\$17,700	WC Reserve
Furnace & HVAC - Administration Building	General Government	Capital	Replacement	\$50,000	Reserve
Fire Tanker*	Fleet	Capital	Replacement	\$485,000	Fire Reserve
Westmeath Boat Launch Planning/Rehab	Infrastructure	Special Project	Replacement	\$100,000	CCBF Reserve
Cobden Arena - Ice Plant Electrical Panel	Building	Capital	Replacement	\$45,000	CCBF Reserve

\*Note – Total cost of Tanker is \$535,000 (2024 estimate)



QUESTIONS?



# CAPITAL PROJECTIONS



# DEBENTURES (DEBT)

# GENERAL BUDGET DEBENTURES

Name	Year Financed	Interest Rate	2025 Ending Balance	2026 Principal Payment	2026 Interest Payment	2026 Total Payment	2026 Ending Outstanding Balance	Year of Maturity
Compactor (Drum Roller)	2021	1.32%	\$ 32,339	\$ 32,339	\$ 320	\$ 32,659	\$ -	2026
Grader	2021	1.44%	\$ 76,593	\$ 76,593	\$ 828	\$ 77,421	\$ -	2026
Tandem Plow Truck	2022	3.35%	\$ 94,702	\$ 62,609	\$ 2,653	\$ 65,262	\$ 32,093	2027
Anderson Watchhorn	2019	3.01%	\$ 88,607	\$ 24,378	\$ 2,485	\$ 26,863	\$ 64,229	2029
Fire Rescue & Pumper	2020	2.48%	\$ 241,992	\$ 51,481	\$ 5,684	\$ 57,165	\$ 190,511	2030
Olmstead-Jeffrey Lake Road	2023	3.81%	\$ 1,960,489	\$ 230,467	\$ 72,520	\$ 302,987	\$ 1,730,022	2033
Cameron St./Earl St./Vera Cres.	2023	4.51%	\$ 1,563,753	\$ 166,349	\$ 68,671	\$ 235,020	\$ 1,397,404	2033
Landfill Compactor	2024	3.86%	\$ 789,339	\$ 74,902	\$ 29,753	\$ 104,655	\$ 714,437	2034
Truelove, John & Crawford	2019	3.39%	\$ 894,343	\$ 53,239	\$ 29,871	\$ 83,110	\$ 841,104	2039
Fire Tanker	2020	2.78%	\$ 289,989	\$ 11,382	\$ 7,983	\$ 19,365	\$ 278,607	2045
<b>TOTAL</b>			<b>\$ 6,032,146</b>	<b>\$ 783,739</b>	<b>\$ 220,768</b>	<b>\$ 1,004,507</b>	<b>\$ 5,248,407</b>	

## Note Debenture Changes:

- Excavator paid off in 2025

# TOTAL DEBENTURES

Name	Year Financed	Interest Rate	2025 Ending Balance	2026 Principal Payment	2026 Interest Payment	2026 Total Payment	2026 Ending Outstanding Balance	Year of Maturity
Compactor (Drum Roller)	2021	1.32%	\$ 32,339	\$ 32,339	\$ 320	\$ 32,659	\$ -	2026
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Fire Rescue & Pumper	2020	2.48%	\$ 241,992	\$ 51,481	\$ 5,684	\$ 57,165	\$ 190,511	2030
Morris Street Watermain Extension	2011	3.59%	\$ 60,660	\$ 9,232	\$ 2,096	\$ 11,328	\$ 51,428	2031
Cobden Combined Flow Reduction	2011	3.59%	\$ 45,342	\$ 6,901	\$ 1,566	\$ 8,467	\$ 38,441	2031
Olmstead-Jeffrey Lake Road	2023	3.81%	\$ 1,960,489	\$ 230,467	\$ 72,520	\$ 302,987	\$ 1,730,022	2033
Cameron St./Earl St./Vera Cres.	2023	4.51%	\$ 2,085,004	\$ 221,799	\$ 91,561	\$ 313,360	\$ 1,863,205	2033
Landfill Compactor	2024	3.86%	\$ 789,339	\$ 74,902	\$ 29,753	\$ 104,655	\$ 714,437	2034
Truelove, John & Crawford	2019	3.39%	\$ 1,192,457	\$ 70,985	\$ 39,828	\$ 110,813	\$ 1,121,472	2039
Cobden & Haley WTP	2010	4.94%	\$ 872,075	\$ 42,379	\$ 42,563	\$ 84,942	\$ 829,696	2040
Haley Distribution	2011	3.90%	\$ 127,051	\$ 5,850	\$ 4,898	\$ 10,748	\$ 121,201	2041
Fire Tanker	2020	2.78%	\$ 289,989	\$ 11,382	\$ 7,983	\$ 19,365	\$ 278,607	2045
Cobden WWTP	2021	2.98%	\$ 5,472,550	\$ 141,906	\$ 162,033	\$ 303,939	\$ 5,330,644	2051
<b>TOTAL</b>			<b>\$ 13,429,189</b>	<b>\$ 1,063,203</b>	<b>\$ 466,771</b>	<b>\$ 1,529,974</b>	<b>\$ 12,365,986</b>	

<b>Estimated 2026 ARL</b>	
<u>Debt Charges for Current Year</u>	
Principal	1,063,203.48
Interest	466,771.36
	1,529,974.84
Total Revenue (SLC 10 9910 01)	15,318,707.51
<u>Exclude Revenue Amounts</u>	
Fees for Tile Drainage	4,237.72
Ontario Grants	2,143,128.10
Canada Grants	236,619.66
Deferred Revenue	-
Rev from Other Municipalities	-
Deferred Revenue (Dev Chrg)	50,000.00
Donated TCA	-
Gain/Loss on sale of Land & Assets	
	2,433,985.48
Net Revenues	12,884,722.02
25% of Net Revenues	3,221,180.51
Debt Charges	1,529,974.84
Estimated ARL	1,691,205.67

ARL is the total amount that the municipality can pay in Principal and Interest charges annually.

# ESTIMATED ANNUAL REPAYMENT LIMIT (ARL)

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# ASSUMPTIONS FOR CALCULATION

- 
- Assumptions
    - CPI of 2%
    - Increase Capital Levy by 4.2% until affordability limit is reached and then 1% thereafter to maintain fund
    - Assessment Growth of 1%
    - Median Income Growth at 1%
    - County Levy increase at 4.5% per year
    - Education Levy increase at 0% per year



## CAPITAL AND OPERATING: 2027-2030

	2027	2028	2029	2030
Operating Revenue	-\$3,335,380	-\$3,335,380	-\$3,335,380	-\$3,335,380
Operating Expenses	\$9,433,159	\$9,573,733	\$9,717,090	\$9,863,290
Operating Levy Required	-\$6,097,779	-\$6,238,353	-\$6,381,710	-\$6,527,910
Capital Levy	-\$2,643,306	-\$2,905,538	-\$2,996,977	-\$3,060,764
Total Levy	-\$8,741,085	-\$9,143,891	-\$9,378,687	-\$9,618,674
Affordability Percentage (County and Education Portion included)	3.32%	3.40%	3.44%	3.48%



## 5-YEAR BUDGET FORECAST – AWARENESS

Refer to distributed table document titled - 5-year Budget Forecast

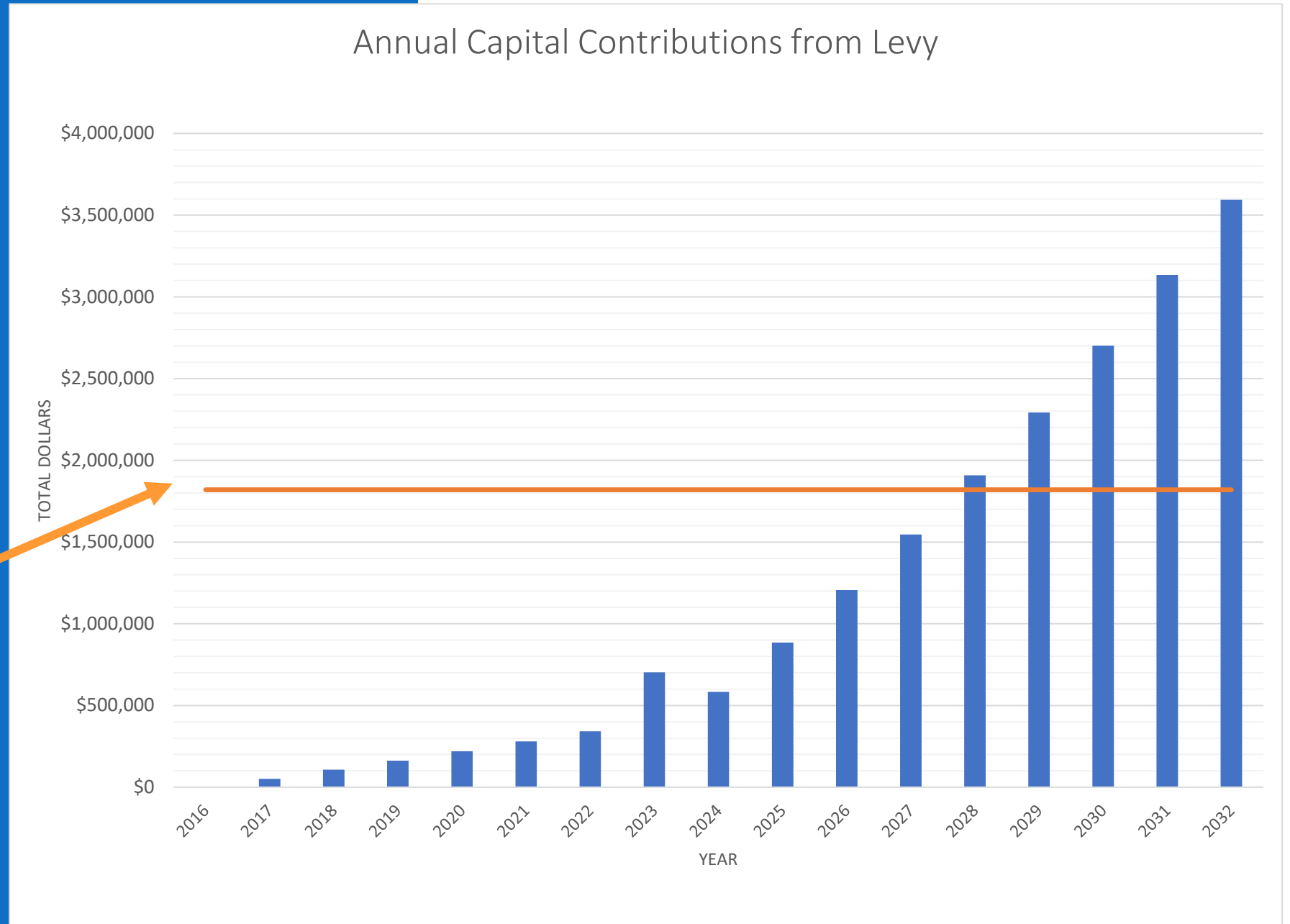
- Operating
- Capital
- Water
- Wastewater

### Constraints

- Limited revenue generated by 3.4% affordability threshold
- Increasing replacement values of assets (i.e., core, infrastructure, supplemental)
- Deteriorating asset conditions
- Increasing level of service expectations
- Clear direction (Council Strategic Direction)
  - Prioritize infrastructure investment in core asset renewal.
  - Understand current and future needs and provide resolution on key facilities.
  - Understand resident expected levels of service and their delivery.

WHAT THE  
CONTINUAL  
COMMITMENT TO  
4.2% FOR CAPITAL  
REPRESENTS

CONSTRAINT (3.4%  
AFFORDABILITY)



## 5-YEAR BUDGET FORECAST – NEXT STEPS

### Next Steps:

- Continue the development of a 10-year capital plan based on funding and the 2026 Asset Management Plan with the Budget Committee.
- Finalize the Asset Management Plan with the support of Dillon Consulting
- Examine policies to guide financial decisions around infrastructure:
  - Amend - Reserve Policy, Tangible Capital Asset Policy, Surplus Equipment Disposal Policy
  - Adopt - Debenture Policy, Investment Policy



QUESTIONS?

## ESTIMATED EFFECT ON TAX RATES

	2026	2025
Residential Tax Rate	0.00823132	0.00778419
Assessment	\$100,000	\$100,000
Tax per \$100,000 Assessment	\$823.13	\$778.42
Increase per \$100,000 Assessment	\$44.71	

	2026	2025
Median Single Family Detached Assessment	\$179,000	\$179,000
Lower Tier Municipal Tax	\$1,473.41	\$1,393.37
Increase in Municipal Tax	\$80.04	



A microscopic view of wastewater, showing various organic and inorganic particles, including what appear to be protozoa and debris. The image is heavily processed with a blue color scheme, where the original colors are muted and replaced with various shades of blue and white. A solid blue rectangular box is overlaid on the left side of the image, containing the text 'WATER & WASTEWATER' in white, bold, sans-serif capital letters.

# WATER & WASTEWATER



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# KEY HIGHLIGHTS

- 
- Water increase 5.0%
    - Driving factors:
      - OCWA Contract
      - Operating Costs
  - Wastewater increase 4.0%
    - Driving factors:
      - OCWA Contract
      - Operating Costs



# WATER & WASTEWATER RATE INCREASE HISTORY AND FORECAST

## Water Rates

	2020	2021	2022	2023	2024	2025	2026 Proposed	2027-2034 Proposed
Actual Increase	21%	9%	2%	9.3%	8.5%	3.0%	5.0%	5.0% annually
Rate Study Recommended	20%	10%	10%	10%	10%	8%	5%	5% annually

## Wastewater Rates

	2020	2021	2022	2023	2024	2025	2026 Proposed	2027-2034 Proposed
Actual Increase	20%	30%	5%	12%	12.55%	3.0%	4.0%	4.0% down to 2.0% annually
Rate Study Recommended	20%	60%	5%	4%	3%	2%	4%	4% down to 2% annually

# WATER AND WASTEWATER DEBENTURES

Name	System	Year Financed	Interest Rate	2025 Ending Balance	2026 Principal Payment	2026 Interest Payment	2026 Total Payment	2026 Ending Outstanding Balance	Year of Maturity
Morris Street Watermain Extension	Water	2011	3.59%	\$ 60,660	\$ 9,232	\$ 2,096	\$ 11,328	\$ 51,428	2031
Cobden Combined Flow Reduction	Wastewater	2011	3.59%	\$ 45,342	\$ 6,901	\$ 1,566	\$ 8,467	\$ 38,441	2031
Cameron St./Earl St./Vera Cres.	Water	2023	4.51%	\$ 521,251	\$ 55,450	\$ 22,890	\$ 78,340	\$ 465,801	2033
Truelove, John & Crawford	Water & Wastewater	2019	3.39%	\$ 298,114	\$ 17,746	\$ 9,957	\$ 27,703	\$ 280,368	2039
Cobden & Haley WTP	Water	2010	4.94%	\$ 872,075	\$ 42,379	\$ 42,563	\$ 84,942	\$ 829,696	2040
Haley Distribution	Water	2011	3.90%	\$ 127,051	\$ 5,850	\$ 4,898	\$ 10,748	\$ 121,201	2041
Cobden WWTP	Wastewater	2021	2.98%	\$ 5,472,550	\$ 141,906	\$ 162,033	\$ 303,939	\$ 5,330,644	2051
<b>TOTAL</b>				<b>\$ 7,397,043</b>	<b>\$ 279,464</b>	<b>\$ 246,003</b>	<b>\$ 525,467</b>	<b>\$ 7,117,579</b>	

# WATER RATES

Class	2025 Rate	2026 Rate	Total Change	Billing Change	Monthly Change
Residential	\$1,208.53	\$1,268.96	\$60.43	\$10.07	\$5.04
Small Commercial	\$1,208.53	\$1,268.96	\$60.43	\$10.07	\$5.04
Medium Commercial	\$1,814.06	\$1,904.76	\$90.70	\$15.12	\$7.56
High Commercial (tier 1)	\$2,418.31	\$2,539.23	\$120.92	\$20.15	\$10.08
High Commercial (tier 2)	\$2,418.31	\$12,689.57	\$10,271.26	\$1,711.88	\$855.94
Multi-residential	\$966.83	\$1,015.17	\$48.34	\$8.06	\$4.03
Metered	\$2.102	\$2.207	\$0.105	N/A	N/A

# PROPOSED CAPITAL & SPECIAL PROJECT: WATER

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Water Meters - Commercial Properties	Infrastructure	Capital	New	\$192,000	OCIF
Crawford Street - Water	Roads	Capital	Replacement	\$775,000	Debenture + OCIF
Beachburg Watermain	Infrastructure	Capital	Replacement	\$408,000	Reserve
Cobden WTP - 6 diaphragm pumps (poly, alum, potassium permanganate).	Infrastructure	Capital	Replacement	\$20,000	User fees
Cobden WTP - Frequency locator	Infrastructure	Capital	New	\$12,500	User fees
Cobden WTP - Leak Detection	Infrastructure	Capital	New	\$15,000	User fees

# WASTEWATER RATES

Class	2025 Rate	2026 Rate	Total Change	Billing Change	Monthly Change
Residential	\$1,958.78	\$2,037.13	\$78.35	\$13.06	\$6.53
Small Commercial	\$1,958.78	\$2,037.13	\$78.35	\$13.06	\$6.53
Medium Commercial	\$2,927.48	\$3,054.98	\$117.50	\$19.58	\$9.79
High Commercial (tier 1)	\$3,917.49	\$4,074.19	\$156.70	\$26.12	\$13.06
High Commercial (tier 2)	\$3,917.49	\$20,371.31	\$16,453.82	\$2,742.30	\$1,371.15
Multi-residential	\$1,567.55	\$1,630.25	\$62.70	\$10.45	\$5.23
Metered	\$5.016	\$5.263	\$0.202	N/A	N/A

# PROPOSED CAPITAL & SPECIAL PROJECT: WASTEWATER

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Centrifuge pump	Equipment	Capital	Replacement	\$58,500	User fees

## WATER & WASTEWATER COMBINED

Class	2025 Rate	2026 Rate	Annual Change	Billing Change	Monthly Change
Residential	\$3,167.31	\$3,306.09	\$138.78	\$23.13	\$11.56
Small Commercial	\$3,167.31	\$3,306.09	\$138.78	\$23.13	\$11.56
Medium Commercial	\$4,751.53	\$4,959.74	\$208.20	\$34.70	\$17.35
High Commercial (tier 1)	\$6,335.80	\$6,613.42	\$277.62	\$46.24	\$23.13
High Commercial (tier 2)	\$6,335.80	\$33,060.88	\$26,725.08	\$4,454.18	\$2,227.09
Multi-residential	\$2,534.38	\$2,645.42	\$111.04	\$18.51	\$9.25
Metered	\$7.163	\$7.471	\$0.308	N/A	N/A

# ESTIMATED EFFECT ON MEDIAN SINGLE FAMILY DETACHED\*

	<b>MUNICIPAL, COUNTY, &amp; EDUCATION TAX*, WATER AND WASTEWATER</b>	<b>MUNICIPAL, COUNTY, &amp; EDUCATION TAX* AND WATER</b>	<b>MUNICIPAL, COUNTY, &amp; EDUCATION TAX ONLY*</b>
2025	\$5,654.79	\$3,696.01	\$2,487.48
2026	\$5,927.97	\$3,890.84	\$2,621.88
Change	\$273.18	\$194.83	\$134.40
Monthly Change	\$22.77	\$16.24	\$11.20
Affordability % est.	7.52%	5.00%	3.23%

\*Based on \$182,000 assessment.





QUESTIONS?

# RECOMMENDATIONS

That the Budget Committee of the Township of Whitewater Region recommend:

- The Mayor present the 2026 Operating, Capital, and User Fee Budgets as finalized by the Budget Committee;
- That Council of the Township of Whitewater Region enact by-laws to adopt the Mayor's 2026 Budget, as recommended.
- Continuing the development of a 10-year capital plan based on funding and the 2026 Asset Management Plan with the Budget Committee.



THANK YOU