



Meeting Date:	December 02, 2020
Contact:	Sean Crozier, Treasurer/Deputy CAO scrozier@whitewaterregion.ca 613-646-2282, Ext. 138

**Title:**

2021 Final Draft Budget Documents

**Recommendation:**

That Council of the Township of Whitewater Region receive the updated draft 2021 budgets ahead of the public meeting scheduled for December 9, 2020.

**Background:**

On October 28, 2020 Council met to discuss the 2021 operating budget; on November 18, 2020 Council met to discuss the 2021 capital and special project budget; and on November 25, 2020 Council met to discuss the 2021 user fee schedule and the 2021 water/wastewater budgets.

Section 290 (1) of the *Municipal Act, 2001*, states that a local municipality shall prepare and adopt a budget including estimates of all sums required during the year.

Section 391(1) of the *Municipal Act, 2001*, allows for a municipality to impose fees or charges on persons for:

- a. Services or activities provided or done by on or behalf of it;
- b. Costs payable by it for services or activities provided or done by or on behalf of any municipality or other local board;
- c. For the use of its property including property under its control.

**Analysis:**

The 2021 general operating budget recommends a 2.5% levy increase with transfer to reserves of \$405,289. The Ontario Municipal Partnership (OMPF) grant has an increase of 3.8% and Ontario Provincial Police costs have a slight decrease of 1.7%. Continued investment in the Community Improvement Plan (CIP) program and recreation and tourism community grants is recommended.

The 2021 capital and special project budget recommends a significant investment in infrastructure of \$5,317,865 while also maintaining our gravel

road program and ensuring the Municipality is positioned for future grants by having “shovel” ready engineered projects.

The 2021 water/wastewater budget is recommending an increase in water rates of \$6.70 a month (residential user) and an increase of \$27.63 a month (residential user). Significant highlights are an investment in water infrastructure of \$337,000 and a contribution to wastewater reserve of \$137,580. Wastewater rates are impacted by new debt from the multimillion dollar plant upgrade.

**Financial Implications:**

A 2.5% levy increase correlates to \$199,346.99 of tax dollars to fund capital and special projects, meaning that the remaining \$5,336,644 will be funded through the use of reserves, grant funding, and new debt. Staff have recommended using debt for short term projects that have a pay back period (i.e. cost effective), short term borrowing for major fleet, and long term borrowing for major road projects. The Province of Ontario has not released any commitment at this time for the Ontario Community Infrastructure Fund (OCIF); however, in the event the Township receives funding similar to other years, staff would evaluate using the funds to offset a debt related project.

**Next Steps:**

Public Meeting – December 9, 2020

Adoption of By-laws – December 16, 2020

Adoption of Tax Rates – May/June 2021

**Attachments:**

2021 Operating Budget Presentation

2021 Capital and Special Project Budget Presentation

2021 Water and Wastewater Budget Presentation

2021 General Revenue and Expense General Ledger

2021 Water Revenue and Expenses General Ledger

Prepared by: Sean Crozier, Treasurer/Deputy CAO
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Approved by: Rob Tremblay, Chief Administrative Officer
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# 2021 BUDGET

## OPERATING BUDGET PRESENTATION

OCTOBER 28, 2020

SEAN CROZIER

# BUDGET SCHEDULE

## **October 28, 2020 (Special Meeting)**

- Operating

## **November 4, 2020 (Regular Meeting)**

- Capital & Special Projects

## **November 25, 2020 (Special Meeting)**

- Fees & Charges and User Pay Budgets

## **December 2, 2020 (Regular Meeting)**

- Final Budgets Presented

## **December 9, 2020 (Special Meeting)**

- Public Meeting

## **December 16, 2020 (Regular Meeting)**

- By-law Adoption

# HOUSEKEEPING NOTES

- Budget is broken down into 10 sections
- Revenue is on left, expenses on the right
- Reliance on levy is in red
  - The amount that needs to be covered by the tax levy or operational grants
- Items highlighted in yellow are items managers wish to draw attention to
- Items highlighted in orange will be summarized at the end for further discussion
- Capital lines are highlighted in grey
- Transfer to and from reserves are highlighted in blue

# HOW IS A LEVY CALCULATED?

- Operating vs. Capital
- $\text{Total Expenses} - \text{Grants} - \text{User Fees} - \text{Transfers from Reserves} = \text{Levy (tax levied upon residents)}$
- What does the levy cover?
  - Capital not covered through grants (Gas Tax/OCIF) or Reserves
  - Operating not covered through grants (OMPF/Canada Summer Jobs)
- To keep desired levy, any additions to expenditures should be accompanied by an offsetting revenue source or a decrease in expenses in other areas

## KEY HIGHLIGHTS

- 2.04% decrease in Ontario Municipal Partnership Fund
- 1.5 % Cost of Living Adjustment
- 5% increase in insurance premiums
- 4% decrease in Operating Expenses
- 1% increase in levy (Contribution to Capital Reinvestment Reserve)
- 16% decrease in User Fees/Other Revenue
- 5% decrease in Contribution to Reserve
- Same contribution from tax to capital as 2020
- Summer Student Positions (6)

# GENERAL GOVERNMENT

2020

- \$1,047,470

2021

- \$1,121,727
- Key Items
  - Interest/Penalty
  - Hydro PIL revenue
  - Interest revenue on bank account
  - Penalty on water/sewer
  - Conferences
  - Donations & Christmas Levy





# ARENAS

## 2020

- \$300,200



## 2021

- \$284,285
  - Decrease in revenue
  - Decrease in salary
  - Beachburg & Westmeath delay in opening



# PARKS & RECREATION

## 2020

- \$398,390



## 2021

- 328,515
- Beach program
- Park fees
- Insurance
- Grants
- Engineering



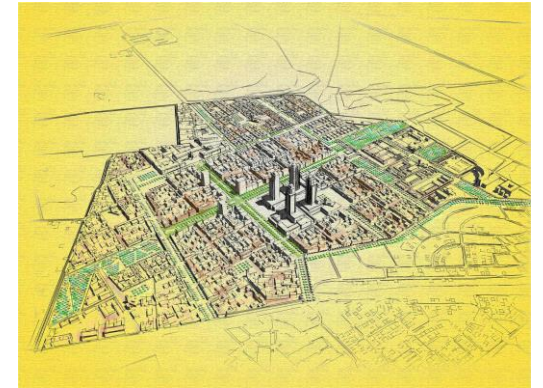
# PLANNING, ECONOMIC DEVELOPMENT & TOURISM

2020

- \$212,588

2021

- \$186,800
- CIP
- Streetscaping & Signs
- Event grants



ECONOMIC DEVELOPMENT

# FIRE & EMERGENCY SERVICES

2020

- \$648,233

2021

- \$693,397
- MTO billing
- Staff training
- Building Repairs & Maint.
- Flood management
- Crossing Guards





# BUILDING, ANIMAL CONTROL & BYLAW ENFORCEMENT

2020

- \$73,058

2021

- \$77,932
- Permit revenue
- Set fines
- Pickup agreement
- Enforcement contract

**BYLAW  
ENFORCEMENT**



# ROADS

2020

- \$2,603,477



2021

- \$2,619,355
- Equipment rental
- Asphalt patching
- Gravel & Dust control
- Engineering



## WASTE /RECYCLING

2020

- \$72,700

2021

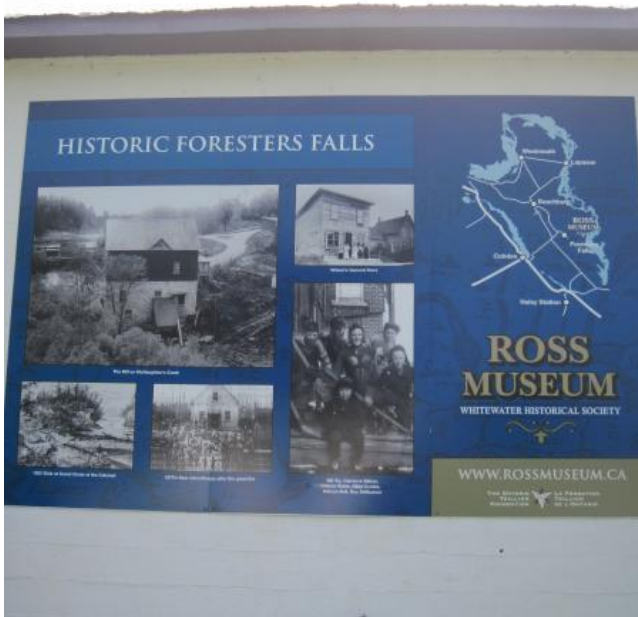
- \$97,565
- Tipping fees
- Sale of garbage bags
- Advertising
- Equipment repairs



# LIBRARY & MUSEUM

2020

- \$90,500



2021

- \$90.500
- 3 Libraries
- Community Resource
- Seasonal Museum
- Local Collection





# POLICING

2020

- \$1,102,102

2021

- \$1,083,228



## MISCELLANEOUS

2020

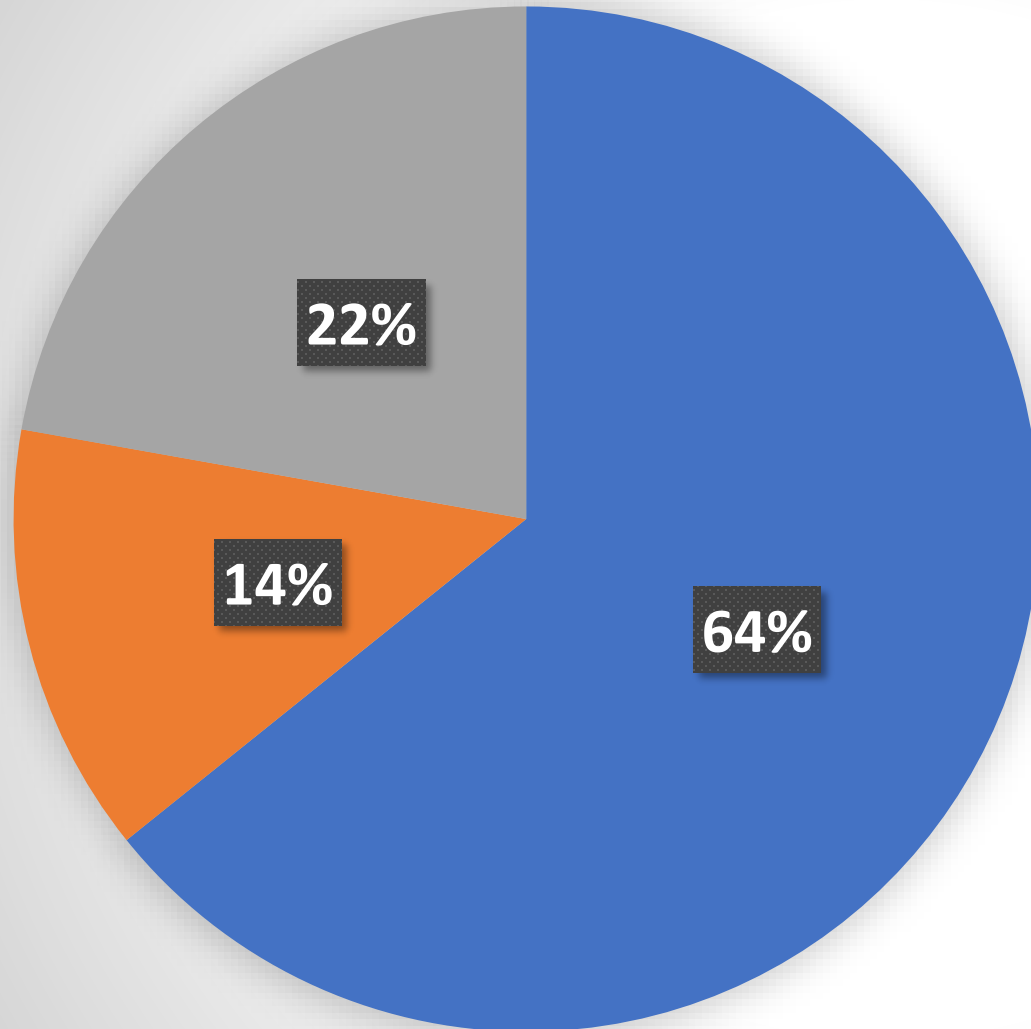
- \$1,468,052



2021

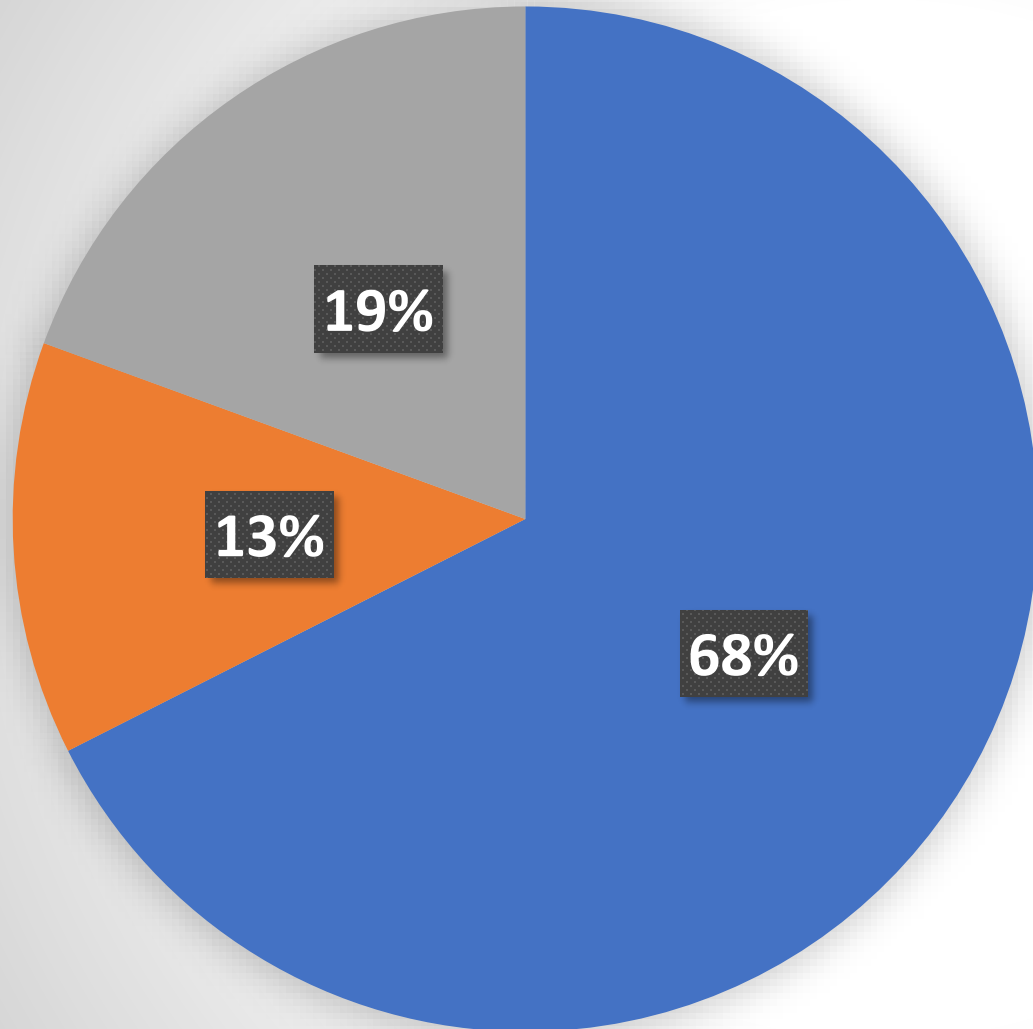
- \$1,380,722
- Industrial Park
- Street Lights
- Airport
- Drainage

## 2020 OPERATING REVENUE



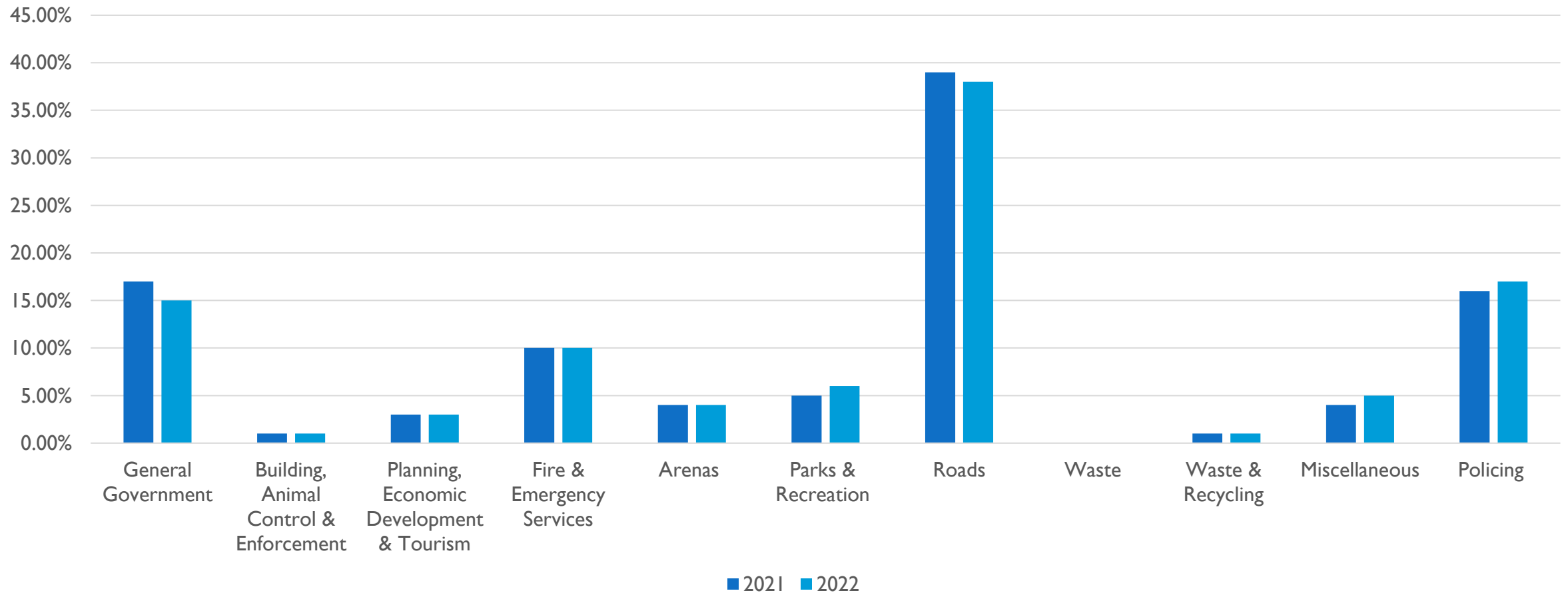
- Taxation (64%)
- Operating grants (14%)
- Fees & Charges (22%)

## 2021 OPERATING REVENUE



- Taxation (68%)
- Operating Grants (13%)
- Fees & Charges (19%)

# RELIANCE ON LEVY



# MATH

	2021	2020
Operating Expenses	8,125,319	8,459,338
Operating Grants	1,099,140	1,190,610
User Fees	1,630,550	1,947,100
Levy	5,817,658	5,760,057
Subtotal	422,029	438,429
Transfer to Reserves	295,530	311,930
Levy left for Capital	126,499	126,499
2.5% Levy Increase	\$212,889	
3% Levy Increase	\$241,699	
4% Levy Increase	\$299,299	
5% Levy Increase	\$356,899	

## MENU

- Council Conferences
- Council Public Relations \$4,000
- Christmas Levy \$3,000
- Community Recreation Grants \$10,000
- Event Grants \$2,500
- Summer Students \$10,000
- Crossing Guards \$15,000
- CIP \$12,500

## NEXT STEPS

### **November 4, 2020 (Regular Meeting)**

- Capital & Special Projects

### **November 25, 2020 (Special Meeting)**

- Fees & Charges and User Pay Budgets

### **December 2, 2020 (Regular Meeting)**

- Final Budgets Presented

### **December 9, 2020 (Special Meeting)**

- Public Meeting

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# QUESTIONS





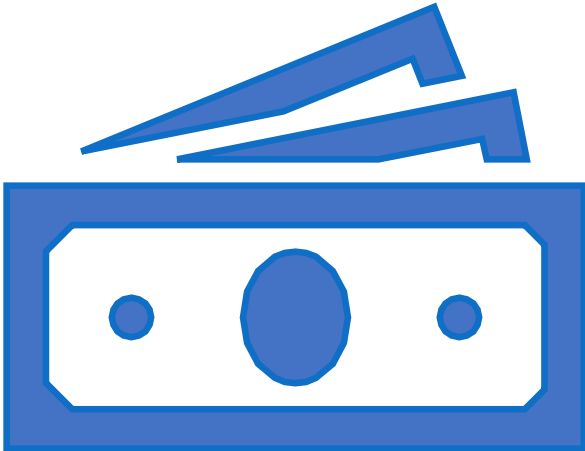
# 2021 BUDGET

CAPITAL BUDGET  
PRESENTATION

NOVEMBER 18, 2020

PRESENTED BY SEAN CROZIER

# BUDGET SCHEDULE



## **November 25, 2020 (Special Meeting)**

- Fees & Charges and User Pay Budgets

## **December 2, 2020 (Regular Meeting)**

- Final Budgets Presented

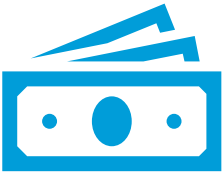
## **December 9, 2020 (Special Meeting)**

- Public Meeting

## **December 16, 2020 (Regular Meeting)**

- By-law Adoption

# KEY HIGHLIGHTS



## **Tax levy increase of 2.5%**



## **Continued investment in infrastructure**

Capital investment of \$5,317,865



## **Continued investment in strategic priorities**

Special projects of \$209,125

Supporting businesses and partners

- CIP & Grants

Responding to growth

Department	2020 Budget		2021 Budget	
	Full Time	Part Time	Full Time	Part Time
CAO & Clerk	2	-	2	-
Finance & Administration	5	-	5	-
Parks & Recreation	4	-	4	-
Community Development	2	-	3	-
Fire Department	1	3	-	4
Public Works	16	2	16	1
<b>Total</b>	<b>30</b>	<b>5</b>	<b>30</b>	<b>5</b>
Part time excludes seasonal and casual positions (arena attendants, crossing guards, volunteer firefighters, and summer students)				

## STAFF COMPLEMENT

# CHANGES TO OPERATING FROM PRESENTED (REVENUE)



Levy increase of 2.5%



Increase in OMPF funding  
to confirmed actual



Increase in supplementals  
over write offs and slight  
decrease in admin penalty  
on water/sewer



Fire Insurance Revenue



Boat Launch Contributions  
(Fishing Derbies)



Transfer from reserves to  
fund further  
decommissioning of  
industrial park

- Decrease in Council conferences and tradeshow (\$18,000)
- Increase in Council donations (\$3,000)
- Reinstatement of volunteer and staff appreciation (\$3,000)
- Redistributed flood management expense to transfer to reserves
- Building transfer to reserves (\$10,000)
- Planning communications (\$5,000)
- Planning increase in CIP (\$7,500)
- Planning increase in streetscaping (\$5,000)
- Contribution to reserves for future water access (\$10,000)
- Roads contribution to reserves (\$54,759)
- Parks additional summer student (~\$9,100)
- Community recreation grants (\$5,000)
- Parks contributions to reserves for Haley Townsite Park Development (\$20,000)
- Special events/tourism grants (\$3,000)
- Beachburg Arena increase to building repairs and maintenance (\$5,000)

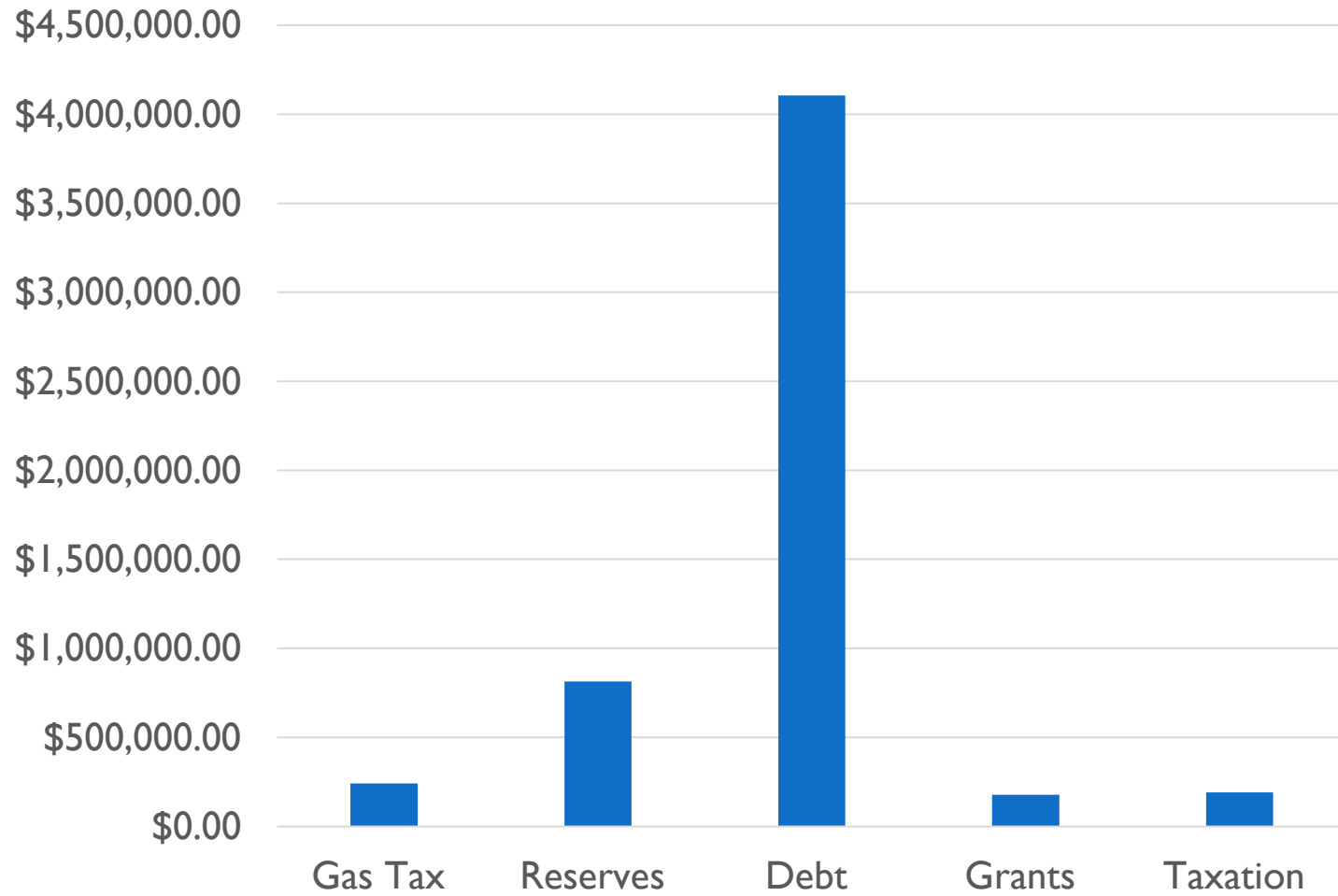
## CHANGES TO OPERATING FROM PRESENTED (EXPENSES)

## CHANGES TO OPERATING FROM PRESENTED (OVERALL)



- Increase in revenue of \$208,382
  - Levy: \$86,400
  - Operating grants: \$64,760
  - Transfer from reserves: \$23,125
  - User fees: \$34,097
- Increase in expenses of \$121,409
  - Operating expenses: \$11,650
  - Transfer to reserves: \$109,759
- Increase in tax levy for capital & special projects of \$63,848





## CAPITAL & SPECIAL PROJECTS FUNDING SOURCE

	CAPITAL	Cost	TAXATION	GRANT	Grant Name	DEBENTURE	RESERVE	Reserve Name
Capital Projects								
Development & Planning	Building Truck	37,500					37,500	Building & Rec
Development & Planning/Fire	Internet & Cell Tower	65,000					65,000	MMAH
Fire	Forestry Equipment	20,550					20,550	Fire Purposes
Fire	Rit Kit & SCBA	32,000	32,000					
Fire	Portable Pumps	30,000					30,000	CRI
Fire	PPE	30,000	30,000					
General Government	Computers	10,000	10,000					
General Government	Photocopier	7,000	7,000					
General Government	Wide Format Printer	9,500					9,500	MMAH
General Government	Front Counter	15,000		12,500	EAF		2,500	CRI
Library/Museum	Museum Gazebo	7,500					7,500	WC
Parks & Recreation	Truck	40,000					40,000	Rec
Parks & Recreation	Beachburg Arena Septic	80,000		80,000	ICIP			
Parks & Recreation	Beachburg Arena Chiller	25,000		20,000	ICIP		5,000	CRI
Parks & Recreation	Beachburg Arena Accessibility	13,924	10,346				3,578	Acces
Parks & Recreation	Park Equipment	10,000					10,000	CRI
Parks & Recreation	Veterans Memorial Park Upgrades	12,000					12,000	CRI
Parks & Recreation	Westmeath Boat Launch Repairs	80,000		40,000	DFO		40,000	CRI
Public Works - Environmental Services	John Deere Crawler Loader Overhaul	25,000	25,000					
Public Works - Environmental Services	LED Streetlight Conversion	250,000				250,000		
Public Works - Road	Powers Road	240,891					240,891	Gas Tax
Public Works - Roads	Mobile Column Lifts	60,000					60,000	CRI
Public Works - Roads	Traffic Assessment Equipment	8,000	8,000					
Public Works - Roads	Ashphalt Hot Box Trailer	55,000					55,000	CRI
Public Works - Roads	Tandem Plow Truck	300,000				300,000		
Public Works - Roads	Grader & Brushhead	450,000				450,000		
Public Works - Roads	Signalized Pedestrian Crossings	54,000					54,000	CRI
Public Works - Roads	Olmstead-Jeffrey Lake Road	2,700,000				2,700,000		
Public Works - Roads	Kohlsmith	100,000					100,000	CRI
Public Works - Roads	Rapid Road Raising	50,000					50,000	CRI
Public Works - Roads	Grace Street	230,000				230,000		
Public Works - Roads	Westross	45,000					45,000	CRI
Public Works - Roads	Drum Roller	175,000				175,000		
Public Works - Transportation	Airport Fuel Tanks	50,000					50,000	CRI
Subtotal of capital		5,317,865	122,346	152,500		4,105,000	938,019	
Special Projects								
Development & Planning	Economic Development Billboards	13,000					13,000	Cogeco
General Government	Seniors Task Force	25,000.00		25,000	1 of 3 applied for			
General Government	Job Evaluation Joint Project	15,000.00	15,000					
Parks & Recreation	Wesmeath Cenotaph - Phase 1	5,000.00					5,000	Westmeath Park Fund
Public Works - Environmental Services	Flag Poles	8,000	8,000					
Public Works - Environmental Services	Ross Landfill Expansion Feasibility Study	25,000.00	25,000					
Public Works - Environmental Services	Storm Outlet	75,000					75,000	WC
Public Works - Environmental Services	Decommissioning of Industrial Park	23,125.00					23,125	Industrial Park
Public Works - Roads	Active Transportation Plan	20,000.00	20,000					
Subtotal of special projects		209,125.00	68,000.00	25,000.00	-	-	116,125.00	
Total		5,526,990.00	190,346.00	177,500.00	-	4,105,000.00	1,054,144.00	

CAPITAL & SPECIAL PROJECTS SCHEDULE

<b>2021 Estimated Start</b>	<b>1,632,245</b>
<b>2021 Contribution</b>	<b>627,581</b>
<b>2021 Subtotal</b>	<b>2,259,826</b>
<b>Contribution From</b>	<b>1,054,144.00</b>
<b>Ending Balance</b>	<b>1,205,681.96</b>

## RESERVES & RESERVE FUNDS

# 2021 DEBENTURE SCHEDULE

Project	Principal	Rate	Loan Term	Start Date	End Date	2020 Ending Balance	2021 Interest	Principal	Total Payment	2021 Ending Balance
Haley WTP & Cobden WTP	1,321,747.98	4.94%	30	1-Jun-10	1-Jun-40	1,055,548.42	51,739.04	33,203.42	84,942.46	1,022,345.00
Haley Distribution	189,104.04	3.90%	30	1-Dec-11	2-Dec-41	153,142.00	5,925.97	4,822.99	10,748.96	148,319.01
Beachburg Distribution (Morris Street) & Cobden Sewer (Highway 17)	280,751.58	3.59%	20	1-Dec-11	1-Dec-31	178,593.69	6,291.40	13,504.00	19,795.40	165,089.69
Solar Panel	334,263.07	2.64%	10	15-Sep-14	15-Sep-24	133,705.27	3,307.39	33,426.30	36,733.69	100,278.97
Truelove, John & Crawford	1,600,000.00	3.39%	20	15-Aug-19	15-Feb-39	1,513,695.01	50,810.01	60,002.33	110,812.34	1,453,692.68
Anderson Drive & Watchhorn Drive	230,488.59	3.01%	10	15-Aug-19	15-Feb-29	200,148.27	5,867.65	20,995.55	26,863.20	179,152.72
Backhoe & Freightliner Tandem	380,418.89	2.68%	5	15-Aug-19	15-Feb-24	271,561.36	6,778.52	75,024.56	81,803.08	196,536.80
Fire Rescue & Fire Pumper	503,532.36	2.48%	10	3-Aug-20	3-Feb-30	481,193.75	11,653.17	45,511.65	57,164.82	435,682.10
Fire Tanker	347,271.35	2.78%	25	3-Aug-20	3-Feb-25	342,415.83	9,450.73	9,914.45	19,365.18	332,501.38
Excavator	394,004.54	1.04%	5	17-Feb-21	17-Aug-25	394,004.54	3,897.51	77,174.65	81,072.16	316,829.89
						<b>\$4,724,008.14</b>	<b>\$155,721.39</b>	<b>\$373,579.90</b>	<b>\$529,301.29</b>	<b>\$4,350,428.24</b>

# SUMMARY

01

Capital Investment  
of \$5,317,865

02

Special Project  
Investment of  
\$209,125

03

Contribution to  
Reserves of  
\$627,581

04

Contribution from  
Reserves of  
\$1,054,144

05

Tax levy increase  
of 2.5%

- 3.0% = \$28,800
- 3.5% = \$57,600
- 3.99% = \$85,825

# QUESTIONS



# GAS TAX

- Powers Road
  - Robertson Drive/Government Road to Grants Settlement Road
    - 4.1km x 8m
  - Double Surface Treatment
  - Hardened shoulders for active transportation



# POWERS ROAD





# GRANTS

- Beachburg Arena Septic (\$80,000)
  - To be funded by Investing in Canada Infrastructure Program
  - Replace existing septic that has had issues to ensure effective arena restart
  - Covid-19 Resilience Infrastructure Stream
    - Retrofits, repairs and upgrades for municipal, provincial, territorial and indigenous buildings, health infrastructure and schools
- Seniors Task Force (\$25,000)
  - To be funded from 1 of 3 grants applied for (Seniors Community Grant, New Horizons Seniors Grant and Inclusive Community Grants)
  - Township's volunteer Seniors & Older Adults Task Force is in the process of establishing a rural focused Age Friendly Plan
  - Project involves community needs assessment and to seek organizational and business information on services to seniors
  - Collaboration between organizations to provide updates on community needs and develop/enhance strong community volunteers
  - Examine program needs

# QUESTIONS/DIRECTIONS



## RESERVES



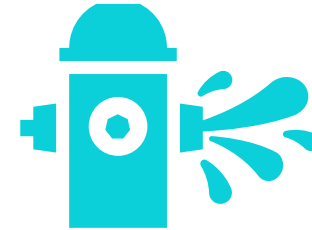
### **Fire Forestry Equipment (\$20,550)**

To be funded from Fire Purposes Reserve.

Replace “hand me down” hose(s) from before amalgamation.

Add an additional forestry pump to supplement the current pump which is 40 years old and an enclosed trailer to store and transport equipment.

Supports mission of service delivery and protecting Township in terms of forestry fire capabilities.



### **Fire Portable Pumps (\$30,000)**

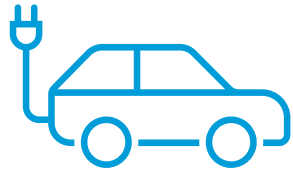
To be funded from Capital Reinvestment Reserve.

Replace 3 portable pumps that are 30+ years old which are no longer reliable.

New pumps are more efficient with increased gallon per minute flow rate, electric start and built-in lighting.

Portable pumps are an integral part of rural firefighting as we rely on them to fill tanker trucks.

## RESERVES CONTINUED



### **Building Vehicle (\$37,500)**

To be funded from Protection to Property Reserve (\$27,500) and surplus of existing vehicle (\$10,000).

Replacement of truck with a more fuel-efficient vehicle.

Current vehicle is 2014 with annual maintenance costs of ~\$3,000 and increasing year over year.



### **Internet & Cell Tower (\$65,000)**

To be funded from MMAH Efficiency Reserve.

Extend internet and cell phone reception to areas in the Township.

Improve fire communications.

Potential partnerships.

## RESERVES CONTINUED

- Museum Gazebo (\$7,500)
  - To be funded from the Working Capital Reserve
  - Project approved in 2020 budget deliberations
- Recreation Vehicle (\$40,000)
  - To be funded from Recreation Reserve
  - Add vehicle to fleet to service existing park and beach requirements including transportation of 3 full time and 3 summer students
- Park Equipment (\$10,000)
  - Funded from Capital Reinvestment Reserve
  - To replace KUB2, 1993 lawn tractor for second crew for beach/park maintenance and grass cutting

## RESERVES CONTINUED

- Veterans Memorial Park Upgrades (\$12,000)
  - To be funded from the Working Capital Reserve
  - Band shell fencing upgrades and capping of waterworks within the park
- Westmeath Cenotaph – Phase I (\$5,000)
  - To be funded from Westmeath Park Fund
  - Cleaning of site while awaiting results of grant application for the relocation of the cenotaph
- Wide Format Printer/Scanner (\$9,500)
  - Funded from MMAH Efficiency Reserve
  - Enables the Township to scan and print drawings and maps
  - Scanner function would allow for building permit drawings, survey plans and engineering drawings

- Mobile Column Lifts (\$60,000)
  - Funded from Capital Reinvestment Reserve
  - Portable hoists would allow to lift fleet/equipment
  - Easier access for mechanic repairs while improving health and safety
- Asphalt Hotbox Trailer (\$55,000)
  - Funded from Capital Reinvestment Reserve
  - Dedicated piece of equipment to transport hot mix
  - Repairs to roads using hot mix provides for a more effective solution

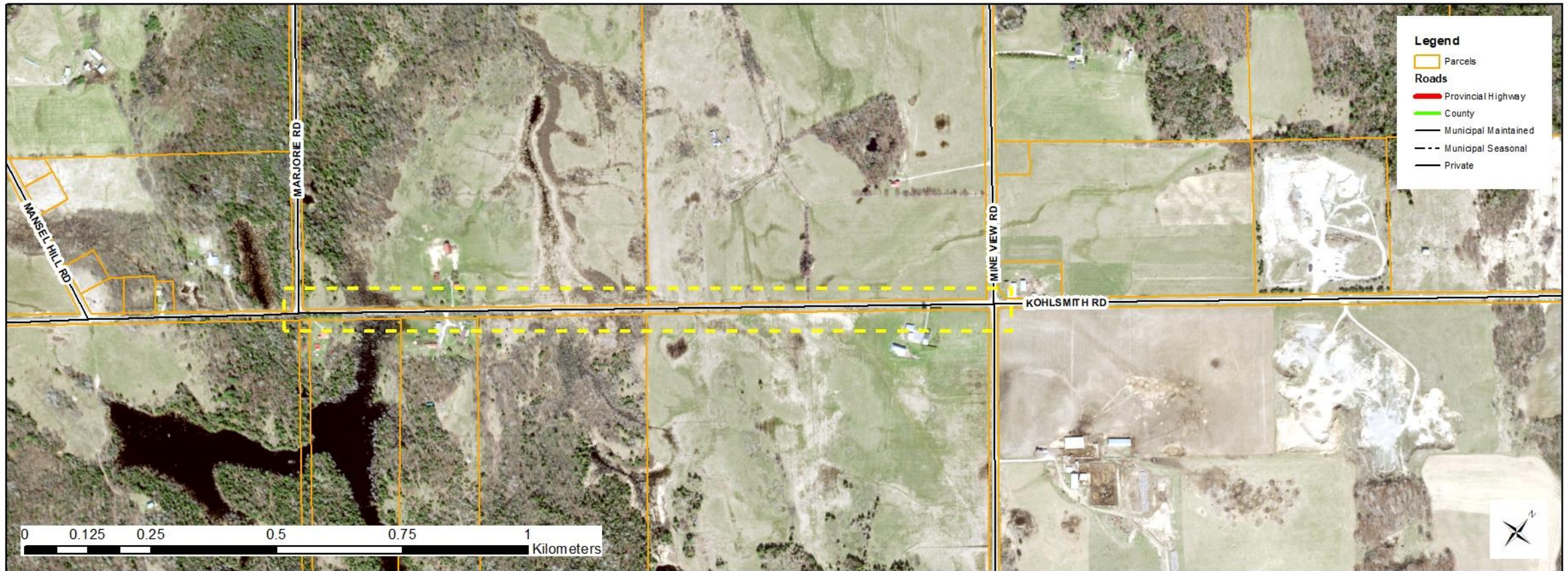
RESERVES CONTINUED

- Signalized Pedestrian Crossings (\$54,000)
  - Funded from Capital Reinvestment Reserve
  - Beachburg Road (County Road 21) at Cameron Street (Beachburg Public School)
  - Cobden Main Street (County Road 8) at Crawford Street and Cowley Street at Gould Street (Cobden Public School)
  - Westmeath Road (County Road 12) at Grace Street (Our Lady of Grace Catholic School)
- Kohlsmith Road (\$100,000)
  - Funded from Capital Reinvestment Reserve
  - Marjorie Road to Mineview Road
    - 1.4km x 7m
  - Double Surface Treatment

RESERVES  
CONTINUED



# KOHLSMITH ROAD



## RESERVES CONTINUED

- Rapid Road Raising (\$50,000)
  - Funded from Capital Reinvestment Reserve
  - Intersection of Rapid Road and Vizona Trail was flooded in 2019 and trapped 105 properties
    - 200m x 8m
  - Raising 1m will help eliminate flooding of road
- Westross Road (\$45,000)
  - Funded from Capital Reinvestment Reserve
  - Cedar Haven Road to Zion Line
    - 3.1m x 7m
  - 2021 prepare road for double surface treatment in 2022 (~\$185,000)



# RAPID ROAD





# WESTROSS ROAD



## RESERVES CONTINUED

- Fuel Tanks – Pembroke & Area Airport (\$50,000)
  - Funded from Capital Reinvestment Reserve
  - To fund WWR's portion of fuel tank replacement project
- Storm Outlet (\$75,000)
  - Funded from Working Capital Reserve
  - Repair drainage ditch located north of Harmony Bay (Rafting Road to Ottawa River)
- Further Decommissioning of Industrial Park (\$23,125)
  - Funded from the Industrial Park Reserve
  - To finish project started in 2020

- Beachburg Arena Chiller (\$25,000)
  - To be funded by Investing in Canada Infrastructure Program (\$20,000) and Capital Reinvestment Reserve (\$5,000)
  - Replacement of seals for the health and safety of employees, public and operations of the plant room
  - Covid-19 Resilience Infrastructure Stream
    - Retrofits, repairs and upgrades for municipal, provincial, territorial and indigenous buildings, health infrastructure and schools
- Westmeath Boat Launch Repairs (\$80,000)
  - To be funded from Fisheries & Oceans (\$40,000) and Capital Reinvestment Reserve (\$40,000)
  - Replace old launch which will be used as an access point on the Ottawa River (similar to Cobden boat launch)
  - Supports strategic plan and strategy to provide safe access to water for recreation purposes
- Front Counter (\$15,000)
  - To be funded by Enabling Accessibility Fund (\$12,500) and Capital Reinvestment Reserve (\$2,500)
  - Make front counter accessible in conjunction with ensuring Covid19 resiliency

## RESERVES/GRANTS

# RESERVES/TAXES

- Beachburg Arena Accessibility (\$13,924)
  - To be funded from Accessibility Reserve (\$3,578) and Tax (\$10,346)
  - Accessibility audit from Space Needs Study identified deficiencies

# QUESTIONS/DIRECTIONS

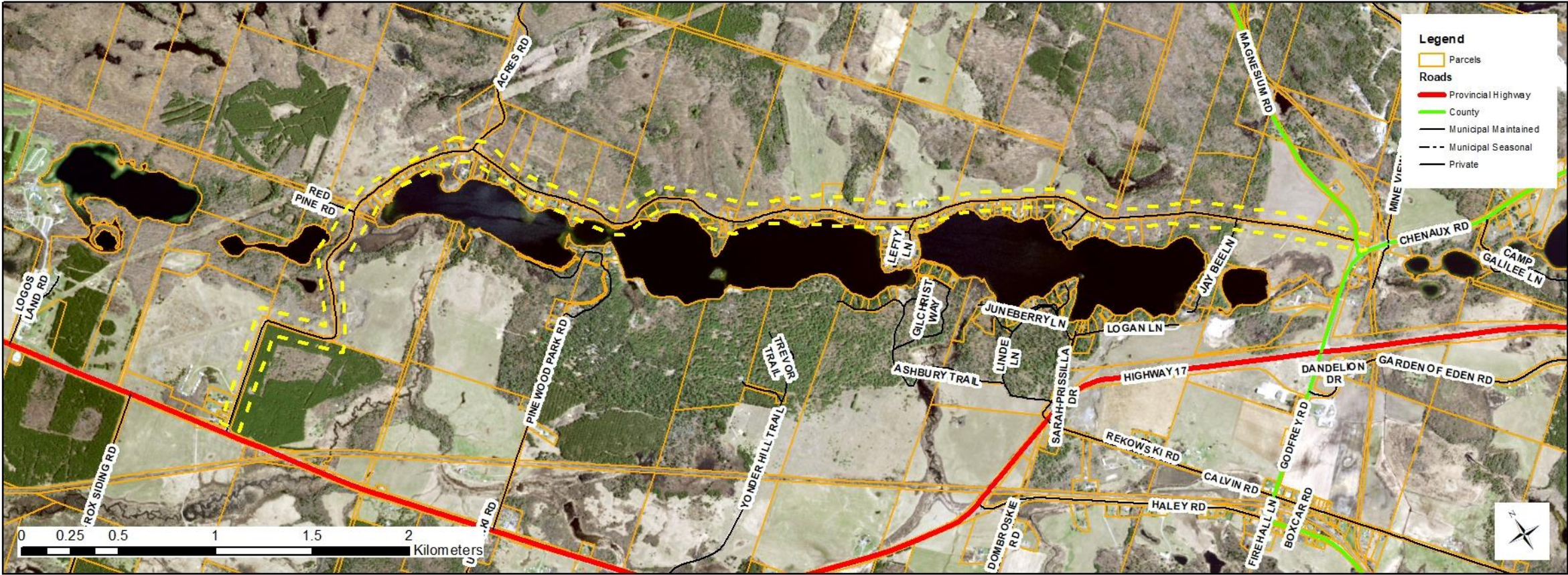




# DEBENTURE

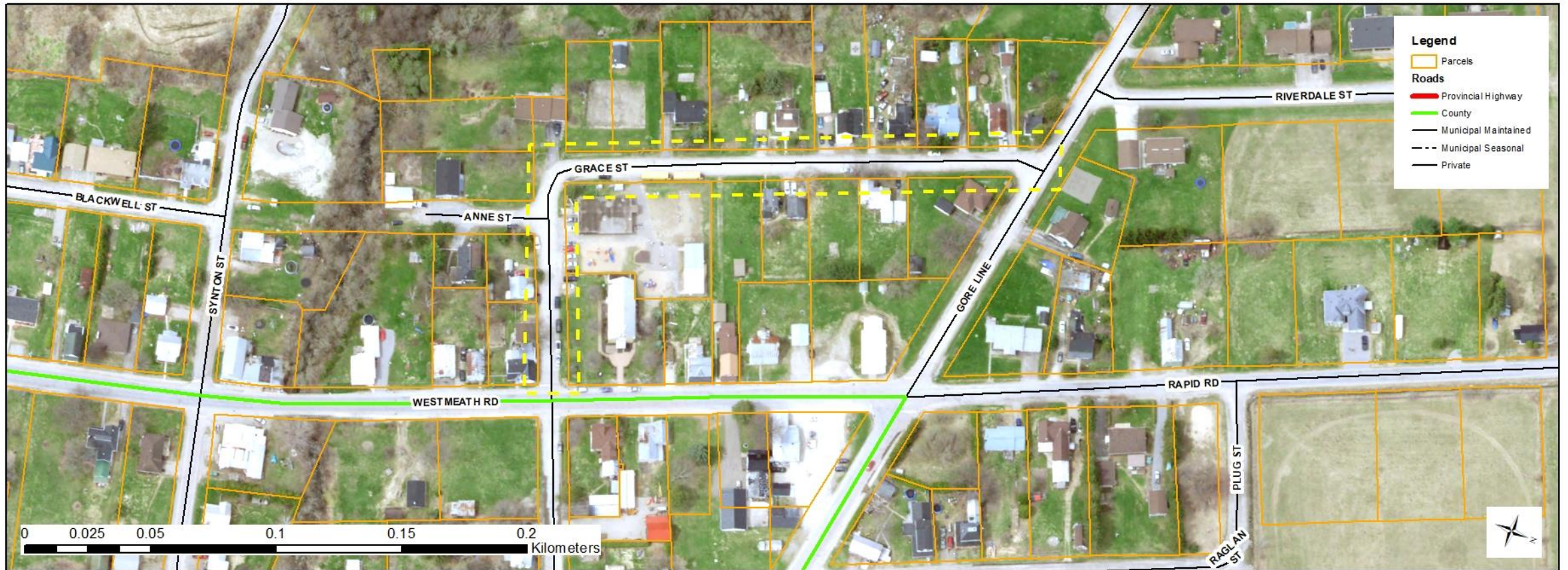
- Olmstead-Jeffrey Lake Road (\$2,700,000)
  - Highway 17 to Magnesium Road (County Road 48)
    - 7.2km
  - Engineering ongoing with expected construction tender March 2021
  - Double surface treatment, road realignment and safety improvements
- Grace Street (\$230,000)
  - Westmeath Road (County Road 12) to Gore Line
  - 300m x 8.5
  - Hot mix asphalt and new sidewalk (church to school)
  - In conjunction with new crosswalk

# OLMSTEAD-JEFFREY LAKE ROAD





# GRACE STREET



## DEBENTURE

- Streetlight LED (\$250,000)
  - Convert remaining Township HPS streetlights to LED
  - Foresters Falls, Haley Townsite, Haley Station, Westmeath, Springfield Drive, Cobden and Industrial Park
  - Conversion of halogen park lights to LED and replace poles

# DEBENTURE



## Grader/Brush Head (\$450,000)

Replacement for GR-4 2007 Komatsu GD655 grader

GR-4 will remain in fleet to replace GR-2 1987 Champion 740 grader

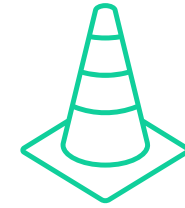
3 graders would be available for gravel road grading during spring and fall

Improved roadside maintenance



## Tandem Plow Truck (\$300,000)

Replacement for TR-24 2011 International 7600 tandem



## Drum Roller (\$175,000)

Used for road construction projects and gravel road program

Each year the Township rents a drum roller from spring to fall at a cost of \$50,000

With current interest rate, annual debenture costs are less than the cost to rent

Useful life is estimated 20 years

# QUESTIONS/DIRECTIONS



- Landfill John Deer Crawler Loader Overhaul (\$25,000)
  - Purchased in 2014 and has approximately 4,000 hours
  - Showing ware on undercarriage
- Ross Landfill Expansion Feasibility Study (\$25,000)
  - Ross WDS operates under an ECA and theoretical approved waste disposal volume is 434,340 cubic meters
  - ECA conditions 38 & 39 under the last amendment confirmed the designed compacity of 375,400 cubic meters
  - Development of a feasibility study for the continued use and confirmed with MECP of an expansion of 58,940 cubic meters without an environmental screening process / ESP and then an additional < 100 cubic meters with an ESP
- Traffic Assessment Equipment (\$8,000)
  - Purchase an additional radar sign and radar traffic counter
  - The existing radar sign has been successful in solving speed complaints
  - A second sign would double the Township's ability to monitor traffic complaints
  - Radar counters are non-intrusive to collect vehicle traffic and vehicle classifications
  - Supports asset management data collection

# TAXATION

# TAXATION

- Flag Poles (\$8,000)
  - Replacement of select flag poles
- Rapid Intervention Team (RIT) Kit & SCBA (\$32,000)
  - Currently no RIT Kit or spare SCBA
  - RIT is a mandatory fire ground sector and without proper RIT Kit firefighters are at undue risk
  - No spare SCBA or cylinders leaves stations short when one is in need of repair
- Personal Protective Equipment (\$30,000)
  - Bunker gear and helmets are to be replaced every 10 years
  - 10 sets need to be purchased each year



# TAXATION

- Computers (\$10,000)
  - Annual computer replacement
- Photocopier (\$7,000)
  - Replace current unit that is 9 years old
  - Machine is showing major signs of fatigue and parts are discontinued
  - Improved scanning and digitization capability
- Job Evaluation Joint Project (\$15,000)
  - Joint project with 4 LEG municipalities to do required maintenance to employment grid for pay equity
- Active Transportation Plan (\$20,000)
  - Pedestrian and cycling network development
  - Consultation with BORCA and OVCATA
  - Will contribute to Asset Management Plan and future road and recreation projects

# ENGINEERING PROJECTS

- 2021
  - Crawford and intersecting streets (Jason Street & Meadow Street)
  - Engineering for Crawford Street watermain replacement was completed in 2020
  - Additional engineering is to complete the road design and watermain on intersecting streets
- Shelf Ready
  - Simpson Street
    - Bromley Street to Meadow Street
    - Sanitary replacement
  - Hume Street
    - Beachburg Road (County Road 21) to dead-end
    - Watermain replacement
  - Cameron Street
    - Beachburg Road (County Road 21) to Earl Street
    - Watermain & Storm replacement

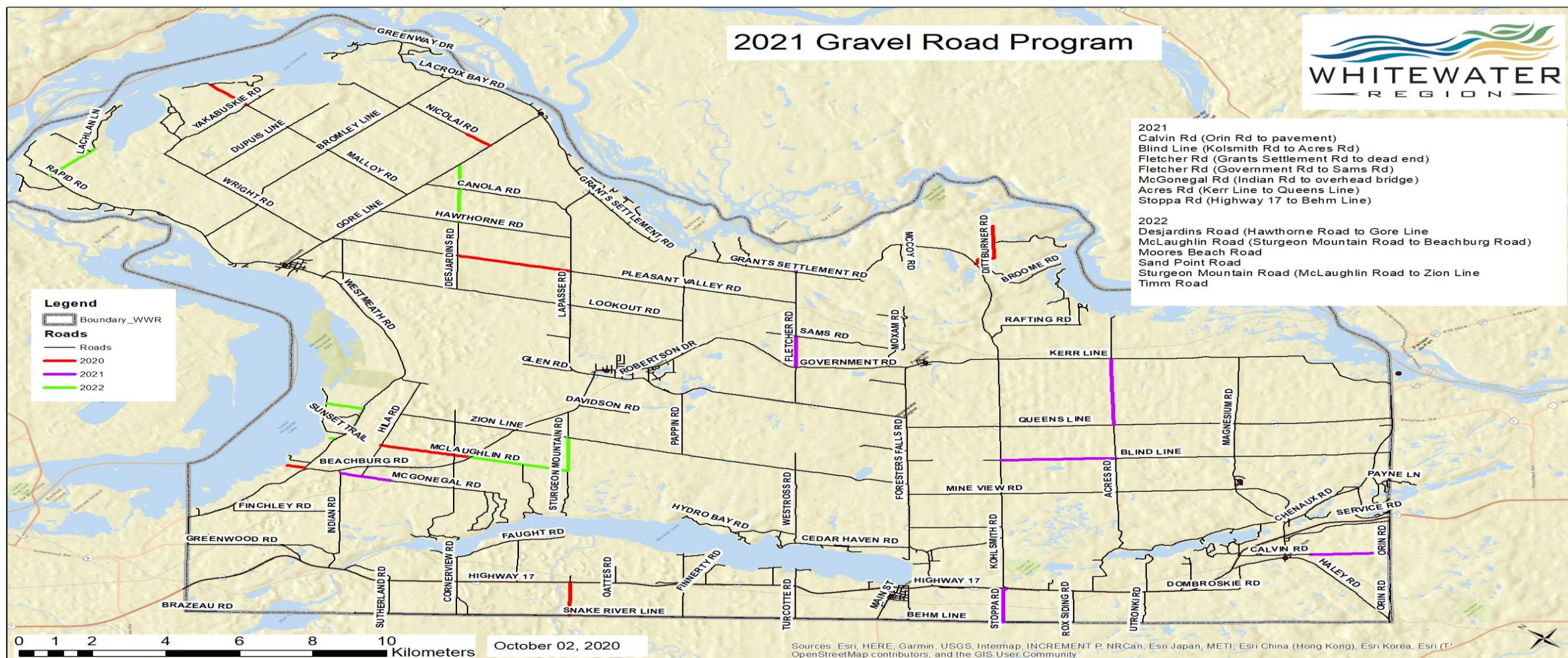
# QUESTIONS/DIRECTIONS



# FUTURE ROADS

- Grants Settlement Road
  - Queens Line (County Road 4) to Rafting Road
- Kohlsmith Road
  - Queens Line (County Road 4) to Blind Line
- Foresters Falls Hamlet Roads & Sidewalks
  - In conjunction with County of Renfrew
- Pappin Road
  - Beachburg Road (County Road 21) to Zion Line
- Zion Line
  - Beachburg Road (County Road 21) to Hila Road
- Sturgeon Mountain Road
  - Zion Line to Beachburg Road (County Road 21)
- Lookout Road
  - Lapasse Road (County Road 49) to Powers Road

# GRAVEL ROAD PROGRAM



# QUESTIONS/DIRECTIONS



# SUMMARY

01

Capital Investment  
of \$5,317,865

02

Special Project  
Investment of  
\$209,125

03

Contribution to  
Reserves of  
\$627,581

04

Contribution from  
Reserves of  
\$1,054,144

05

Tax levy increase  
of 2.5%

- 3.0% = \$28,800
- 3.5% = \$57,600
- 3.99% = \$85,825



## NEXT STEPS

### **November 25, 2020 (Special Meeting)**

- Fees & Charges and User Pay Budgets

### **December 2, 2020 (Regular Meeting)**

- Final Budgets Presented

### **December 9, 2020 (Special Meeting)**

- Public Meeting

### **December 16, 2020 (Regular Meeting)**

- By-law Adoption



## 2021 BUDGET – ELECTRONIC PUBLIC MEETING

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[https://www.youtube.com/channel/UCr9xXfThhvMw1uCHatrNyFw/videos?view\\_as=subscriber](https://www.youtube.com/channel/UCr9xXfThhvMw1uCHatrNyFw/videos?view_as=subscriber)

**Wednesday, December 9, 2019 at 4:45 p.m.**

- Tax Supported Budget
- Waste Operating Budget
- Water and Wastewater Operating Budget
- Capital and Special Projects
- User Fees & Charges

Full documentation can be found on our website as of November 27, under News.

Questions and submissions should be submitted by December 4, 2020 to Sean Crozier, Treasurer/Deputy CAO at 613-646-2282, Ext. 138 or [scrozier@whitewaterregion.ca](mailto:scrozier@whitewaterregion.ca).

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# 2021 BUDGET

## WATER & WASTEWATER BUDGET PRESENTATION

NOVEMBER 25, 2020  
PRESENTED BY SEAN CROZIER

## BUDGET SCHEDULE



### **November 25, 2020 (Special Meeting)**

- Fees & Charges and User Pay Budgets

### **December 2, 2020 (Regular Meeting)**

- Final Budgets Presented

### **December 9, 2020 (Special Meeting)**

- Public Meeting

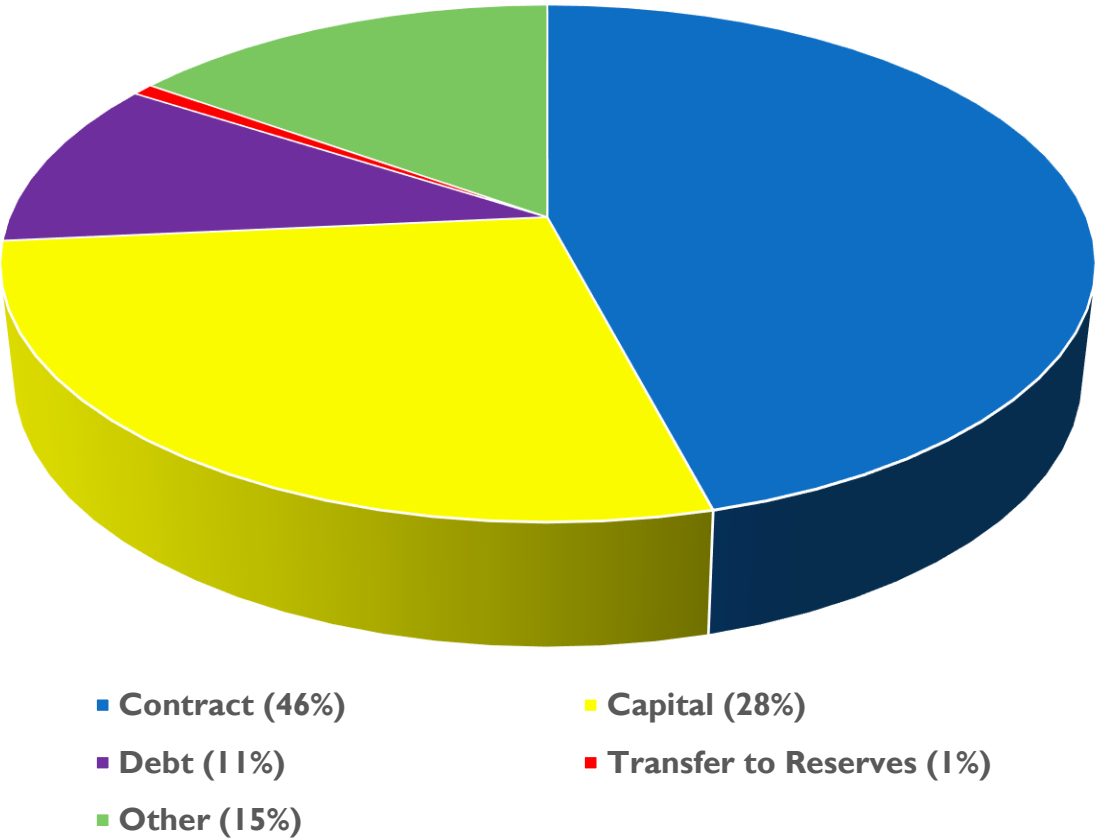
### **December 16, 2020 (Regular Meeting)**

- By-law Adoption

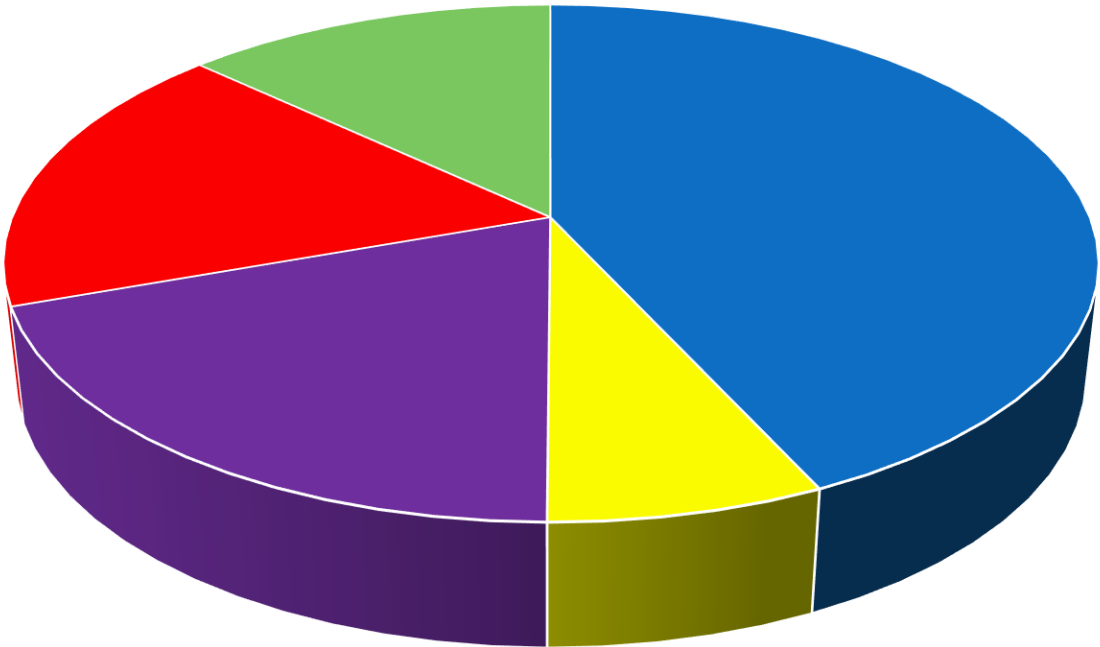
## RECOMMENDATIONS OF WATER & WASTEWATER RATE STUDY

	Water	Wastewater
2020	74.13	92.11
2021	80.83	147.42
Monthly Increase	6.70	55.31

# WATER EXPENSE BREAKDOWN



# WASTEWATER EXPENSE BREAKDOWN



- Contract (43%)
- Debt (19%)
- Other (13%)
- Capital (7%)
- Transfer to Reserves (17%)

# CAPITAL – WATER TREATMENT

- Transfer to reserves of \$9,105
- Capital/Reserves
  - \$75,000 Wellhead Protection Area Study (B&H)
    - Funded from reserves
  - \$75,000 Cobden Water Treatment Plant Roof Replacement
    - Funded from reserves
  - \$40,000 Cobden & Beachburg Water Treatment Plant Energy Analysis
    - Funded from rates
  - \$40,000 Beachburg & Cobden Water Treatment Plant Turbidity Meter Replacement
    - Funded from rates
  - \$20,000 Beachburg Water Treatment Plant Submersible Pump Replacement
    - Funded from rates
  - \$20,000 Beachburg Water Treatment Plant Clear Well Repairs
    - Funded from rates

## CAPITAL – WATER DISTRIBUTION



- Capital
  - \$17,000 Fire Flow & Leak Detection
    - Funded from rates
  - \$50,000 Cobden Water Tower Inspection
    - Funded from rates



**Water Users / Units**

<b>Class</b>	<b># of Units</b>
<b>Residential</b>	<b>844</b>
<b>Small Commercial</b>	<b>49</b>
<b>Medium Commercial</b>	<b>24</b>
<b>High Commercial</b>	<b>23</b>
<b>Mult-Residential Units</b>	<b>118</b>
<b>Metered Units</b>	<b>3</b>
<b>Total</b>	<b>1,061</b>

## Water Comparisons

	Residential/Small Commercial	Medium Commercial	High Commercial	Multi-Residential
<b>2020 Monthly Rate</b>	<b>74.13</b>	<b>111.19</b>	<b>148.24</b>	<b>59.30</b>
<b>2021 Monthly Rate</b>	<b>80.83</b>	<b>121.34</b>	<b>161.75</b>	<b>64.67</b>
<b>2020 Metered Rate (per cubic metre)</b>	<b>1.546</b>	<b>1.546</b>	<b>1.546</b>	<b>1.546</b>
<b>2021 Metered Rate (per cubic metre)</b>	<b>1.687</b>	<b>1.687</b>	<b>1.687</b>	<b>1.687</b>
<b>Monthly Impact</b>	<b>\$6.70</b>	<b>10.15</b>	<b>13.51</b>	<b>5.37</b>

# QUESTIONS



## CAPITAL - WASTEWATER



- Transfer to reserves of \$137,580
- Capital
  - \$40,000 Cobden Wastewater CCTV
    - Funded from rates
  - \$15,000 Cobden Wastewater Treatment Plant Final Clarifier Repairs
    - Funded from rates

**Wastewater Users / Units**

<b>Class</b>	<b>Wastewater</b>
<b>Residential</b>	<b>353.00</b>
<b>Small Commercial</b>	<b>34.00</b>
<b>Medium Commercial</b>	<b>16.00</b>
<b>High Commercial</b>	<b>10.00</b>
<b>Mult-Residential Units</b>	<b>84.00</b>
<b>Metered Units</b>	<b>3.00</b>
<b>Total</b>	<b>500.00</b>

## Wastewater Comparisons

	Residential/Small Commercial	Medium Commercial	High Commercial	Mult-Residential
2020 Monthly Rate	92.11	138.17	184.22	73.69
2021 Monthly Rate	119.74	179.62	239.49	95.80
2020 Metered Rate (per cubic metre)	12.98	12.98	12.98	12.98
2020 Metered Rate (per cubic metre)	16.88	16.88	16.88	16.88
Monthly Impact	\$27.63	\$41.45	\$55.27	\$22.11

**This represents half of the recommended rate increase from the Water/Wastewater Study**

	Waterworks	Sewer Upgrading
<b>2021 Estimated Start</b>	<b>165,247</b>	<b>249,411</b>
<b>2021 Contribution</b>	<b>9,105</b>	<b>137,580</b>
<b>2021 Subtotal</b>	<b>174,352</b>	<b>386,991</b>
<b>Contribution From</b>	<b>150,000.00</b>	<b>-</b>
<b>Ending Balance</b>	<b>24,352.03</b>	<b>386,990.91</b>



## RESERVES



# DEBT

Water										
Project	Principal	Rate	Loan Term	Start Date	End Date	2020 Ending Balance	2021 Interest	Principal	Total Payment	2021 Ending Balance
Haley WTP & Cobden WTP	1,321,747.98	4.94%	30	1-Jun-10	1-Jun-40	1,055,548.42	51,739.04	33,203.42	84,942.46	1,022,345.00
Haley Distribution	189,104.04	3.90%	30	1-Dec-11	2-Dec-41	153,142.00	5,925.97	4,822.99	10,748.96	148,319.01
Beachburg Distribution (Morris Street)	160,660.60	3.59%	20	1-Dec-11	1-Dec-31	102,200.51	3,600.26	7,727.70	11,327.96	94,472.81
Truelove, John & Crawford	1,600,000.00	3.39%	20	15-Aug-19	15-Feb-39	302,739.00	10,162.00	12,000.47	22,162.47	290,738.54
Total							71,427.27	57,754.58	129,181.85	
Sewer										
Project	Principal	Rate	Loan Term	Start Date	End Date	2020 Ending Balance	2021 Interest	Principal	Total Payment	2021 Ending Balance
Cobden Sewer (Highway 17)	120,090.98	3.59%	20	1-Dec-11	1-Dec-31	76,393.00	2,691.12	5,776.34	8,467.46	70,616.66
Truelove, John & Crawford	1,600,000.00	3.39%	20	15-Aug-19	15-Feb-39	75,684.75	2,540.50	3,000.12	5,540.62	72,684.63
Sewer	6,000,000	2.35%	30			6,000,000.00	70,500.00	69,420.76	139,920.76	5,930,579.24
Total							75,731.62	78,197.22	153,928.84	

# QUESTIONS



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Account Code : 1-?-????-????  
To 1-?-????-????  
Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
<b>1</b>	<b>GENERAL FUND</b>			
	<b>Revenue</b>			
	<b>TAXATION</b>			
1-3-1000-3100	TAXATION - Residential &			-5,904,057
	<b>Total TAXATION</b>			<b>-5,904,057</b>
	<b>SPECIAL CHARGES</b>			
1-3-1200-3150	SPECIAL - Supplementarie			-35,000
	<b>Total SPECIAL CHARGES</b>			<b>-35,000</b>
	<b>GRANT IN LIEU OF TAXES</b>			
1-3-1300-3280	PIL - Hydro			-50,000
	<b>Total GRANT IN LIEU OF TAXES</b>			<b>-50,000</b>
	<b>ONTARIO GRANTS</b>			
1-3-1400-3310	ONTARIO - Municipal Part			-1,155,400
1-3-1400-3315	Ontario - Court Security & T			-500
1-3-1400-3323	ONTARIO - Ontario Infrastr			-100,000
1-3-1400-3340	ONTARIO - Miscellaneous			-77,500
	<b>Total ONTARIO GRANTS</b>			<b>-1,333,400</b>
	<b>FEDERAL GRANTS</b>			
1-3-1500-3400	FEDERAL - Gas Tax			-240,891
1-3-1500-3410	FEDERAL - Summer Stude			-8,000
	<b>Total FEDERAL GRANTS</b>			<b>-248,891</b>
	<b>ADMINISTRATION REVENUE</b>			
1-3-2000-3510	ADMIN - Penalty & Interest			-141,500
1-3-2000-3520	ADMIN - Tax Certificates			-13,000
1-3-2000-3521	ADMIN - Burial Permits			-500
1-3-2000-3530	ADMIN - Tax Sale Revenue			-3,000
1-3-2000-3540	ADMIN - Interest on Bank A			-5,000
1-3-2000-3550	ADMIN - Investment Incom			-500
1-3-2000-3560	ADMIN - Penalty on Water/			-7,322
1-3-2000-3570	ADMIN - Water Connect/Di			-1,000
1-3-2000-3575	ADMIN - Late Payment Fee			-2,500
1-3-2000-3585	ADMIN - Licenses			-4,000
1-3-2000-3590	ADMIN - Miscellaneous			-2,000
1-3-2000-6000	Transfers from Reserves			-12,000
	<b>Total ADMINISTRATION REVENUE</b>			<b>-192,322</b>
	<b>SERVICES &amp; RENTS</b>			
1-3-2200-3610	SERVICES - Building Rent			-3,000
1-3-2200-3620	SERVICES - Commission			-500
1-3-2200-3625	SERVICES - Marriage Cere			-800
	<b>Total SERVICES &amp; RENTS</b>			<b>-4,300</b>
	<b>MISCELLANEOUS REVENUE</b>			
1-3-2300-3725	MISC - Solar Panel Reven			-40,000
	<b>Total MISCELLANEOUS REVENUE</b>			<b>-40,000</b>
	<b>SALES</b>			

Account Code : 1-?-????-????  
To 1-?-????-????  
Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-3-2400-3810	SALES - Copies, Faxes, etc			-100
1-3-2400-3820	SALES - Sale of Land			-80,000
1-3-2400-3830	SALES - Sale of Equipment			-10,000
1-3-2400-3890	SALES - Miscellaneous			-100
<b>Total SALES</b>				<b>-90,200</b>
<b>ARENA MISCELLANEOUS REVENUE</b>				
1-3-2600-3767	MISC - COBDEN Arena-Re			-2,000
<b>Total ARENA MISCELLANEOUS REVE</b>				<b>-2,000</b>
<b>ARENA SALES</b>				
1-3-2700-3850	SALES - Bar			-2,500
1-3-2700-3855	SALES - BEACHBURG Are			-200
<b>Total ARENA SALES</b>				<b>-2,700</b>
<b>ARENA RENTALS</b>				
1-3-2800-3866	RENTALS - COBDEN Aren			-85,000
1-3-2800-3867	RENTALS - BEACHBURG			-32,000
1-3-2800-3868	RENTALS - WESTMEATH			-20,000
1-3-2800-3869	RENTALS - COBDEN Aren			-1,000
1-3-2800-3870	RENTALS - BEACHBURG			-300
1-3-2800-3871	RENTALS - WESTMEATH			-300
1-3-2800-3872	RENTALS - COBDEN Aren			-300
1-3-2800-3875	RENTALS - COBDEN Aren			-5,500
1-3-2800-3876	RENTALS - BEACHBURG			-15,000
1-3-2800-3877	RENTALS - WESTMEATH			-6,000
1-3-2800-3879	RENTALS - COBDEN Aren			-500
1-3-2800-3880	RENTALS - BEACHBURG			-5,500
1-3-2800-3882	RENTALS-Westmeath Arer			-400
1-3-2800-6000	RENTALS - Transfers from			-8,578
<b>Total ARENA RENTALS</b>				<b>-180,378</b>
<b>FIRE DEPARTMENT REVENUE</b>				
1-3-3000-3910	FIRE - MTO Fire Revenue			-4,000
1-3-3000-3915	FIRE - Fire Fees MNR			-2,000
1-3-3000-3920	FIRE - Fire Fees			-9,000
1-3-3000-3930	FIRE - Insurance Revenue			-2,150
1-3-3000-3935	FIRE - Burn Permits			-500
1-3-3000-3940	FIRE - Inspection Fees			-150
1-3-3000-6000	Transfer from reserves			-115,550
<b>Total FIRE DEPARTMENT REVENUE</b>				<b>-133,350</b>
<b>EMERGENCY MEASURES</b>				
1-3-3200-4000	EMERGENCY - 911 Signs			-5,000
<b>Total EMERGENCY MEASURES</b>				<b>-5,000</b>
<b>BUILDING DEPARTMENT REVENUE</b>				
1-3-4100-4010	BUILD - Building Permits			-95,000
1-3-4100-4020	BUILD - Septic Permits			-20,000
1-3-4100-4030	BUILD - Septic File Search			-600

Account Code : 1-?-????-????  
To 1-?-????-????  
Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-3-4100-4040	BUILD - Pool Permits			-700
1-3-4100-4050	BUILD - Miscellaneous			-2,100
1-3-4100-6000	BUILDING - Transfer from f			-37,500
<b>Total BUILDING DEPARTMENT REVE</b>				<b>-155,900</b>
<b>ANIMAL CONTROL</b>				
1-3-4200-4110	ANIMAL CONTROL - Dog I			-10,000
1-3-4200-4120	ANIMAL CONTROL - Poun			-100
1-3-4200-4130	ANIMAL CONTROL - Lives			-10,000
1-3-4200-4140	ANIMAL CONTROL - Miscæ			-1,000
<b>Total ANIMAL CONTROL</b>				<b>-21,100</b>
<b>BY-LAW ENFORCEMENT</b>				
1-3-4300-4210	ENFORCE - Set Fines			-2,500
<b>Total BY-LAW ENFORCEMENT</b>				<b>-2,500</b>
<b>LOTTERY LICENSE</b>				
1-3-4400-4310	LOTTERY - License Fees			-4,000
<b>Total LOTTERY LICENSE</b>				<b>-4,000</b>
<b>PLANNING REVENUES</b>				
1-3-4500-4410	PLAN - Compliance Report			-4,500
1-3-4500-4420	PLAN - Zoning & OP Amen			-11,000
1-3-4500-4430	PLAN - Consent Fees			-5,000
1-3-4500-4450	PLAN - Miscellaneous			-1,200
1-3-4500-4545	ZONING - Minor Variance F			-2,000
1-3-4500-6000	PLAN - Transfer from Rese			-13,000
<b>Total PLANNING REVENUES</b>				<b>-36,700</b>
<b>ROADS REVENUE</b>				
1-3-5000-4540	ROADS - Aggregate Licens			-17,000
1-3-5000-4550	ROADS - Miscellaneous			-2,000
1-3-5000-4555	ENTRANCE PERMITS			-1,500
1-3-5000-5000	ROADS - Debenture proces			-4,105,000
1-3-5000-6000	Transfer from Reserves			-364,000
<b>Total ROADS REVENUE</b>				<b>-4,489,500</b>
<b>SEWER/WATER REVENUE</b>				
1-3-6100-4610	SEWER - User/Billing Char			-790,750
<b>Total SEWER/WATER REVENUE</b>				<b>-790,750</b>
<b>RECYCLING REVENUE</b>				
1-3-7000-4700	RECYCLING - Collection Fi			-580,000
1-3-7000-4710	RECYCLING - Sale of Blue			-500
1-3-7000-4720	RECYCLING - Recycling Fi			-70,000
<b>Total RECYCLING REVENUE</b>				<b>-650,500</b>
<b>WASTE MANAGEMENT REVENUE</b>				
1-3-7100-4810	WASTE - Tipping Fees			-145,000
1-3-7100-4820	WASTE - Sale of Garbage I			-3,000
1-3-7100-4830	WASTE - Hazardous Waste			-5,000
1-3-7100-4831	WASTE - Tire Funding			-1,000

**TOWNSHIP OF WHITEWATER REGION**  
**Provisional Budget Report**



GL5220

Date : Nov 27, 2020

Page : 4

Time : 1:00 pm

Account Code : 1-?-????-????  
 To 1-?-????-????  
 Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-3-7100-4832	WASTE - Electronic Waste			-2,000
1-3-7100-4833	WASTE - Scrap Metal			-1,000
<b>Total WASTE MANAGEMENT REVENUE</b>				<b>-157,000</b>
<b>PARKS</b>				
1-3-8000-6000	Transfer from Reserves			-107,000
<b>Total PARKS</b>				<b>-107,000</b>
<b>BOAT LAUNCHES</b>				
1-3-8300-5012	BOAT LAUNCHES - Contril			-2,000
<b>Total BOAT LAUNCHES</b>				<b>-2,000</b>
<b>TOURISM</b>				
1-3-8400-5011	TOURISM - Taste of the Va			-5,000
<b>Total TOURISM</b>				<b>-5,000</b>
<b>INDUSTRIA PARK</b>				
1-3-9200-6000	INDUSTRIAL PARK - Trans			-23,125
<b>Total INDUSTRIA PARK</b>				<b>-23,125</b>
<b>DRAINS</b>				
1-3-9400-5130	DRAINS - Tile Drain Charge			-22,000
1-3-9400-5140	DRAINS - Tile Drain Payme			-22,000
1-3-9400-6000	DRAINS - Transfer from Re			-75,000
<b>Total DRAINS</b>				<b>-119,000</b>
<b>CAPITAL REVENUES</b>				
1-3-9500-6000	Transfers from Reserves			-57,500
<b>Total CAPITAL REVENUES</b>				<b>-57,500</b>
<b>Total Revenue</b>				<b>-14,843,173</b>

**Expenses**

<b>COUNCIL</b>				
1-4-1000-1010	COUNCIL - Salary			144,450
1-4-1000-1110	COUNCIL - Benefits			2,850
1-4-1000-1210	COUNCIL - Payroll Deducti			6,300
1-4-1000-1310	COUNCIL - Travel & Expen			5,500
1-4-1000-1320	COUNCIL - Subscriptions a			4,000
1-4-1000-1340	COUNCIL - Conferences/Ti			10,000
1-4-1000-2230	COUNCIL- Insurance			5,000
1-4-1000-2510	COUNCIL - phone/fax Mac			900
1-4-1000-2530	COUNCIL - Public Relation			3,000
1-4-1000-2550	COUNCIL - Bursary			1,750
1-4-1000-5010	COUNCIL - Miscellaneous			2,000
<b>Total COUNCIL</b>				<b>185,750</b>
<b>AD-HOC COMMITTEES</b>				
1-4-1100-5110	Muskrat Lake Sub-Committ			5,000
<b>Total AD-HOC COMMITTEES</b>				<b>5,000</b>
<b>ADMINISTRATION</b>				
1-4-2000-1010	ADMIN - Salary			541,100



Account Code : 1-?-????-????

To 1-?-????-????

Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-4-2000-1110	ADMIN - Benefits			101,697
1-4-2000-1210	ADMIN - Payroll Deduction:			28,760
1-4-2000-1220	ADMIN - WSIB			18,050
1-4-2000-1310	ADMIN - Travel & Expense:			1,500
1-4-2000-1320	ADMIN - Subscriptions and			4,000
1-4-2000-1330	ADMIN - Education, Semin:			14,000
1-4-2000-2110	ADMIN - Office Supplies			7,500
1-4-2000-2120	ADMIN - Postage			20,000
1-4-2000-2130	ADMIN - Computer Expens			40,000
1-4-2000-2140	ADMIN - Photocopier Expe			9,000
1-4-2000-2150	ADMIN - Courier Charges			500
1-4-2000-2210	ADMIN - Audit			40,000
1-4-2000-2220	ADMIN - Legal			20,000
1-4-2000-2230	ADMIN - Insurance			47,250
1-4-2000-2310	ADMIN - Advertising			20,000
1-4-2000-2320	ADMIN - Services & Rents			4,500
1-4-2000-2330	ADMIN - Health & Safety E:			5,000
1-4-2000-2340	ADMIN - Asset Managemer			12,000
1-4-2000-2360	ADMIN - Website			4,000
1-4-2000-2365	ADMIN - TOMRMS			3,000
1-4-2000-2366	ADMIN - ICompass			12,500
1-4-2000-2370	ADMIN - Christmas Levy			3,000
1-4-2000-2610	ADMIN - Bank Charges			1,000
1-4-2000-2710	ADMIN - Tax Sale Expendit			3,000
1-4-2000-2720	ADMIN - Tax Write-offs			24,000
1-4-2000-5010	ADMIN - Miscellaneous			35,000
1-4-2000-5015	ADMIN - Human Resources			17,500
1-4-2000-6010	ADMIN - Capital Expenditui			26,500
1-4-2000-7010	ADMIN - Transfer to Resen			232,530
1-4-2000-8020	ADMIN - Debt Charges - Pr			33,430
1-4-2000-8030	ADMIN - Debt Charges - In			3,310
<b>Total ADMINISTRATION</b>				<b>1,333,627</b>
<b>ADMINISTRATION BUILDING</b>				
1-4-2100-2010	ADM BLDG - Materials/Sup			2,000
1-4-2100-2015	ADM BLDG - Cleaning Sup			1,000
1-4-2100-2020	ADM BLDG - Hydro			7,300
1-4-2100-2030	ADM BLDG - Gas/Heating			6,000
1-4-2100-2040	ADM BLDG - Water/Sewer			8,300
1-4-2100-2050	ADM BLDG - Telephone			8,000
1-4-2100-2070	ADM BLDG - Security			250
1-4-2100-2430	ADM BLDG - Building Repa			5,000
1-4-2100-2435	ADM BLDG - Electrical Ins			3,500
1-4-2100-4010	ADM BLDG - Contract Clea			15,000
1-4-2100-5010	ADM BLDG - Miscellaneou			2,000
1-4-2100-6010	ADM BLDG - Capital Exper			15,000

Account Code : 1-?-????-????  
To 1-?-????-????  
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Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
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**Total ADMINISTRATION BUILDING**

**73,350**

**FIRE DEPARTMENT**

1-4-3000-1010	FIRE - Salary			350,307
1-4-3000-1110	FIRE - Benefits			7,350
1-4-3000-1210	FIRE - Payroll Deductions			7,450
1-4-3000-1220	FIRE - WSIB			27,200
1-4-3000-1230	FIRE - VFIS Insurance			9,000
1-4-3000-1310	FIRE - Travel and Expense			1,000
1-4-3000-1320	FIRE - Subscriptions and M			500
1-4-3000-1330	FIRE - Education, Seminars			8,000
1-4-3000-2010	FIRE - Material/Supplies			10,000
1-4-3000-2011	FIRE - Training Aids			1,000
1-4-3000-2020	FIRE - Hydro			7,500
1-4-3000-2030	FIRE - Gas/Heating			12,000
1-4-3000-2040	FIRE - Water/Sewer			2,500
1-4-3000-2050	FIRE - Telephone			7,000
1-4-3000-2060	FIRE - Fuel and Oil			14,000
1-4-3000-2110	FIRE - Office Supplies			1,000
1-4-3000-2130	FIRE - Computer Expenses			6,000
1-4-3000-2230	FIRE - Insurance			24,000
1-4-3000-2409	FIRE - Uniforms			10,000
1-4-3000-2410	FIRE - Equipment Repairs			10,000
1-4-3000-2411	FIRE - P.P.E. Repairs & Ma			8,000
1-4-3000-2412	FIRE - Radios			10,000
1-4-3000-2413	FIRE - Hydrant Repairs & M			5,000
1-4-3000-2414	FIRE - Motorized Equipmer			5,000
1-4-3000-2420	FIRE - Truck Expenses			16,000
1-4-3000-2430	FIRE - Building Repairs & M			20,000
1-4-3000-2810	FIRE - Public Education			2,000
1-4-3000-2820	FIRE - Dispatch Fees			7,500
1-4-3000-5010	FIRE - Miscellaneous			5,000
1-4-3000-6010	FIRE - Capital Expenditures			177,550
1-4-3000-8020	FIRE - Debt Charges Princi			55,430
1-4-3000-8030	FIRE - Debt Charges Intere			21,105

**Total FIRE DEPARTMENT**

**848,392**

**POLICING**

1-4-3100-5030	POLICING - Requisition			1,083,228
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**Total POLICING**

**1,083,228**

**EMERGENCY MEASURES**

1-4-3200-1010	EMERGENCY - Salary			7,200
1-4-3200-1110	EMERGENCY - Benefits			1,415
1-4-3200-1210	EMERGENCY - Payroll Der			440
1-4-3200-1220	EMERGENCY - WSIB			250
1-4-3200-1330	EMERGENCY - Education,			2,000
1-4-3200-2010	EMERGENCY - Materials/S			2,000

Account Code : 1-?-????-????  
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Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-4-3200-3920	EMERGENCY - 911 Signs			2,000
1-4-3200-5010	EMERGENCY - Miscellane			500
1-4-3200-7010	EMERGENCY - Transfer to			15,000
<b>Total EMERGENCY MEASURES</b>				<b>30,805</b>
<b>BUILDING ADMINISTRATION</b>				
1-4-4000-1010	BUILD ADMIN - Salary			116,850
1-4-4000-1110	BUILD ADMIN - Benefits			22,250
1-4-4000-1210	BUILD ADMIN - Payroll De			6,950
1-4-4000-1220	BUILD ADMIN - WSIB			3,900
1-4-4000-1330	BUILD ADMIN - Education,			1,500
1-4-4000-2010	BUILD ADMIN - Materials/S			1,000
1-4-4000-2050	BUILD ADMIN - Telephone			800
1-4-4000-2060	BUILD ADMIN - Fuel and C			4,200
1-4-4000-2220	BUILD ADMIN - Legal			10,000
1-4-4000-2230	BUILD ADMIN - Insurance			1,600
1-4-4000-2420	BUILD ADMIN - Truck Expe			3,000
1-4-4000-5010	BUILD ADMIN - Miscellane			7,000
1-4-4000-6010	BUILD ADMIN - Capital Ex			37,500
1-4-4000-7010	BUILD ADMIN - Transfer to			13,000
<b>Total BUILDING ADMINISTRATION</b>				<b>229,550</b>
<b>BUILDING DEPARTMENT</b>				
1-4-4100-1320	BUILD - Subscriptions and			750
<b>Total BUILDING DEPARTMENT</b>				<b>750</b>
<b>ANIMAL CONTROL DEPARTMENT</b>				
1-4-4200-1010	ANIMAL CONTROL - SALA			3,600
1-4-4200-1110	ANIMAL CONTROL - BENE			741
1-4-4200-1210	ANIMAL CONTROL - PAYF			300
1-4-4200-1220	ANIMAL CONTROL - WSIE			150
1-4-4200-2010	ANIMAL CONTROL - Mate			500
1-4-4200-3210	ANIMAL CONTROL - Lives			10,000
1-4-4200-3220	ANIMAL CONTROL - Pounc			3,000
1-4-4200-4010	ANIMAL CONTROL - Contr			4,200
1-4-4200-4020	ANIMAL CONTROL - Sale			1,400
1-4-4200-5030	ANIMAL CONTROL - Requ			1,700
<b>Total ANIMAL CONTROL DEPARTMEN</b>				<b>25,591</b>
<b>BY-LAW ENFORCEMENT</b>				
1-4-4300-1010	ENFORCE - SALARY			3,600
1-4-4300-1110	ENFORCE - BENEFITS			741
1-4-4300-1210	ENFORCE - PAYROLL DE			300
1-4-4300-1220	ENFORCE - WSIB			150
1-4-4300-1320	ENFORCE - Subscriptions			250
1-4-4300-2010	ENFORCE - Materials/Sup			200
1-4-4300-2220	ENFORCE - Legal			1,000
1-4-4300-3310	ENFORCE - Property Stanc			1,000
1-4-4300-4010	ENFORCE - Contract			4,000

Account Code : 1-?-????-????

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Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-4-4300-5010	ENFORCE - Miscellaneous			300
<b>Total BY-LAW ENFORCEMENT</b>				<b>11,541</b>
<b>PLANNING</b>				
1-4-4500-1010	PLAN - Salary			124,650
1-4-4500-1110	PLAN-Benefits			22,550
1-4-4500-1210	PLAN-Payroll Deductions			6,100
1-4-4500-1220	PLAN-WSIB			4,150
1-4-4500-1310	PLANNING - Travel & Expe			500
1-4-4500-1320	PLANNING - Subscriptions			1,500
1-4-4500-1330	PLAN - Education, Seminar			3,000
1-4-4500-2010	PLAN - Materials/Supplies			400
1-4-4500-2220	PLAN - Legal			4,000
1-4-4500-2310	PLAN - Advertising			5,000
1-4-4500-3415	PLANNING - Statutory Noti			1,000
1-4-4500-3435	PLANNING - Contracted Se			2,000
1-4-4500-3440	PLANNING - CIP			20,000
1-4-4500-3445	PLANNING - Streetscaping			7,500
1-4-4500-5010	PLAN - Miscellaneous			1,000
1-4-4500-7010	PLAN - Transfer to Reserve			10,000
<b>Total PLANNING</b>				<b>213,350</b>
<b>TRANSPORTATION</b>				
1-4-5000-1010	ROADS - Salary			880,150
1-4-5000-1110	ROADS - Benefits			147,400
1-4-5000-1120	ROADS - Boot Allowance			4,200
1-4-5000-1210	ROADS - Payroll Deductio			57,250
1-4-5000-1220	ROADS - WSIB			29,350
1-4-5000-1310	ROADS - Travel & Expense			1,000
1-4-5000-1320	ROADS - Subscriptions and			1,000
1-4-5000-1330	ROADS - Education, Semir			5,000
1-4-5000-1350	ROADS - Licenses			20,000
1-4-5000-2010	ROADS - Garage Supplies			25,000
1-4-5000-2015	ROADS - Cleaning Supplie			5,000
1-4-5000-2020	ROADS - Hydro			13,000
1-4-5000-2030	ROADS - Gas/Heating			17,000
1-4-5000-2040	ROADS - Water/Sewer			1,400
1-4-5000-2050	ROADS - Telephone			4,500
1-4-5000-2060	ROADS - Fuel and Oil			170,000
1-4-5000-2110	ROADS - Office Supplies			1,500
1-4-5000-2130	ROADS - Computer Expen			13,000
1-4-5000-2150	ROADS - Courier Charges			1,000
1-4-5000-2220	ROADS - Legal			7,500
1-4-5000-2230	ROADS - Insurance			32,250
1-4-5000-2320	ROADS - Services & Rent			20,000
1-4-5000-2330	ROADS - Health & Safety E			5,000
1-4-5000-2410	ROADS - Equipment Repai			225,000

Account Code : 1-?-????-????  
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Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-4-5000-2430	ROADS - Building Repairs			15,000
1-4-5000-2440	ROADS - Equipment Renta			20,000
1-4-5000-3710	ROADS - Tools			10,000
1-4-5000-3715	ROADS - Signs			13,000
1-4-5000-3720	ROADS - Culverts			15,000
1-4-5000-3730	ROADS - Line Painting			30,000
1-4-5000-3735	ROADS - Cold Mix Asphalt			110,000
1-4-5000-3740	ROADS - Tree Trimming			7,500
1-4-5000-3750	ROADS - Salt			180,000
1-4-5000-3755	ROADS - Sand			40,000
1-4-5000-3760	ROADS - Gravel			100,000
1-4-5000-3770	ROADS - Dust Control			110,000
1-4-5000-3785	ROADS - Beaver Control			2,000
1-4-5000-3790	ROADS - Storm Sewers			10,000
1-4-5000-3795	ROADS - Engineering			30,000
1-4-5000-5010	ROADS - Miscellaneous			8,000
1-4-5000-6010	ROADS - Capital Expenditu			1,102,000
1-4-5000-6030	ROADS - Road Constructio			3,365,891
1-4-5000-7010	ROADS - Transfer to Reser			54,759
1-4-5000-8020	ROADS - Debt Charges Pri			218,200
1-4-5000-8030	ROADS - Debt Charges Int			54,655
<b>Total TRANSPORTATION</b>				<b>7,182,505</b>
<b>STREET LIGHTS</b>				
1-4-5100-3110	STREET LIGHTS - Lapasse			4,500
1-4-5100-3120	STREET LIGHTS - Westme			12,500
1-4-5100-3130	STREET LIGHTS - Industri			1,000
1-4-5100-3140	STREET LIGHTS - Foreste			6,500
1-4-5100-3160	STREET LIGHTS - Haley S			10,000
1-4-5100-3170	STREET LIGHTS - Beachb			10,000
1-4-5100-3180	STREET LIGHTS - Cobden			40,000
1-4-5100-3190	STREET LIGHTS - Haley T			5,000
1-4-5100-3195	STREET LIGHTS - Springfi			1,200
1-4-5100-6010	STREET LIGHTS - Capital			250,000
<b>Total STREET LIGHTS</b>				<b>340,700</b>
<b>CROSSING GUARDS</b>				
1-4-5200-1010	GUARDS - Salary			12,200
1-4-5200-1110	GUARDS - Benefits			250
1-4-5200-1210	GUARDS - Payroll Deducti			1,000
1-4-5200-1220	GUARDS - WSIB			450
<b>Total CROSSING GUARDS</b>				<b>13,900</b>
<b>AIRPORT</b>				
1-4-5300-5030	AIRPORT - Requisition			75,000
<b>Total AIRPORT</b>				<b>75,000</b>
<b>SEWER - DISTRIBUTION</b>				
1-4-6000-1010	SEWER DIST - Salary			6,275

Account Code : 1-?-????-????

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Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-4-6000-1110	SEWER DIST - Benefits			1,175
1-4-6000-1210	SEWER DIST - Payroll Dec			350
1-4-6000-1220	SEWER DIST - WSIB			210
1-4-6000-2010	SEWER DIST - Materials/S			2,500
1-4-6000-2464	SEWER DIST - Sanitary M			10,000
1-4-6000-2465	SEWER DIST - Sewer Line			25,000
1-4-6000-5010	SEWER DIST - Miscellane			15,000
1-4-6000-6010	SEWER DIST - Capital Exp			40,000

**Total SEWER - DISTRIBUTION**

**100,510**

**SEWER - TRANSMISSION**

1-4-6100-1010	SEWER TRANS - Salary			6,275
1-4-6100-1110	SEWER TRANS - Benefits			1,175
1-4-6100-1210	SEWER TRANS - Payroll C			350
1-4-6100-1220	SEWER TRANS - WSIB			210
1-4-6100-1330	SEWER TRANS - Educatio			500
1-4-6100-2230	SEWER TRANS - Insuranc			7,200
1-4-6100-2410	SEWER TRANS - Equipme			10,000
1-4-6100-2430	SEWER TRANS - Building			5,000
1-4-6100-4010	SEWER TRANS - Contract			305,000
1-4-6100-4015	SEWER TREAT - Contract			36,000
1-4-6100-5010	SEWER TRANS - Miscellar			10,500
1-4-6100-5020	SEWER TRANS - PIL Sew			1,500
1-4-6100-6010	SEWER TRANS - Capital E			15,000
1-4-6100-7010	SEWER TRANS - Transfer			137,580
1-4-6100-8020	SEWER TRANS - Debt Chr			78,200
1-4-6100-8030	SEWER TRANS - Debt Chr			75,750

**Total SEWER - TRANSMISSION**

**690,240**

**RECYCLING**

1-4-7000-2310	RECYCLING - Advertising			2,500
1-4-7000-4010	RECYCLING - Contract Re			275,000
1-4-7000-4047	RECYCLING - Processing			45,000
1-4-7000-4245	RECYCLING - Blue Boxes/			1,000
1-4-7000-4246	RECYCLING - Trucking ex			15,000
1-4-7000-5010	RECYCLING - Miscellaneous			500

**Total RECYCLING**

**339,000**

**WASTE - GENERAL**

1-4-7100-1310	WASTE - Travel & Expense			1,500
1-4-7100-1320	WASTE - Subscriptions and			500
1-4-7100-1330	WASTE - Education, Semir			2,000
1-4-7100-2110	WASTE - Office Supplies			200
1-4-7100-2230	WASTE - Insurance			2,100
1-4-7100-2310	WASTE - Advertising			2,500
1-4-7100-2420	WASTE - Truck Expenses			500
1-4-7100-4010	WASTE - Contract Garbage			220,000
1-4-7100-4210	WASTE - Freon Removal			3,500

Account Code : 1-?-????-????  
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Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-4-7100-4220	WASTE - Signs			1,000
1-4-7100-4250	WASTE - Hazardous Waste			26,000
1-4-7100-5010	WASTE - Miscellaneous			500
1-4-7100-7010	WASTE - Transfer to Reser			40,000
<b>Total WASTE - GENERAL</b>				<b>300,300</b>
<b>LANDFILL - COBDEN</b>				
1-4-7200-4340	LANDFILL COBDEN - Mon			8,000
1-4-7200-5020	LANDFILL COBDEN - PIL (			175
<b>Total LANDFILL - COBDEN</b>				<b>8,175</b>
<b>LANDFILL - WESTMEATH</b>				
1-4-7300-4340	LANDFILL WESTMEATH -			13,000
1-4-7300-5020	LANDFILL WESTMEATH -			225
<b>Total LANDFILL - WESTMEATH</b>				<b>13,225</b>
<b>LANDFILL - ROSS</b>				
1-4-7400-1010	LANDFILL ROSS - Salary			109,700
1-4-7400-1110	LANDFILL ROSS - Benefits			15,765
1-4-7400-1120	LANDFILL ROSS - Boot All			2,000
1-4-7400-1210	LANDFILL ROSS - Payroll I			7,050
1-4-7400-1220	LANDFILL ROSS - WSIB			3,700
1-4-7400-2010	LANDFILL ROSS - Material			1,000
1-4-7400-2020	LANDFILL ROSS - Hydro			3,000
1-4-7400-2050	LANDFILL ROSS - Telephc			750
1-4-7400-2060	LANDFILL ROSS - Fuel and			10,000
1-4-7400-2410	LANDFILL ROSS - Equipm			14,000
1-4-7400-2470	LANDFILL ROSS - Chipper			21,000
1-4-7400-4340	LANDFILL ROSS - Monitori			32,500
1-4-7400-4350	LANDFILL ROSS - Landfill			25,000
1-4-7400-4355	LANDFILL ROSS - Develop			3,000
1-4-7400-5010	LANDFILL ROSS - Miscella			500
1-4-7400-5020	LANDFILL ROSS - PIL Cou			400
1-4-7400-6010	LANDFILL ROSS - Capital			25,000
1-4-7400-7010	LANDFILL ROSS - Transfe			20,000
<b>Total LANDFILL - ROSS</b>				<b>294,365</b>
<b>PARKS</b>				
1-4-8000-1010	PARKS - Salary			196,950
1-4-8000-1110	PARKS - Benefits			36,195
1-4-8000-1210	PARKS - Payroll Deduction			11,650
1-4-8000-1220	PARKS - WSIB			6,600
1-4-8000-1330	PARKS - Education, Semin			6,420
1-4-8000-2010	PARKS - Materials/Supplie			10,750
1-4-8000-2020	PARKS - Hydro			3,500
1-4-8000-2050	PARKS - Telephone			1,000
1-4-8000-2060	PARKS - Fuel & Oil			1,000
1-4-8000-2230	PARKS - Insurance			41,000
1-4-8000-2310	PARKS - Advertising			1,500



Account Code : 1-?-????-????

To 1-?-????-????

Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
1-4-8000-2380	PARKS - Christmas Lights			2,500
1-4-8000-2420	PARKS - Truck Expenses			6,000
1-4-8000-2430	PARKS - Repairs & Mainte			14,100
1-4-8000-3740	PARKS - Tree Removal			3,000
1-4-8000-5010	PARKS - Miscellaneous			1,500
1-4-8000-5210	PARKS - Grants			5,000
1-4-8000-6010	PARKS - Capital Expenditu			62,000
1-4-8000-7010	PARKS - Transfers to Rese			20,000
<b>Total PARKS</b>				<b>430,665</b>
<b>TOURIST BOOTH</b>				
1-4-8100-1010	TBOOTH - Salary			14,750
1-4-8100-1110	TBOOTH - Benefits			3,050
1-4-8100-1210	TBOOTH - Payroll Deductic			1,100
1-4-8100-1220	TBOOTH - WSIB			500
1-4-8100-2010	TBOOTH - Materials/Suppli			1,000
1-4-8100-2050	TBOOTH - Telephone			800
1-4-8100-2230	TBOOTH - Insurance			750
1-4-8100-2430	TBOOTH - Building Repairs			1,000
1-4-8100-5010	TBOOTH - Miscellaneous			1,700
1-4-8100-5210	TBOOTH - Grants			3,000
<b>Total TOURIST BOOTH</b>				<b>27,650</b>
<b>BOAT LAUNCHES</b>				
1-4-8300-6010	BOAT LAUNCHES - Capita			80,000
<b>Total BOAT LAUNCHES</b>				<b>80,000</b>
<b>TOURISM</b>				
1-4-8400-2310	TOURISM - Advertising			13,000
1-4-8400-5040	TOURISM - Taste of the Va			5,000
<b>Total TOURISM</b>				<b>18,000</b>
<b>ARENA - COBDEN</b>				
1-4-8500-1010	COBDEN Arena - Salary			108,900
1-4-8500-1110	COBDEN Arena- Benefits			13,600
1-4-8500-1120	COBDEN Arena - Boot Allo			600
1-4-8500-1210	COBDEN Arena - Payroll D			8,150
1-4-8500-1220	COBDEN Arena - WSIB			3,650
1-4-8500-2015	COBDEN Arena - Cleaning			3,500
1-4-8500-2020	COBDEN Arena - Hydro			55,000
1-4-8500-2030	COBDEN Arena - Gas/Hea			5,000
1-4-8500-2040	COBDEN Arena - Water/Se			10,000
1-4-8500-2050	COBDEN Arena - Telephor			3,000
1-4-8500-2061	COBDEN Arena - Propane			2,000
1-4-8500-2410	COBDEN Arena - Equipme			6,000
1-4-8500-2430	COBDEN Arena - Building i			10,000
1-4-8500-2431	COBDEN Arena - Ice Makir			20,000
1-4-8500-4420	COBDEN Arena - Bar Purcl			2,000
1-4-8500-5010	COBDEN Arena - Miscellar			1,500

Account Code : 1-?-????-????  
To 1-?-????-????  
Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
<b>Total ARENA - COBDEN</b>				<b>252,900</b>
<b>ARENA - BEACHBURG</b>				
1-4-8600-1010	BEACHBURG Arena - Sala			46,300
1-4-8600-1110	BEACHBURG Arena - Ben			5,960
1-4-8600-1120	BEACHBURG Arena - Boo			350
1-4-8600-1210	BEACHBURG Arena - Pay			3,505
1-4-8600-1220	BEACHBURG Arena - Wsi			1,550
1-4-8600-2015	BEACHBURG Arena - Clea			1,200
1-4-8600-2020	BEACHBURG Arena - Hyd			20,000
1-4-8600-2030	BEACHBURG Arena - Gas			3,500
1-4-8600-2040	BEACHBURG Arena - Wat			5,000
1-4-8600-2050	BEACHBURG Arena - Tele			1,800
1-4-8600-2060	BEACHBURG Arena - Prop			2,000
1-4-8600-2410	BEACHBURG Arena - Equi			5,000
1-4-8600-2430	BEACHBURG Arena - Buil			19,300
1-4-8600-2431	BEACHBURG Arena - Ice M			15,000
1-4-8600-5010	BEACHBURG Arena - Misc			1,700
1-4-8600-6010	BEACHBURG Arena - Capi			118,924
<b>Total ARENA - BEACHBURG</b>				<b>251,089</b>
<b>ARENA - WESTMEATH</b>				
1-4-8700-1010	WESTMEATH Arena - Sala			24,350
1-4-8700-1110	WESTMEATH Arena - Ben			2,470
1-4-8700-1120	WESTMEATH Arena - Boo			300
1-4-8700-1210	WESTMEATH Arena - Pay			1,850
1-4-8700-1220	WESTMEATH Arena - Wsi			850
1-4-8700-2015	WESTMEATH Arena - Clea			1,600
1-4-8700-2020	WESTMEATH Arena - Hyd			20,000
1-4-8700-2050	WESTMEATH Arena - Tele			700
1-4-8700-2061	WESTMEATH Arena - Prop			2,000
1-4-8700-2410	WESTMEATH Arena - Equi			2,000
1-4-8700-2430	WESTMEATH Arena - Buil			15,000
1-4-8700-2431	WESTMEATH Arena - Ice M			8,000
1-4-8700-5010	WESTMEATH Arena - Misc			1,600
<b>Total ARENA - WESTMEATH</b>				<b>80,720</b>
<b>LIBRARIES</b>				
1-4-9100-5210	LIBRARY - Grant			83,000
<b>Total LIBRARIES</b>				<b>83,000</b>
<b>MUSEUM</b>				
1-4-9120-5210	MUSEUM - Grant			7,500
1-4-9120-6010	MUSEUM - Capital Expend			7,500
<b>Total MUSEUM</b>				<b>15,000</b>
<b>INDUSTRIAL PARK</b>				
1-4-9200-2220	IND PARK - LEGAL & SUR			6,000
1-4-9200-5010	IND PARK - Miscellaneous			25,000

**TOWNSHIP OF WHITEWATER REGION**  
**Provisional Budget Report**



GL5220

Date : Nov 27, 2020

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To 1-?-????-????

Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
<b>Total INDUSTRIAL PARK</b>				<b>31,000</b>
<b>DRAINAGE</b>				
1-4-9300-1010	DRAINAGE - Salary			21,700
1-4-9300-1110	DRAINAGE - Benefits			3,250
1-4-9300-1210	DRAINAGE - Payroll Deduc			1,100
1-4-9300-1220	DRAINAGE - WSIB			745
1-4-9300-1330	DRAINAGE - Education, Se			3,500
1-4-9300-2030	DRAINAGE - REPAIRS			75,000
1-4-9300-8110	DRAINAGE - Loans paid to			22,000
1-4-9300-8120	DRAINAGE - Loans paid to			22,000
1-4-9300-8130	DRAINAGE - Municipal Dra			25,000
<b>Total DRAINAGE</b>				<b>174,295</b>
<b>Total Expenses</b>				<b>14,843,173</b>
<b>Total GENERAL FUND</b>				<b>0</b>

Account Code : 2-?-????-????  
To 2-?-????-????  
Fiscal Year : 2020

Account Code	Account Description	CC1	CC2	2021 COUNCIL PRESENTATIO N
<b>2</b>	<b>WATER FUND</b>			
	<b>Revenue</b>			
	<b>COBDEN - USER CHARGES</b>			
2-3-2304-4610	COBDEN WATER - User/B			-1,070,000
	<b>Total COBDEN - USER CHARGES</b>			<b>-1,070,000</b>
	<b>COBDEN - CAPITAL REVENUES</b>			
2-3-2305-6000	COBDEN WATER - Transfr			-150,000
	<b>Total COBDEN - CAPITAL REVENUE</b>			<b>-150,000</b>
	<b>Total Revenue</b>			<b>-1,220,000</b>
	<b>Expenses</b>			
	<b>COBDEN - ADMINISTRATION</b>			
2-4-2401-1330	COBDEN WATER - Educat			1,500
2-4-2401-2230	COBDEN WATER - Insurar			23,500
2-4-2401-4010	COBDEN WATER - Contra			495,000
2-4-2401-4015	COBDEN ADMIN - Contrac			65,000
2-4-2401-5020	COBDEN WATER - PIL			8,000
2-4-2401-8020	COBDEN WATER - Debt C			57,755
2-4-2401-8030	COBDEN WATER - Debt C			71,430
	<b>Total COBDEN - ADMINISTRATION</b>			<b>722,185</b>
	<b>COBDEN - TRANSMISSION</b>			
2-4-2402-1010	COBDEN WATER TRANS			16,266
2-4-2402-1110	COBDEN WATER TRANS			2,789
2-4-2402-1210	COBDEN WATER TRANS			900
2-4-2402-1220	COBDEN WATER TRANS			550
2-4-2402-2410	COBDEN WATER TRANS			40,450
2-4-2402-2430	COBDEN WATER TRANS			14,000
2-4-2402-5010	COBDEN WATER TRANS			11,250
2-4-2402-6010	COBDEN WATER TRANS			270,000
2-4-2402-7010	COBDEN WATER TRANS			9,105
	<b>Total COBDEN - TRANSMISSION</b>			<b>365,310</b>
	<b>COBDEN - DISTRIBUTION</b>			
2-4-2403-1010	COBDEN WATER DIST - S			16,266
2-4-2403-1110	COBDEN WATER DIST - E			2,789
2-4-2403-1210	COBDEN WATER DIST - F			900
2-4-2403-1220	COBDEN WATER DIST - V			550
2-4-2403-2010	COBDEN WATER DIST - M			5,000
2-4-2403-2440	COBDEN WATER DIST - E			15,000
2-4-2403-2455	COBDEN WATER DIST - V			20,000
2-4-2403-5010	COBDEN WATER DIST - M			5,000
2-4-2403-6010	COBDEN WATER DIST - C			67,000
	<b>Total COBDEN - DISTRIBUTION</b>			<b>132,505</b>
	<b>Total Expenses</b>			<b>1,220,000</b>
	<b>Total WATER FUND</b>			<b>0</b>