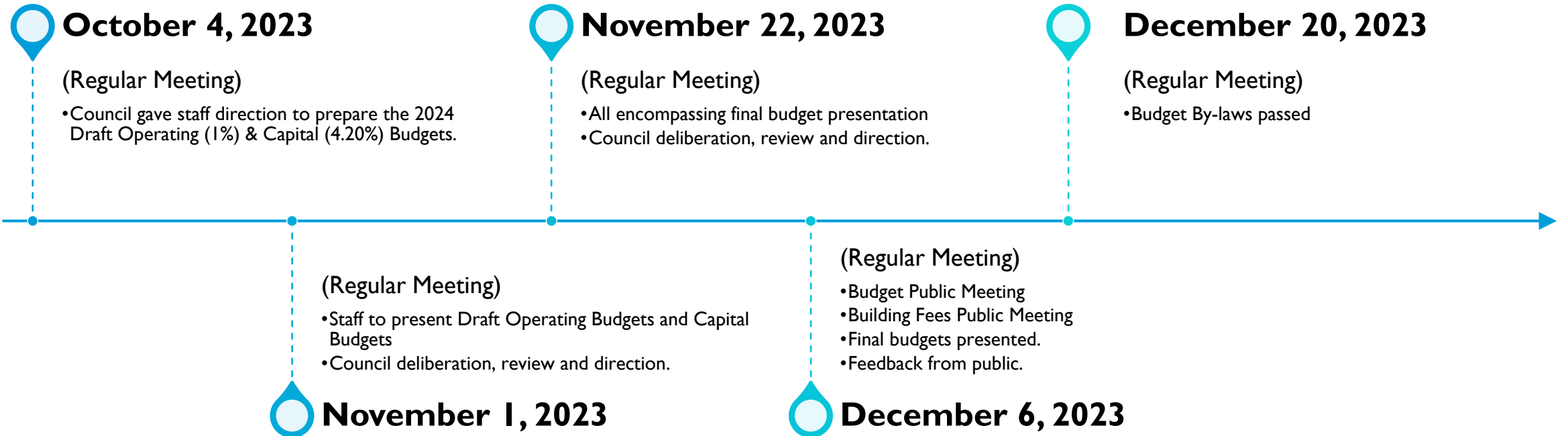




**2024 DRAFT BUDGET  
PUBLIC MEETING  
GENERAL OPERATING, CAPITAL, WATER, WASTEWATER,  
& USER FEES**

**KURTIS MCGONEGAL**  
TREASURER  
DECEMBER 6, 2023

# BUDGET SCHEDULE





# WHITEWATER REGION

## **Mission:**

**The Township of Whitewater Region delivers municipal services to a welcoming community.**

## **Vision:**

**The Township of Whitewater Region maintains a rural quality of life by balancing sustainability and growth.**

# PUBLIC MEETING

Notices were provided November 15, 2023 through:

- Township Website
- Township Social Media
- Township Newsletter
- Newsprint

**\$67,729**

**HOW MUCH IS A  
1% LEVY INCREASE?**

# MUNICIPAL TAX EQUATION

TAX LEVY = ASSESSMENT X TAX  
RATES



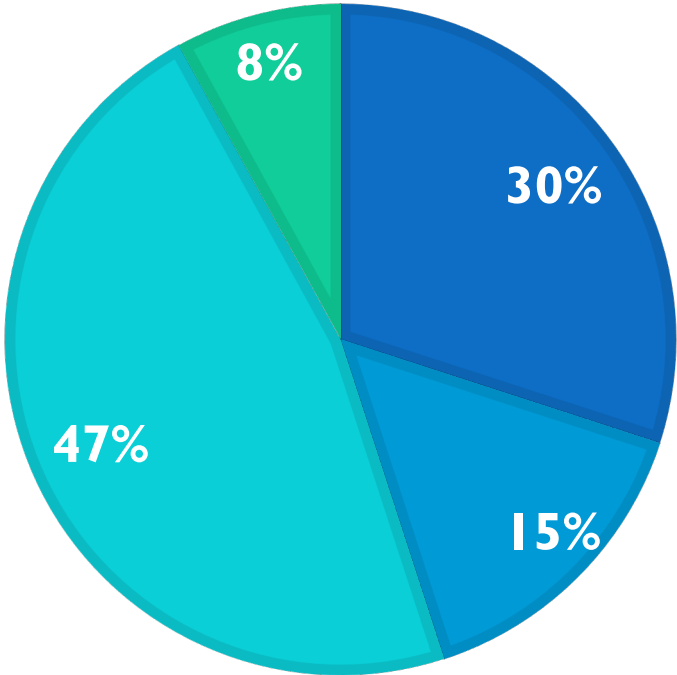
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# HOW IS A LEVY CALCULATED?

- 
- Operating vs. Capital
  - Total Expenses – Grants – User Fees – Transfers from Reserves = Levy (tax levied upon residents)
  - What does the levy cover?
    - Capital not covered through grants (CCBF/OCIF) or Reserves
    - Operating not covered through grants (OMPF/Canada Summer Jobs)

# BREAKDOWN OF EVERY DOLLAR COLLECTED

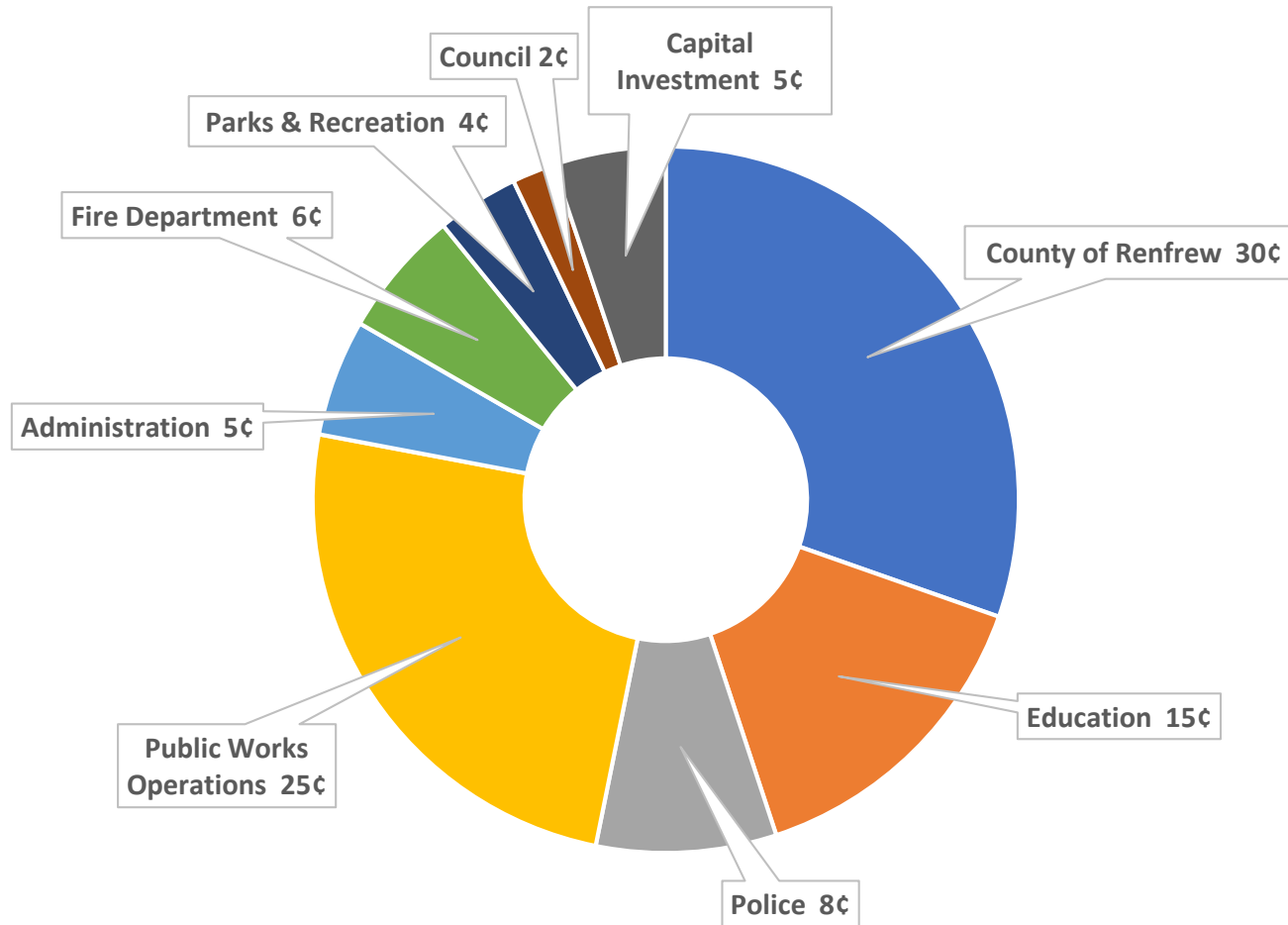
- County (30%)
- Education (15%)
- Municipal (47%)
- Policing (8%)



**YOUR TAX  
DOLLAR  
(2023)**

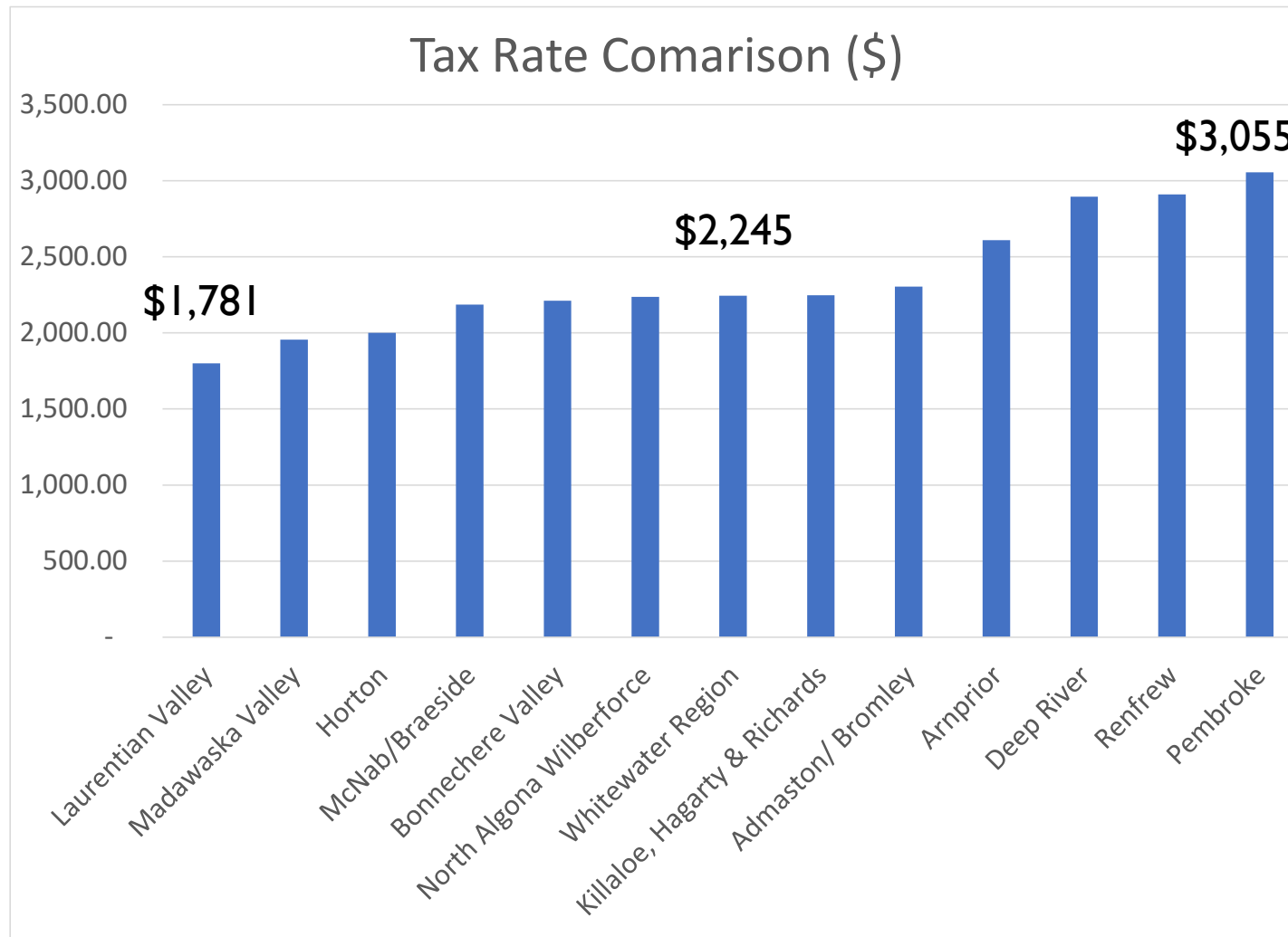


## How \$1.00 of Property Taxation is Spent



**YOUR TAX  
DOLLAR  
(2023)**

# RESIDENTIAL TAX RATE COMPARISON



The taxation values shown are calculated using the Whitewater Region median single family dwelling assessment per MPAC of \$179,000

---

# KEY HIGHLIGHTS

- 
- Levy Increase 1.0% (Operating)
    - Staffing
      - Cost of living adjustment (2.5%)
      - Health Benefits
    - Inflation Pressures (5.43% average June to June)
    - Insurance
    - Debentures

---

# KEY HIGHLIGHTS

- 
- Levy Increase 4.2% (Capital)
  - Funding Sources
    - Ontario Community Infrastructure Fund (OCIF)
    - Canada Community Building Fund (CCBF)
    - Tax, Reserves & Reserve Funds
  - Criteria
    - Must Have, Can't Fail
    - Timing is Right
    - Annual Replacement
    - Strategically Important

# TRANSFER TO RESERVES

Name	2023 Amount	2024 Amount	Difference	Source
Administration – Capital Reinvestment	\$336,713	\$404,442	\$67,729	Taxation
Administration - Election	\$7,500	\$7,500	\$0	Taxation
Emergency Measures – Flood Management	\$15,000	\$15,000	\$0	Taxation
Building Administration - Truck	\$3,700	\$3,700	\$0	User Fees
Waste	\$48,360	\$35,425	-\$12,935	User Fees
Landfill – Post Closure	\$20,000	\$20,000	\$0	Taxation
ORPC	\$18,000	\$16,000	-\$2,000	ORPC Dividends & Interest Earned



# **SALARIES & WAGES**

# 2023 VS 2024

## 2023

- Total \$ \$4,064,920
- Total Full Time 32
- Casual 13
- Students 9
- Fire Hours 8,750
- FTE 39.60

## 2024

- Total \$ \$4,187,027\*
- Total Full Time 33
- Casual 11
- Students 7
- Fire Hours 8,750
- FTE 38.07

\* Includes 2.5% COLA

# SALARIES & WAGES - GENERAL

Department	2023	2024	% Change
Council	\$ 171,100.00	\$ 174,300.00	1.87%
Administration	\$ 756,600.00	\$ 791,500.00	4.61%
Fire	\$ 421,300.00	\$ 431,550.00	2.43%
Emergency Measures	\$ 10,800.00	\$ 11,030.00	2.13%
Building	\$ 248,100.00	\$ 245,950.00	-0.87%
Animal Control	\$ 5,550.00	\$ 5,510.00	-0.72%
By-Law Enforcement	\$ 5,550.00	\$ 5,510.00	-0.72%
Planning	\$ 159,700.00	\$ 155,850.00	-2.41%
Roads	\$ 1,317,300.00	\$ 1,375,500.00	4.42%
Landfill	\$ 172,200.00	\$ 262,150.00	52.24%
Parks	\$ 256,600.00	\$ 294,700.00	14.85%
Economic Development	\$ 27,400.00	\$ 22,725.00	-17.06%
Arenas	\$ 374,300.00	\$ 314,550.00	-15.96%
Social Services	\$ 44,600.00	\$ -	-100.00%
Drainage	\$ 29,500.00	\$ 30,275.00	2.63%
<b>Total</b>	<b>\$ 4,000,600.00</b>	<b>\$ 4,121,100.00</b>	



## SALARIES & WAGES – WATER / WASTEWATER

Department	2023		2024		% Change
Water	\$	46,600.00	\$	48,480.00	4.03%
Wastewater	\$	18,100.00	\$	19,400.00	7.18%
Total	\$	64,700.00	\$	67,880.00	

## SALARIES & WAGES – WSIB EXCELLENCE PROGRAM

- Staff are proposing that the Township contract 4S Consulting Services to assist in the completion of the WSIB Excellence Program, a cost saving measure implemented by the Workers Safety Insurance Board.
- Through completion of each element of the program, the Township will receive credits of \$1,000.00 each.
- The 4S program will enable staff to achieve this cost savings in a much more efficient manner, while offering staff the necessary training required to meet each element.
- 4S will track each staff members training and assist in ensuring that they remain up to date.



# DEBENTURES (DEBT)

Name	2023 Ending Balance	2024 Payment	Outstanding Balance at end of 2024	Year of Maturity
Solar Panels	33,426.00	34,089.00	-	2024
Backhoe & Freightliner Tandem	40,361.00	40,902.00	-	2024
Excavator	160,058.00	81,072.00	80,444.00	2025
Compactor (Drum Roller)	95,755.00	32,660.00	64,256.00	2026
Grader	226,521.00	77,421.00	152,095.00	2026
Tandem Plow Truck	213,850.00	65,262.00	155,266.00	2027
Anderson Watchhorn	135,232.00	26,863.00	112,268.00	2029
Fire Rescue & Pumper	341,223.00	57,165.00	292,219.00	2030
Morris Street Watermain Extension	78,168.00	11,328.00	69,569.00	2031
Cobden Combined Flow Reduction	58,429.00	8,467.00	52,002.00	2031
Olmstead-Jeffrey Lake Road	2,396,131.00	302,987.00	2,182,420.00	2033
Truelove, John & Crawford	1,327,464.00	110,812.00	1,261,095.00	2039
Cobden & Haley WTP	950,874.00	84,943.00	912,435.00	2040
Haley Distribution	138,096.00	10,749.00	132,680.00	2041
Fire Tanker	311,832.00	19,365.00	301,062.00	2045
Cobden WWTP	5,744,074.00	303,938.00	5,610,320.00	2051
<b>TOTAL</b>	<b>12,251,494.00</b>	<b>1,268,023.00</b>	<b>11,378,131.00</b>	

# DEBENTURE CHANGES

## Olmstead Jeffrey Lake Road

- \$2,500,000
- Only 1 payment budgeted in 2023 (\$151,500)
- 10-year term
- 2024 increase of \$151,500 (1 payment)

## Cameron, Earl & Vera

- \$2,500,000
- No payments budgeted in 2023
- 10-year term
- 2024 increase of \$321,500 (2 payments) (75% Roads/25% Water)

## Debentures Ending

- Solar Panel (\$33,426)
- Backhoe & Freightliner Tandem Truck (\$40,361)



# GENERAL OPERATING

# FINANCIAL INFORMATION RETURN CATEGORIES

## General Government

- Governance (Council)
- Ad-Hoc Committees
- Corporate Management (Administration)

## Protective Services

- Fire
- Police
- Emergency Measures
- Building Permit Inspection Services/Protective Inspection & Control

## Transportation Services

- Roads (paved, unpaved, winter control)
- Streetlighting
- Airport

## Environmental Services

- Landfill
- Curbside collection
- Water
- Wastewater

## Recreation & Cultural Services

- Parks & Arenas
- Libraries and Museums
- Social Services
- Economic Development
- Tourist Booth

## Planning & Development

- Planning & Zoning
- Industrial Park
- Drainage



# GENERAL GOVERNMENT



# GENERAL GOVERNMENT



Council



Office of the  
CAO



Finance



Human  
Resources



Legislative  
Services



Information  
Technology

# COUNCIL & AD-HOC COMMITTEES

## Council

- Council
  - 2023 Total Expenses \$238,100
  - 2024 Total Expenses \$242,300
  - Total Increase \$4,200
  - Wages \$3,200
  - Insurance \$300
  - Contracted Services \$700

## Ad-Hoc Committees

- Muskrat Watershed Council Grant
  - \$5,500
  - No increase

# ADMINISTRATION & ADMIN BUILDING

## Administration

- 2023 Operating Expenses \$1,140,000
- 2024 Operating Expenses \$1,208,300
- Total Increase of \$ 68,300
- 2023 FTE 7.14
- 2024 FTE 7.27
- Staffing increase of \$ 34,900
- Insurance & HR \$ 13,500
- Computer Expenses \$ 14,600
- Health and Safety \$ 10,300
- Advertising \$ (5,000)

## Admin Building

- 2023 Operating Expenses \$59,000
- 2024 Operating Expenses \$60,700
- Total Increase of \$ 1,700
- Cleaning Contract increase \$ 5,200
- Utilities increase \$ 500
- Electrical Inspection decrease \$ (4,000)

# USER FEE CHANGES

Description	2023 Fee	2024 Proposed	Difference
Tax/Water Certificates	\$60.00	\$65.00	\$5.00
Tax/Water Certificates – 1 Day Rush	\$0.00	\$75.00	\$75.00
Tax Account Statement/Receipt Reprint	\$0.00	\$5.00	\$5.00



**PROTECTION  
TO PERSONS &  
PROPERTY**

# PROTECTION TO PERSONS & PROPERTY

Fire

Policing

Emergency  
Measures

Building

Animal  
Control

By-law  
Enforcement

# FIRE & POLICING

## Fire

■ 2023 Operating Expenses	\$673,000
■ 2024 Operating Expenses	\$692,622
■ Total increase of	\$19,622
■ 2023 FTE	1.33
■ 2024 FTE	1.33
■ Wages	\$10,200
■ Dispatch Fees increase of	\$2,880
■ Water and Ice Agreement	\$10,842
■ Travel and Expense	\$1,000
■ Other	\$2,200
■ Uniforms decrease	\$(5,000)
■ Motorized Equipment decrease	\$(2,500)

## Policing

■ 2023 Operating Expenses	\$1,015,000
■ 2024 Operating Expenses	\$1,010,784
■ Total decrease of	\$(4,216)

## USER FEE CHANGES - FIRE

Description	2023 Fee	2024 Proposed	Difference
Open Air Burn Permit (Annual Fee)	No Charge	\$10.00	\$10.00
Special Permit/Large Agricultural Burn (Inspection Required)	\$80.00	\$100.00	\$20.00
Request for Property Information	\$60.00	\$70.00	\$10.00
Letter to Insurance &/or Lawyer	\$60.00	\$70.00	\$10.00
Inspections, upon request (building inspection permit)	\$80.00	\$100.00	\$20.00



# BUILDING DEPARTMENT



■ 2023 Total Expenses	\$287,100
■ 2024 Total Expenses	\$284,500
■ Total decrease of	\$(2,600)
■ 2023 FTE	2.34
■ 2024 FTE	2.25
■ Decrease in wages	\$(2,150)

# USER FEE CHANGES - BUILDING PERMITS

Description	Unit	2023 Fee	2024 Proposed	Difference
Building Permit Base Rate	Each	\$125.00	\$200.00	\$75.00
Residential	SQ. FT	\$0.69	\$0.75	\$0.06
Residential (Accessory Buildings)	SQ. FT	\$0.65	\$0.70	\$0.05
Commercial/Industrial/ Institutional	SQ. FT	\$0.85	\$0.95	\$0.10
Commercial/ Industrial/Institutional (Accessory Buildings/Deck)	SQ. FT	\$0.70	\$0.75	\$0.05
Agriculture (New Construction/Additions)	SQ. FT	\$0.35	\$0.40	\$0.05
Agriculture (Dry Storage Container – Grain Silos)	Each	\$125.00	\$200.00	\$75.00
Residential Patio Decks <400 sq. ft. without roof	Each	\$125.00	\$200.00	\$75.00
Pool Permit	Each	\$125.00	\$200.00	\$75.00
Outdoor Solid Fuel Burning Appliance	Each	\$125.00	\$200.00	\$75.00

## USER FEE CHANGES - BUILDING PERMITS (CONTINUED)

Description	Unit	2023 Fee	2024 Proposed	Difference
Additional inspections	Each	\$80.00	\$100.00	\$20.00
Additional inspection – non-issued Occupancy Permit	Each	\$80.00	\$100.00	\$20.00
Occupancy Permit - If building permit is closed (2 years)	Each	\$100.00	\$200.00	\$100.00
Change of Use Permit	Each	\$400.00	\$600.00	\$200.00
Transfer of Permit	Each	\$125.00	\$200.00	\$75.00
Demolition Permit (600 sq. ft. or less)	Each	\$125.00	\$200.00	\$75.00
Conditional Building Permit	Each	\$400.00	\$500.00	\$100.00

Description	Unit	2023 Fee	2024 Proposed	Difference
Tank only Septic Permit	Per Each	\$125.00	\$200.00	\$75.00



## BUILDING FEES - CALCULATION

- 2023 Base for Calculation
  - Based on finished floor area
  - Reduced rate (1/4) for basement area
  - Example: 2 story home with basement, charged 2 floors of area + reduced rate for basement area
- 2024 Proposed Base for Calculation
  - Based on building area/footprint
  - Full fee for basement
  - Example: 2 story home with basement, charged 2 floors of area + full basement area (3 floors)

# BUILDING FEE COMPARISON

**[1,000 Sq. Foot Home with 1,000 Sq. Foot 2<sup>nd</sup> Story + 1,000 Sq. Foot Basement] + 1,000 Sq. Foot Garage (Attached)**

<u>Municipality</u>	<u>Building Permit Fee</u>
2023 WWR	\$2,202 [(\$0.69 × 2,000) + (\$0.69 × (1,000 × 0.25))] + (\$0.65 × 1,000)
2024 WWR	\$2,950 [(\$0.75 × 3,000)] + (\$0.70 × 1,000)
Arnprior	\$2,950
Renfrew	\$3,060
Petawawa	\$3,927



	2023	2024
Budgeted Revenue	\$275,000	\$210,000
Budgeted Expenses	\$290,800	\$288,250
Budgeted Shortfall	\$15,800	\$78,250

# BUILDING DEPARTMENT DEFICIT

# EMERGENCY MEASURES, ANIMAL CONTROL & BY-LAW

## ■ Emergency Measures

■ 2023 Operating Expenses	\$18,300
■ 2024 Operating Expenses	\$18,530
■ Increase of	\$230
■ 2023 FTE	0.10
■ 2024 FTE	0.10

## ■ Animal Control

■ 2023 Operating Expenses	\$15,350
■ 2024 Operating Expenses	\$15,610
■ Increase of	\$260
■ 2023 FTE	0.05
■ 2024 FTE	0.05

## ■ By-law Enforcement

■ 2023 Operating Expenses	\$22,550
■ 2024 Operating Expenses	\$23,310
■ Increase of	\$ 760
■ Increase to contract	\$ 800
■ 2022 FTE	0.05
■ 2023 FTE	0.05



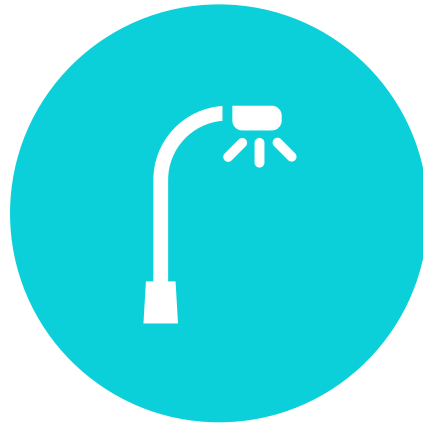
TRANSPORTATION



# TRANSPORTATION



TRANSPORTATION  
(ROADS)



STREETLIGHTS



AIRPORT

# TRANSPORTATION (ROADS)

2023 Operating Expenses	\$2,766,700
2024 Operating Expenses	\$2,797,200
Increase of	\$30,500
2023 FTE	14.77
2024 FTE	14.58
Wages increase	\$58,200
Cold Mix increase	\$5,000
Culverts increase	\$5,000
Dust Control	\$5,000
Seminars & Workshops decrease	\$(5,000)
Signs decrease	\$(5,000)
Contracts	\$(10,000)
Salt decrease	\$(25,000)

# USER FEES CHANGES

Description	2023 Fee	2024 Proposed	Difference
Tile Drain Road Crossing Approval	\$100.00	\$250.00	\$150.00
Utility Road Crossing Permit	\$100.00	\$250.00	\$150.00

# GRAVEL ROAD PROGRAM

## 2024 (Proposed)

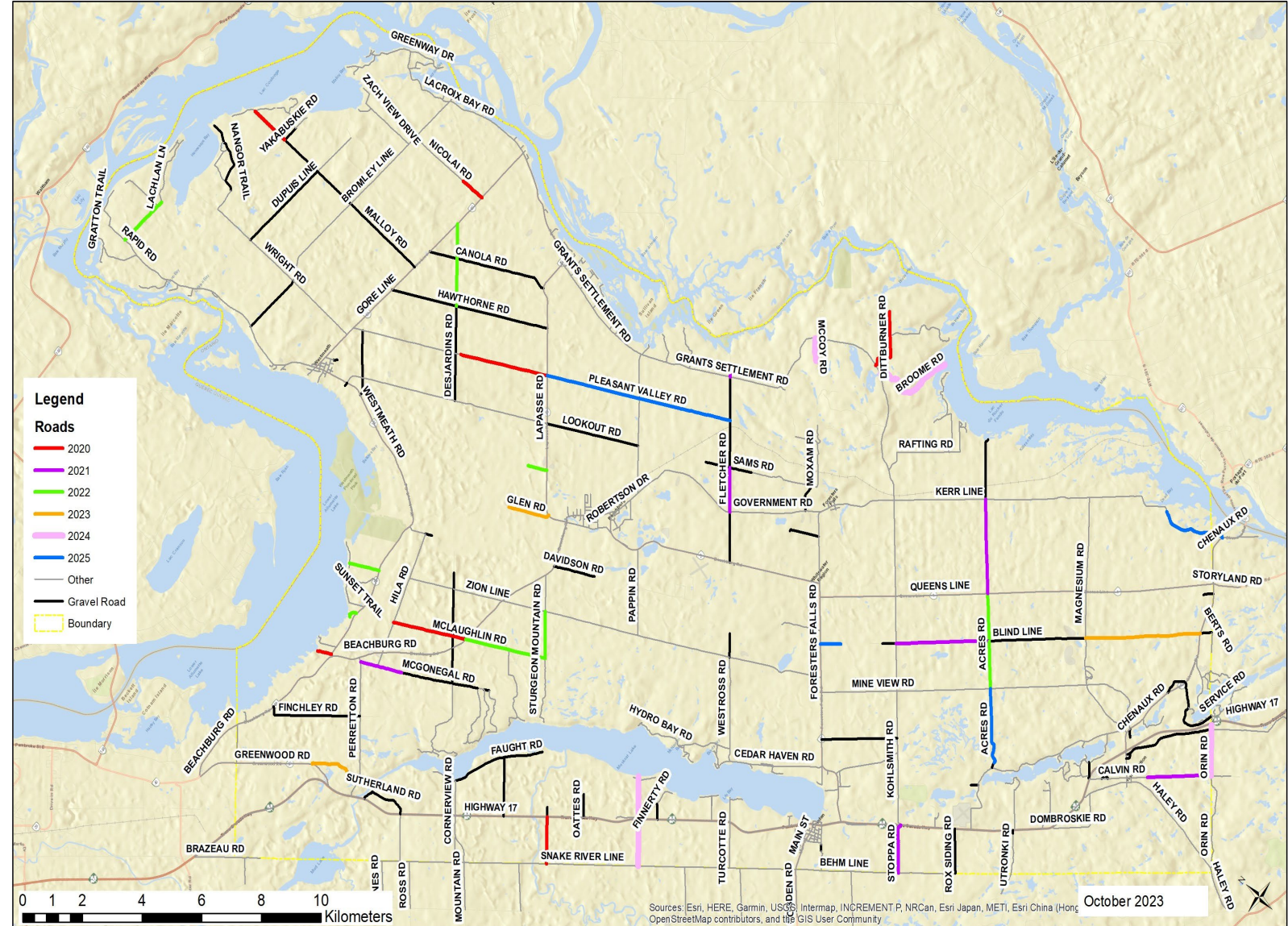
Waterview Road (Snake River to Bird Lake Trail)  
 Service Road (Chenaux Rd to Bulmer Rd)  
 Orin Road (Calvin Rd to Garden of Eden Rd)  
 McCoy Road  
 TOTAL: 6.58 km

Optional: Broome Road (2.75km)

## 2025 (Proposed)

Elmac  
 Pleasant Valley (Lapasse Rd to Powers Rd)  
 Pleasant Valley (Powers Rd to Fletcher Rd)  
 Kerr Line  
 Acres Road (Mine View Rd to Olmstead-Jeffrey  
 Lake Rd)

TOTAL: 10.8 km



# STREETLIGHTS & AIRPORT

## Streetlights

- 2023 Operating Expenses \$70,200
- 2024 Operating Expenses \$70,200
- No Change

## Airport

- 2023 Operating Expenses \$25,000
- 2024 Operating Expenses \$25,000
- No Change



# ENVIRONMENTAL SERVICES

# ENVIRONMENTAL SERVICES



Wastewater



Water



Recycling



Waste



Landfill

# RECYCLING, WASTE & LANDFILL

- Recycling
  - 2023 Operating Expenses \$357,500
  - 2024 Operating Expenses \$364,375
  - Increase of \$6,875
- Waste
  - 2023 Operating Expenses \$256,000
  - 2024 Operating Expenses \$259,600
  - Increase of \$3,600
- Landfill
  - 2023 Operating Expenses \$294,200
  - 2024 Operating Expenses \$381,700
  - Increase of \$87,500
  - 2023 FTE 2.19
  - 2024 FTE 3.19
- Change is to increase staffing complement by one full time operator – per landfill information presentation



# LANDFILL STAFFING

- An additional Landfill and Facilities Operator position is being recommended due to:
  - the regulatory requirement to cover waste 6 days per week;
  - an increase in site traffic due to the closure of the OVWRC to Whitewater residents;
  - the increased workload associated with the operation of scales;
  - a requirement to provide sufficient staff coverage for breaks, sick days, and annual leave allotments, and;
  - a requirement for sufficient man hours to sufficiently cover waste following public openings.

# USER FEE CHANGES

Description	2023 Fee	2024 Proposed	Difference
Waste Collection Fee (2 Bags/week + unlimited recycling)	\$164	\$168	\$4

## USER FEE CHANGES - LANDFILL

Description	2023 Fee	2024 Proposed	Difference
Minimum Charge (under 200kg)	\$20.00	\$21.00	\$1.00
Blue Boxes Purchase	\$11.00	\$12.00	\$1.00
Special Opening of Site	\$100.00	\$125.00	\$25.00
Tipping Fee – per tonne	\$95.00	\$105.00	\$10.00
Construction & Demolition - Separated Tipping Fees Apply	\$95.00	\$105.00	\$10.00
Construction & Demolition - Unseparated= x 2 Tipping Fees	\$190.00	\$210.00	\$20.00
Trees/large branches/stumps	\$95.00	\$105.00	\$10.00
Mattresses, Couches & Armchairs	\$20.00	\$30.00	\$10.00
Contaminated Soil	\$95.00	\$105.00	\$10.00
Boats	\$5.00/foot	\$105.00/tonne	



# RECREATION & CULTURAL SERVICES

# RECREATION & CULTURAL SERVICES



Parks



Tourist Booth



Economic  
Development



Arenas



Social Services



Libraries



Museum

## RECREATION & CULTURAL SERVICES – PARKS

■ 2023 Operating Expenses	\$376,500
■ 2024 Operating Expenses	\$417,800
■ Increase of	\$41,300
■ 2023 FTE	3.65
■ 2024 FTE	3.07

# ICE OPERATIONS & FACILITIES

- 2023 Operating Expenses \$622,500
- 2024 Operating Expenses \$488,250
- 2024 Transfer to Reserve \$37,500
- Decrease of \$(96,750)
- 2022 FTE 5.51
- 2023 FTE 4.68
- 2024 FTE 3.58
- Cobden Operational
- Westmeath operational for half a season (Jan – Mar)
- Beachburg – No operations (\$40k funded in 2023)

# USER FEE CHANGES

Description	2023 Fee	2024 Proposed	Difference
ICE - Minor – Prime/Tournament	\$110.62	\$116.59	\$5.97
ICE - School – Weekday	\$79.64	\$83.94	\$4.30
ICE - Adult – Prime	\$163.72	\$172.56	\$8.84
ICE - Adult – Weekday/Tournament	\$128.89	\$135.85	\$6.96
ICE - Holiday Rate	\$175.22	\$184.68	\$9.46
COBDEN BALL DIAMOND - Minor Use	\$28.32	\$29.85	\$1.53
COBDEN BALL DIAMOND - Minor Use with Lights	\$33.63	\$35.45	\$1.82
COBDEN BALL DIAMOND - Adult Use	\$39.82	\$41.97	\$2.15
COBDEN BALL DIAMOND - Adult Use with Lights	\$48.67	\$51.30	\$2.63



# TOURIST BOOTH & ECONOMIC DEVELOPMENT

## Tourism

■ 2023 Operating Expenses	\$6,100
■ 2024 Operating Expenses	\$6,250
■ Increase of	\$150

## Economic Development

■ 2023 Operating Expenses	\$53,400
■ 2024 Operating Expenses	\$48,225
■ Decrease of	\$(5,175)
■ 2023 FTE	0.33
■ 2024 FTE	0.25

# SOCIAL SERVICES

- Social Services (Senior Program)
  - 2023 Operating Expenses \$63,200
  - 2024 Operating Expenses \$5,000
  - Decrease of \$(58,200)
  - 2023 FTE 0.57
  - 2024 FTE 0
  - External Revenue \$5,000
  - Internal Support \$0

# LIBRARIES & MUSEUM

## Libraries

- 2023 Operating Expenses \$90,000
- 2023 Operating Grant \$80,800
  
- 2024 Operating Expenses \$90,000
- 2024 Operating Grant \$80,700

## Museum

- 2023 Operating Expenses \$11,100
- 2023 Operating Grant \$4,750
  
- 2024 Operating Expenses \$11,100
- 2024 Operating Grant \$4,150

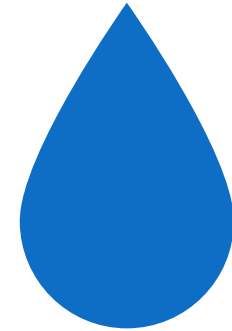


# PLANNING & DEVELOPMENT

# PLANNING & DEVELOPMENT



**Planning**



**Drainage**

# PLANNING

2023 Operating Expenses	\$198,700
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2024 Operating Expenses	\$200,850
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Increase of	\$2,150
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2023 FTE	1.62
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2024 FTE	1.54
----------	------

Contracted Services increase	\$9,000
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Legal	\$1,000
-------	---------

Wages decrease	\$(3,850)
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Streetscaping decrease	\$(4,000)
------------------------	-----------

## USER FEES CHANGES

Description	2023 Fee	2024 Proposed	Difference
Severance (former costs when sent to County)	\$200.00	Remove	N/A
Severance Cancelation	N/A	\$200.00	\$200.00
Site Plan Control Approval	\$900.00	\$1,000.00	\$100.00
Plan of Subdivision/Condominium	\$1,400.00	\$1,500.00	\$100.00

# DRAINAGE

## Drainage

■ 2023 Operating Expenses	\$134,000
■ 2024 Operating Expenses	\$62,575
■ Decrease of	\$(71,425)
■ 2023 FTE	0.25
■ 2024 FTE	0.25
■ Decrease in education	\$(1,500)
■ Decrease in Municipal Drains	\$(66,000)



	<b>2024</b>
Operating Expenses	\$10,406,218
Operating Revenue	\$3,864,200
Balance to be funded by levy	\$6,542,018
2023 Levy	\$6,474,463
% increase	1.00%

## REVENUE FROM LEVY

## À LA CARTE BUDGET CHANGES

Item	Department	Cost	Levy Effect
Gravel Increase – 2.75km of Road	Transportation Services	\$60,000	+0.89%
Dust Control Increase	Transportation Services	\$20,000	+0.29%
Salaries and Wages – from 2.5% to 3%	All	\$16,850	+0.25%
Remove – Street Sweeping	Transportation Services	\$30,000	-0.44%
Line Painting Increase (25km & stop bars)	Transportation Services	\$15,000	+0.22%
Mobile Hazardous Waste Day	Environmental Services	\$30,000	+0.44%
Community Recreation Grants Increase	Recreation & Cultural Services	\$10,000	+0.15%
CIP Grants Increase	Planning & Development	\$10,000	+0.15%
Seniors Grant	Recreation & Cultural Services	\$10,000	+0.15%
Westmeath Boat Launch – dredging assessment	Recreation & Cultural Services	\$25,000	+0.37%
Emergency Reserve Increase	Protective Services	\$10,000	+0.15%
Additional Arena – Ice Operations* (estimate)	Recreation & Cultural Services	\$195,000	+2.88%
Leaf and Yard Waste Pickup (twice a year)	Environmental Services	~\$9.00/user	N/A

\* Additional Capital Costs would also be required



# CAPITAL & SPECIAL PROJECT BUDGET



# FUNDING SOURCES

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# FUNDING SOURCES - OCIF

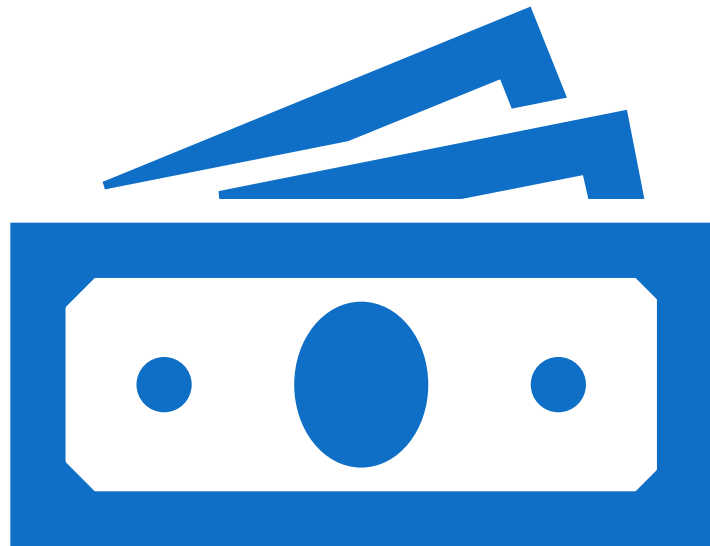
- 
- Ontario Community Infrastructure Fund
    - \$645,900 (2024 Allocation)
    - Calculated using forward looking Current Replacement Values (CRVs)
    - Eligible projects:
      - Capital construction of new core infrastructure
      - Capital maintenance for renewal, rehabilitation and replacement of core infrastructure
      - Asset Management software, training and third-party condition assessments

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# FUNDING SOURCES - CCBF

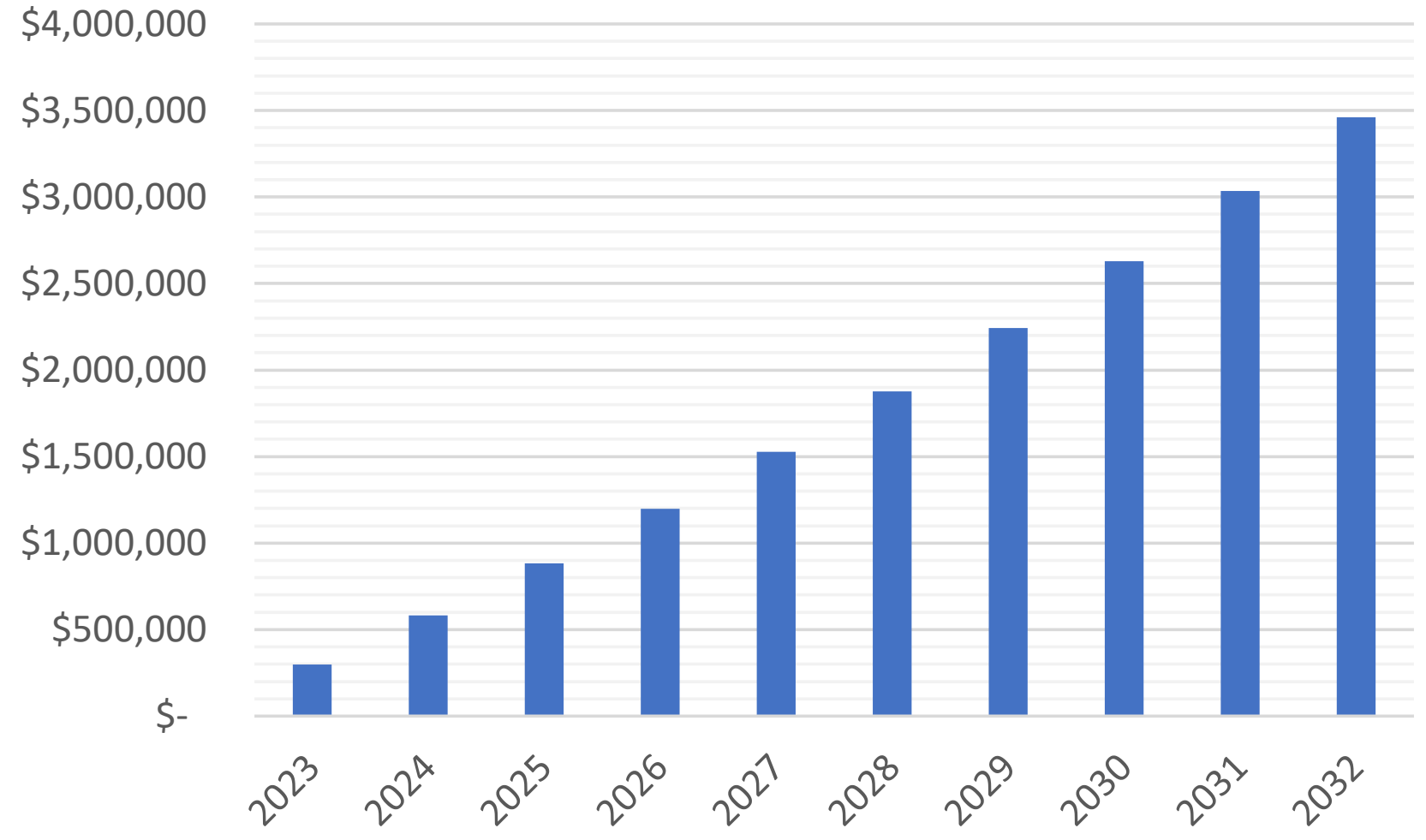
- 
- Canada Community Building Fund (CCBF)
    - Formally known as Gas Tax Funding
    - \$231,956 (2023 Allocation)
    - Eligible Projects:
      - Construction, renewal or material enhancement of infrastructure
      - Remediation and redevelopment of brownfield sites
      - Initiatives that strengthen your municipality's ability to plan for the future

# FUNDING SOURCES – TAX & RESERVES



- 2024 Taxation and/or Capital Reinvestment Reserve
  - \$987,294 generated in 2024 tax levy, made up of:
    - \$298,392 from continuation of 2023 levy
    - \$284,460 proposed from 2024 levy
    - \$404,442 from CRI reserve (*\$392,650 allocated to new debt - Olmstead-Jeffrey Lake Rd and Cameron Street/Vera Cres.*)
- Other Reserves
  - Working Capital
  - Development Charges
  - Water
  - Wastewater

WHAT THE  
CONTINUAL  
COMMITMENT  
TO 4.2% FOR  
CAPITAL  
REPRESENTS







**CAPITAL &  
SPECIAL  
PROJECTS**



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## IDENTIFIED PROJECTS

- 74 Projects
- \$12,519,600 total value
- Breakdown
  - 14 Building
  - 1 Engineering
  - 18 Equipment
  - 4 Fleet
  - 10 Infrastructure
  - 15 Road Projects (2 with water & 1 with wastewater)
  - 6 Studies
  - 6 Administration
- 44 considered replacements
- 30 considered new

# PROPOSED CAPITAL & SPECIAL PROJECT: ENVIRONMENTAL SERVICES

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Recycle containers for events	Administration	Special Project	New	\$7,500	Waste Reserve
Landfill Improvements (Gates, Bins, Tarp)	Equipment	Capital	New	\$60,000	Waste Reserve
Snowblower - Landfill	Equipment	Capital	New	\$5,000	Waste Reserve

# PROPOSED CAPITAL & SPECIAL PROJECT: ENVIRONMENTAL SERVICES (BACKGROUND)

The Capital budget includes a request in the amount of \$60,000. The request is broken down into the following items:

- Blast mats - \$8,500
  - For use as an alternative cover to reduce the landfill filling rate.
- Fencing and gates - \$18,500
  - For the installation of fencing and gates around the perimeter of the licensed landfill area.
- Waste Bins - \$28,000
  - 2 – 20 yard bins for use within the new convenience depot area.
- Cameras & Intercom - \$5,000
  - Cameras to increase safety for attendant to allow for the inspection of landfill loads and to provide Site security during landfill closure.
  - Intercom to increase safety and communication with customers.

# PROPOSED CAPITAL & SPECIAL PROJECT: GENERAL GOVERNMENT

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Computers	Administration	Capital	Replacement	\$10,500	Levy
Staff tablets - Fire, Public Works, Parks & Rec	Administration	Capital	New	\$17,500	Modernization Reserve
Asbestos Management Plan	Study	Special Project	New	\$50,000	Levy

# PROPOSED CAPITAL & SPECIAL PROJECT: PROTECTIVE SERVICES

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Fire Training Site	Building	Capital	New	\$50,000	Levy
Fire PPE (Bunker Gear)	Equipment	Capital	Replacement	\$40,000	Levy
Fire Tanker*	Fleet	Reserve	Replacement	52,679.01	Levy

\*Note – Total cost of Tanker is \$550,000 (2023 estimate)

# PROPOSED CAPITAL & SPECIAL PROJECT: RECREATION & CULTURAL SERVICES

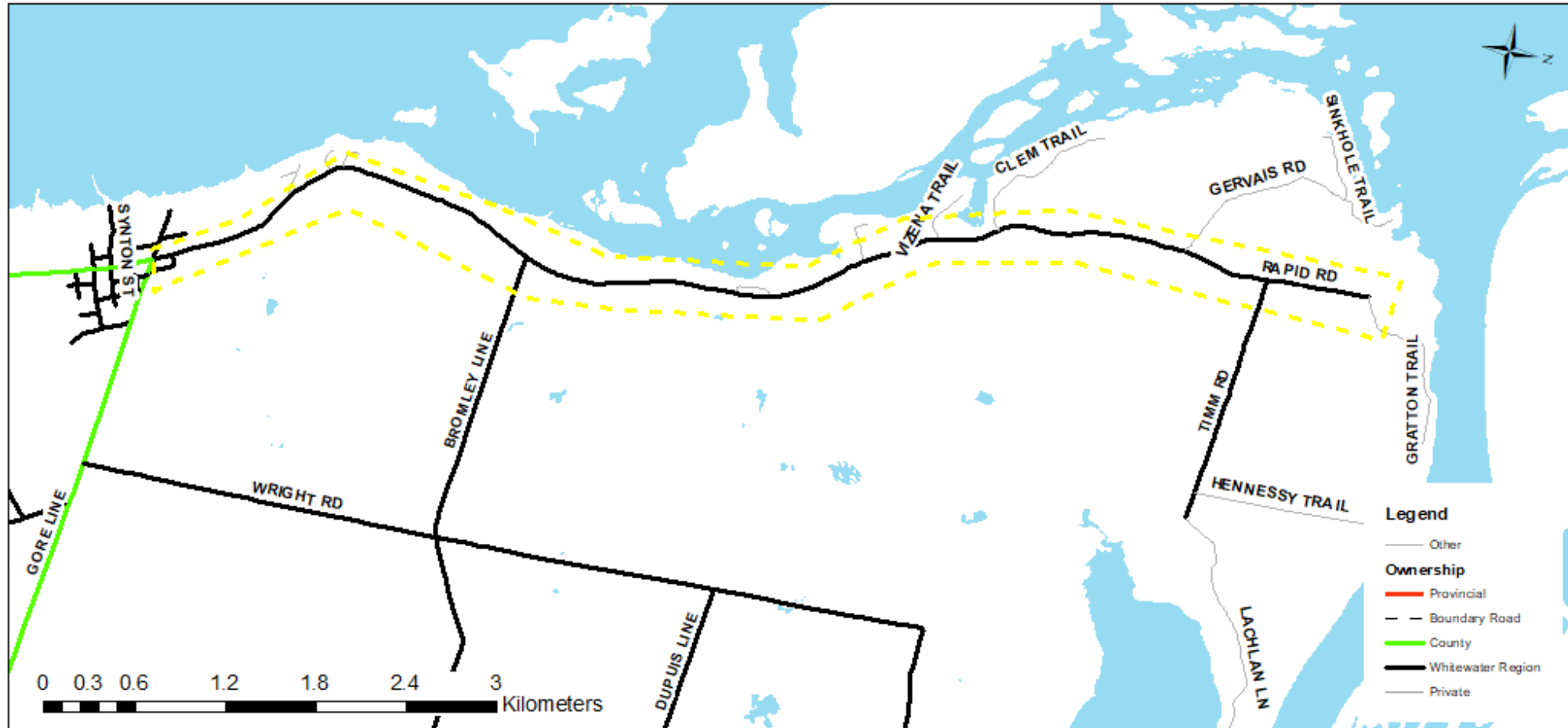
Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Cobden Arena Dehumidifier	Building	Capital	Replacement	\$69,000	CCBF

# PROPOSED CAPITAL & SPECIAL PROJECT: TRANSPORTATION SERVICES

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Mineview Salt Shed	Building	Capital	New	\$75,000	Levy & Roads Reserve
Trailer	Equipment	Capital	Replacement	\$14,152	Levy & CRI
Light Truck	Fleet	Capital	Replacement	\$70,000	Levy
Tandem Plow Truck	Fleet	Capital	Replacement	\$377,321	Levy & Roads Reserve
Rapid Road (3rd surface treatment)	Road	Capital	Replacement	\$280,000	OCIF
Kohlsmith (Queens Line to Kerr Line) - DST	Road	Capital	Replacement	\$220,000	OCIF & CCBF
Alva Drive & Whites Beach Cul-du-sac construction - Gravel	Road	Capital	Replacement	\$10,000	OCIF
Sutherland Road - DST to Gravel	Road	Capital	Replacement	\$42,000	OCIF
Hila Road (Beachburg Road to Zion Line) - DST to Gravel	Road	Capital	Replacement	\$65,000	OCIF
Reserve for Future Road Reconstruction Project	Road	Reserve	Replacement	\$192,000	OCIF



# RAPID ROAD (3RD SURFACE TREATMENT)



50 &  
80 km/h



Current: DST  
Proposed: TST



Additional  
Single Surface  
Treatment



65 AADT

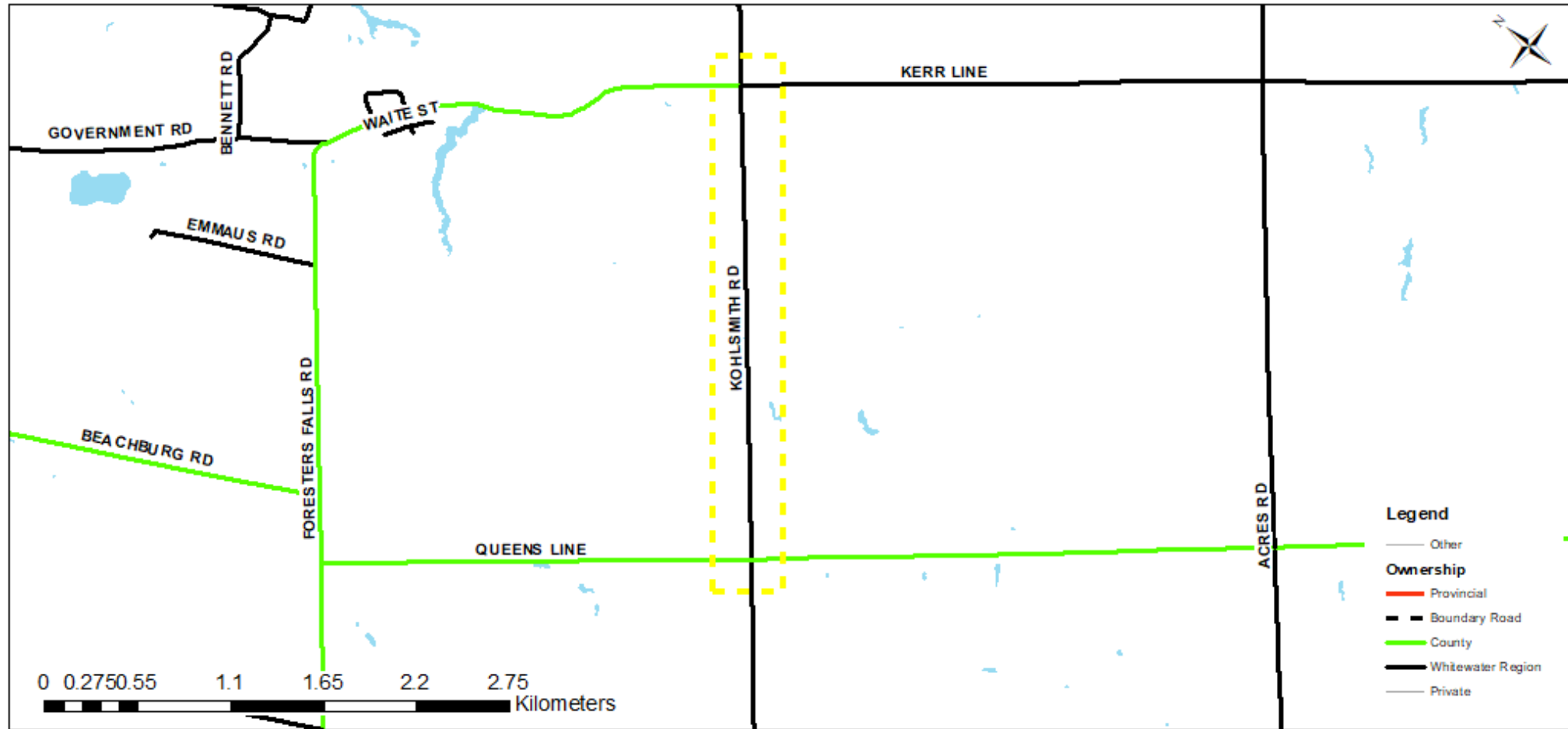


254



8.5 km

# KOHLSMITH ROAD (QUEENS LINE TO KERR LINE)



80 km/h



Current: DST  
Proposed: DST



Resurfacing



527 AADT

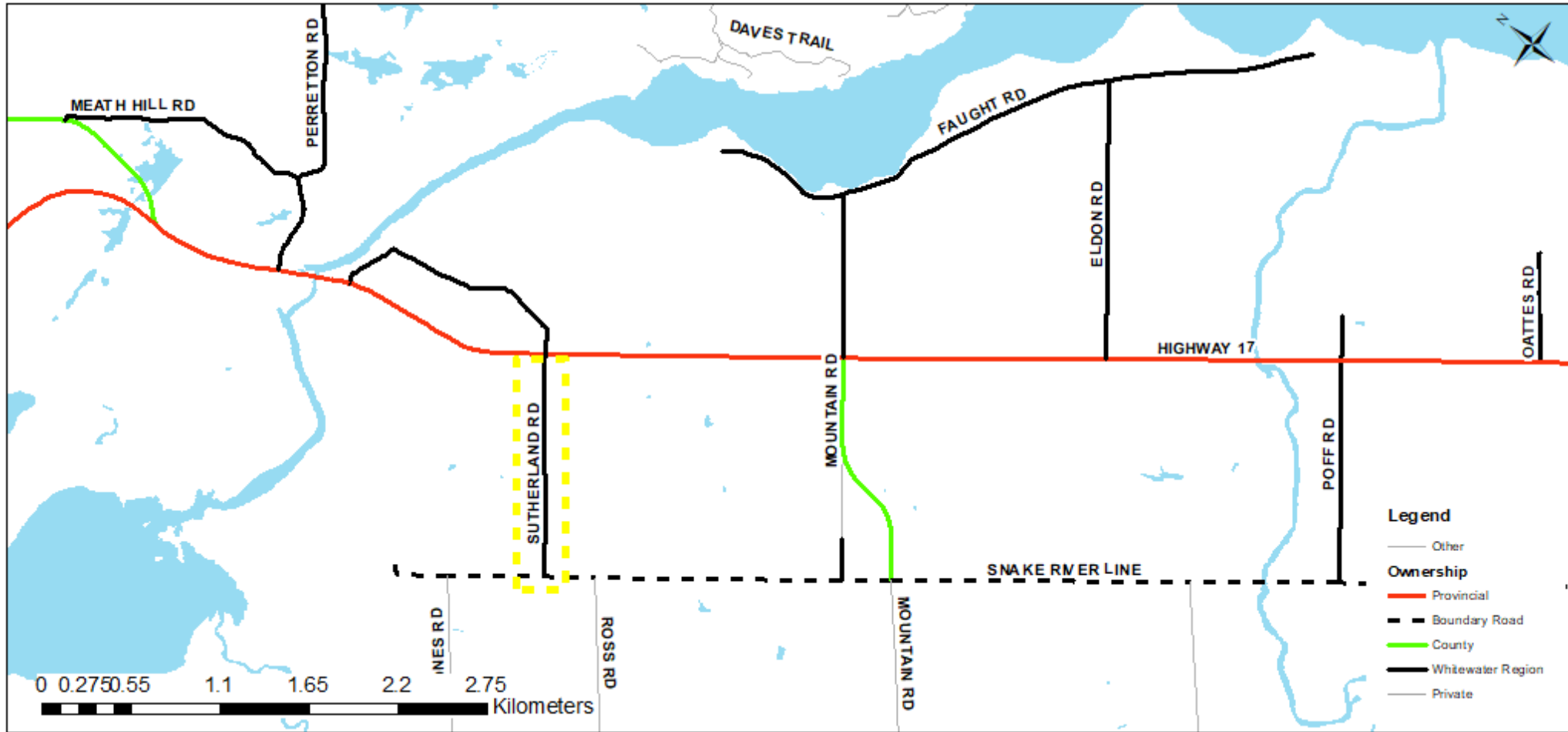


0



2.8 km

# SUTHERLAND ROAD – (SNAKE RIVER LINE TO HIGHWAY 17)



80 km/h



Current: DST  
Proposed: Gravel



Granular  
Surface



197 AADT

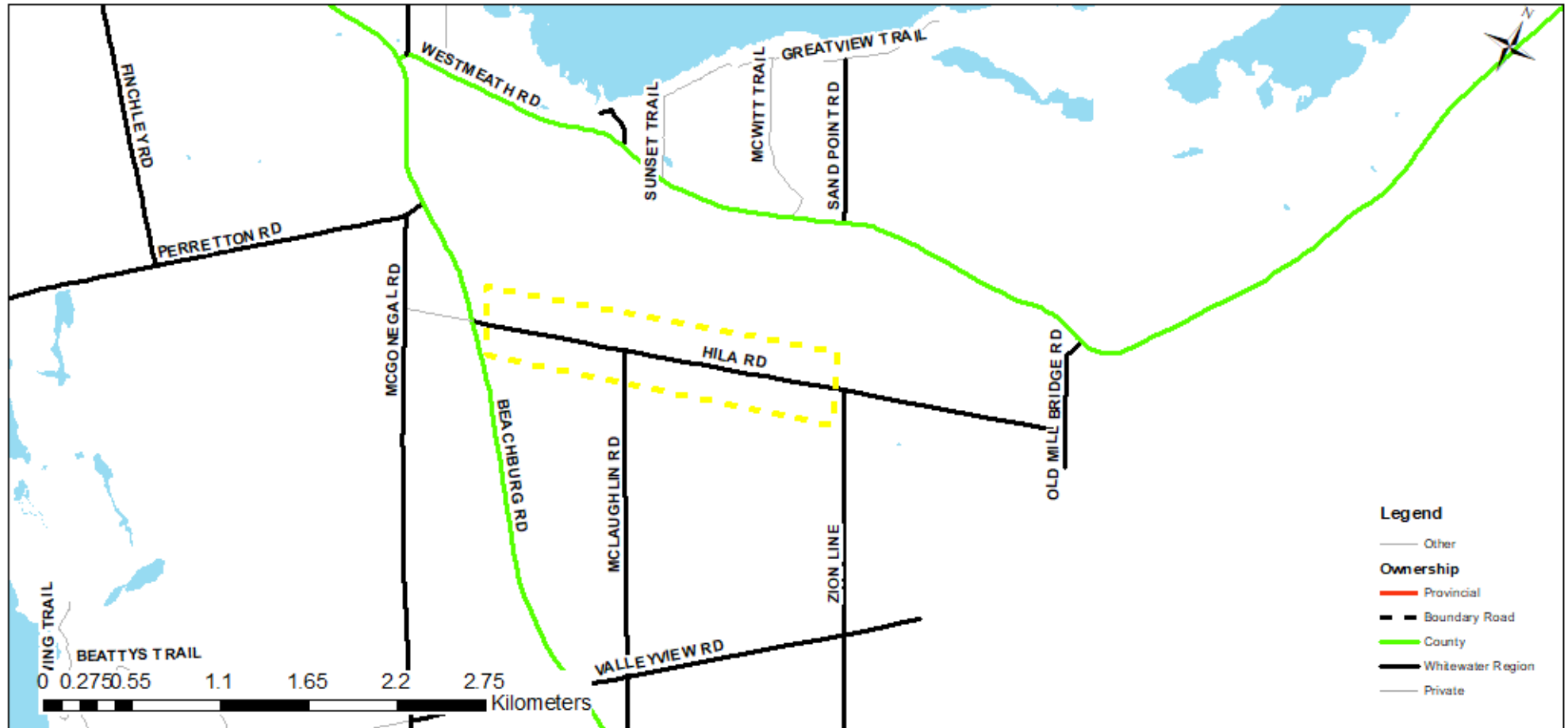


3



1.35 km

# HILA ROAD (BEACHBURG ROAD TO ZION LINE)



80 km/h



Current: DST  
Proposed: Gravel



Granular  
Surface



8



2.35 km

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# KEY HIGHLIGHTS

- 
- Total Taxation Levy Increase 5.2%
    - Tax Increase 1.00% (Operating)
      - Staffing
        - Cost of living adjustment (2.5%)
        - Health Benefits
      - Inflation Pressures
      - Insurance
      - Debentures
    - Tax Increase 4.2% (Capital)
      - Funding Sources
        - Ontario Community Infrastructure Fund (OCIF)
        - Canada Community Building Fund (CCBF)
        - Tax, Reserves & Reserve Funds

## ESTIMATED EFFECT ON TAX RATES

	2024	2023
Residential Tax Rate	0.00726861	0.00709743
Assessment	\$100,000	\$100,000
Tax per \$100,000 Assessment	\$726.86	\$709.74
Increase per \$100,000 Assessment	\$17.12	

	2024	2023
Median Single Family Detached Assessment	\$179,000	\$179,000
Lower Tier Municipal Tax	\$1,301	\$1,270
Increase in Municipal Tax	\$31	



**QUESTIONS?**



# **WATER & WASTEWATER**



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# KEY HIGHLIGHTS

- 
- Water increase 8.5%
    - Driving factors:
      - OCWA Contract
      - Debentures
  - Wastewater increase 12.55%
    - Driving factors:
      - Operating Costs
      - Debentures

# WATER & WASTEWATER RATE INCREASE HISTORY

## Water Rates

	2020	2021	2022	2023	2024 Proposed	2025-2029
Actual Increase	21%	9%	2%	9.3%	8.5%	7.8% - 5.9%
Rate Study Recommended	20%	10%	10%	10%	10%	8% down to 3%

## Wastewater Rates

	2020	2021	2022	2023	2024 Proposed	2025-2029
Actual Increase	20%	30%	5%	12%	12.55%	4.8% - 4%
Rate Study Recommended	20%	60%	5%	4%	3%	2%

# WATER UNITS

Class	2023 # of Units	2024 # of Units	Change
Residential	883	892	+9
Small Commercial	51	50	-1
Medium Commercial	22	22	0
High Commercial	23	23	0
Multi-residential	114	113	-1
Metered	3	3	0
<b>Total</b>	<b>1,096</b>	<b>1,103</b>	<b>+7</b>

# WATER RATES

Class	2023 Rate	2024 Rate	Annual Change
Residential	\$1,081.41	\$1,173.33	\$91.92
Small Commercial	\$1,081.41	\$1,173.33	\$91.92
Medium Commercial	\$1,623.24	\$1,761.22	\$137.98
High Commercial	\$2,163.94	\$2,347.87	\$183.93
Multi-residential	\$865.13	\$938.67	\$73.54
Metered	\$1.881	\$2.041	\$0.16

# WATER

## 2023

■ Revenue	\$1,240,000
■ Salary	\$46,000
■ FTE	0.40
■ Contract	\$545,000
■ Debt	\$129,300
■ Other	\$177,100
■ Transfer to reserve	\$342,600

## 2024 Revised

■ Revenue	\$1,338,400
■ Salary	\$48,480
■ FTE	0.41
■ Contract	\$508,800
■ Debt	\$210,000
■ Electricity and Gas	\$74,400
■ Other (e.g. R &M, Capital)	\$286,900
■ Transfer to reserve	\$209,820

# OCWA CONTRACT - WATER

## 2023

■ Salaries & Management Fee	\$334,722
■ Chemicals	\$51,900
■ Electricity	\$50,626
■ Supplies & Equipment	\$103,025

## 2024

■ Salaries & Management Fee	\$357,600
■ Chemicals	\$62,500
■ Electricity	\$0
■ Supplies & Equipment	\$88,700

# PROPOSED CAPITAL & SPECIAL PROJECT: WATER

Description	Type	Capital or Special Project	New/ Replacement	Cost	Funded By
Cobden Filter #1 Refurb Engineering	Study	Special Project	Replacement	\$35,000	User Charges
Cobden Water Dist. - Distribution Analyzer	Infrastructure	Capital	New	\$6,250	User Charges
Beachburg Water Dist. - CI Analyzer	Infrastructure	Capital	New	\$10,000	User Charges
Financial Plan and Rate Study	Study	Special Project	Replacement	\$35,000	User Charges

# WASTEWATER UNITS

Class	2023 # of Units	2024 # of Units	Change
Residential	374	387	+13
Small Commercial	36	36.5	+0.5
Medium Commercial	14	14	0
High Commercial	10	10	0
Multi-residential	80	79	-1
Metered	3	3	0
<b>Total</b>	<b>517</b>	<b>529.5</b>	<b>+12.5</b>



# WASTEWATER RATES

Class	2023 Rate	2024 Rate	Annual Change
Residential	\$1,689.68	\$1,901.73	\$212.05
Small Commercial	\$1,689.68	\$1,901.73	\$212.05
Medium Commercial	\$2,533.91	\$2,851.92	\$318.01
High Commercial	\$3,379.29	\$3,803.39	\$424.10
Multi-residential	\$1,352.19	\$1,521.89	\$169.70
Metered	\$4.366	\$4.914	\$0.548

# WASTEWATER

## 2023

■ Revenue	\$951,500
■ Salary	\$18,100
■ FTE	0.15
■ Contract	\$535,000
■ Debt	\$318,500
■ Other	\$79,900
■ Transfer to reserve	\$0

## 2024 (Revised)

■ Revenue	\$1,095,200
■ Salary	\$19,400
■ FTE	0.16
■ Contract	\$427,800
■ Electricity and Gas	\$139,100
■ Debt	\$318,000
■ Other (e.g. R&M, Capital)	\$178,500
■ Transfer to reserve	\$12,400

# OCWA CONTRACT - WASTEWATER

## 2023

■ Salaries & Management Fee	\$241,940
■ Chemicals	\$60,000
■ Sludge	\$0
■ Electricity	\$162,050
■ Supplies & Equipment	\$61,286

## 2024

■ Salaries & Management Fee	\$286,450
■ Chemicals	\$81,000
■ Sludge	\$0
■ Electricity	\$0
■ Supplies & Equipment	\$60,350

# WATER & WASTEWATER COMBINED

Class	2023 Rate	2024 Rate	Annual Change
Residential	\$2,771.09	\$3,075.06	\$303.97
Small Commercial	\$2,771.09	\$3,075.06	\$303.97
Medium Commercial	\$4,157.15	\$4,613.13	\$455.98
High Commercial	\$5,543.23	\$6,151.27	\$608.04
Multi-residential	\$2,217.32	\$2,460.56	\$243.24
Metered	\$6.25	\$6.95	\$0.70

# ESTIMATED EFFECT ON MEDIAN SINGLE FAMILY DETACHED\*

	<b>MUNICIPAL TAX, WATER AND WASTEWATER**</b>	<b>MUNICIPAL TAX AND WATER**</b>	<b>MUNICIPAL TAX ONLY**</b>
2023	\$4,176.09	\$2,486.41	\$1,405
2024	\$4,514.06	\$2,612.33	\$1,439
Change	\$337.97	\$125.92	\$34
Monthly Change	\$28.16	\$10.49	\$2.83

\*Based on \$198,000 assessment.

\*\*Does not include Education or County portion of property taxation.

# COUNCIL DIRECTION FROM INFORMATION PRESENTATION ON WATER & WASTEWATER SYSTEMS, PRESENTED OCTOBER 18, 2023

Council directed the following areas for implementation as next steps:

1. Issuance of letters to the Association of Municipalities of Ontario (AMO) and the Rural Ontario Municipal Association (ROMA) outlining the affordability challenges relating to Whitewater Region's water and wastewater rates.
2. Request a joint meeting with Cheryl Gallant, MP - Renfrew - Nipissing - Pembroke, John Yakabuski, MPP - Renfrew - Nipissing - Pembroke, and County of Renfrew Warden Peter Emon outlining the affordability challenges relating to Whitewater Region's water and wastewater rates.
  1. Issue a request via Cheryl Gallant to request a delegation of the Minister of Infrastructure Canada requesting additional funding to subsidize the total cost of wastewater treatment plant reconstruction.
  2. Issue a request via MPP John Yakabuski for a joint or individual delegations with the Hon. Kinga Surma, Minister of Infrastructure, and Hon. Andrea Khanjin, Minister of Environment, Conservation and Parks, requesting additional funding to subsidize the total cost of wastewater treatment plant reconstruction.
3. Direct staff to provide a report on options relating to efficiencies and/or revenue generation (i.e., water meters, septage treatment, funding model, OCWA Optimization, etc.)



**QUESTIONS?**

# BUDGET SCHEDULE







THANK YOU